



Mayor and City Council



Garrett Anderson, *Mayor*
Term Expires:
November 2026



Jim Barnard, *Deputy Mayor*
Term Expires:
November 2026



Brittany McGuire
Councilmember
Term Expires:
November 2024



Michelle Mercure
Councilmember
Term Expires:
November 2024



Berniece Taylor
Councilmember
Term Expires:
November 2024



September 25, 2023

To the Honorable Mayor and Members of the City Council, and Citizens of City of Avon Park, Florida.

The City Manager and the Finance Director are pleased to present the proposed annual operating and capital budget for the City of Avon Park, Florida for the fiscal year October 1, 2023 through September 30, 2024. The proposed budget was prepared in accordance with generally accepted accounting principles and all applicable City, State, and Federal requirements. We believe this budget will meet the challenges before us and set the stage for Avon Park's continued success.

The budget document is a financial plan, intended to articulate the goals and objectives set forth by the City Council. We are proud of the efforts made by staff to formulate a document that demonstrates the financial health of our community and that will serve as a meaningful and useful tool to monitor our financial progress.

Introduction

The City of Avon Park operates under the City Council/City Manager form of government. Policy-making and legislative authority are vested in a City Council consisting of a mayor, a deputy mayor and three City Council members. The City Council is responsible for establishing policy, passing ordinances and resolutions, adopting the budget, appointing committees and other duties. The City Manager is responsible for carrying out the policies established by the City Council, and overseeing the day-to-day operations of the City. The City Council is elected on a nonpartisan basis, and members serve four-year staggered terms. The mayor is elected to serve a three-year term. The City of Avon Park provides a full range of services, including law enforcement and fire protection; construction and maintenance of streets, sidewalks and other infrastructure; engineering; planning and community development; code enforcement; recreational programs; as well as administration and support services. In addition, the City operates enterprise funds for Water, Wastewater, Sanitation and Airport services.

Budget Presentation

The annual operating and capital budget is presented in nine sections: 1) City Information; 2) Budget Summary; 3) General Fund Budget, including line-item detail; 4) Infrastructure Fund Budget; 5) Community Redevelopment Funds; 6) Water & Wastewater Fund Budget, including line-item detail; 7) Airport Fund Budget; 8) Sanitation Fund, including line-item detail and 9) Capital Improvement Plan. The City Information section includes this budget message and a budget summary by fund. The Budget Fund sections include a summary and corresponding line-item detail. The Capital Improvement Plan section includes the major capital improvements planned over the next five-year period.



Budget in Brief

The proposed FY23/24 budget totals \$47,697,420 for all funds. This represents an increase of \$4,028,780 or 9.2% over the 2023 budget. Capital expenditures in this year's budget total \$6,543,820 for improvements/equipment for street, sidewalk and curb improvements, stormwater & drainage, parks & recreation, law enforcement, general government, fire department and water and wastewater improvements and equipment.

Budget Highlights

Significant factors included in the proposed budget include:

- A Millage rate of 4.3681 per \$1,000 of assessed value; which represents the same mills from the previous year.
- The City's current year taxable value is \$417,686,002, an increase of \$39,670,610 or 10.5%.
- FY23-24 Interlocal agreement with Highlands County Sheriff's Office totals \$2,786,268. \$2,585,930 for Law Enforcement Services, an increase of \$75,320 or 3% and \$200,340 for Capital/Vehicles, which remains the same as last year
- 1 new full-time position added

Significant capital costs include:

- Governmental Services
 - Conference Room Table & Chairs \$ 7,000
 - Finance Kitchen & Bathroom Improvements \$ 3,000
- Public Safety
Law Enforcement
 - Vehicles \$200,340
- Fire Department
 - Fire Hydrant Maintenance & Replacement \$ 40,000
 - Radios \$ 19,500
 - Bunker Gear \$ 16,550
 - Cable Machine for Gym \$ 4,000
 - 4 Bluetooth Speakers \$ 3,200
 - 5 Inch Supply Hose \$ 9,000
 - Pony Hose \$ 12,000
 - Ballistic Vest \$ 1,000
 - Desk for Officer's Room \$ 4,850



- **Transportation**
 - Street Improvements \$500,000
 - Sidewalks and Curbs \$100,000
 - Stormwater & Drainage \$200,000
 - Mower Replacement Program \$ 16,000
 - 2023 Haulotte Man Lift \$ 50,000
 - John Deere with Bush Hog \$ 77,400
 - 2023 Ford Super Duty F550 Crane Truck \$ 93,950
 - 2023 Ford F150 Extended Cab 2WD \$ 45,000
 - 2023 Ford F150 2WD (2) \$ 80,000
 - T350 High Roof Cargo Van \$ 41,000
 - Digital Message Boards (2) \$ 40,000
 - Utility Terrain Vehicle (UTV) \$ 13,000
 - Ice Machine for Public Works Shop \$ 4,000
- **Parks and Recreation**
 - Durrah Martin Park Improvements \$400,000
 - MLK Sports Complex Improvements \$400,000
 - Lake Tulane Improvements \$200,000
 - Donaldson Park Improvements \$400,000
 - Boys & Girls Club A/C Unit \$ 60,000
- **Water & Wastewater**
 - Water Meter Replacement \$500,000
 - Waterline Transmission \$500,000
 - Lift Station Rehabilitation \$250,000
 - Wastewater Lining & Pipe Bursting \$250,000
 - Water Treatment Plant Improvements \$250,000
 - Generators for Lift Stations \$130,000
 - Spare Pumps \$ 90,000
 - Automatic Hydro Flushers \$ 89,500
 - Brush Cutting Finish Mower \$ 16,500
 - 2023 Ford F250 4WD (3) \$186,660
 - Generator with Pad & Electric (SCADA) \$ 55,500



Budget Overview

The following section provides a brief overview of each fund:

General Fund - The proposed FY23/24 general fund budget is balanced at \$18,545,700, an increase of 25.9% over the FY22/23 budget. Expenditures, including capital, irrespective of transfers out and fund balance are budgeted at \$10,580,130. Revenues, irrespective of transfers in and fund balance, are budgeted at \$9,120,250.

Property tax revenues reflect an increase of \$167,600 or 10.7% over the preceding year. The FY23/24 proposed property tax millage rate remains the same as FY22/23 at 4.3681. The assessed value of all property located within the corporate limits of the City is estimated at \$417,686,002.

Infrastructure Fund – The proposed FY23/24 infrastructure fund budget is balanced at \$8,541,660, an increase of 44.9% over FY22/23. Expenditures, including capital assets, irrespective of transfers out and fund balance are budgeted at \$1,790,590. Revenues, irrespective of transfers in and fund balance are budgeted at \$1,600,000. These funds are allocated for improvements, infrastructure and capital assets.

Community Redevelopment Agency (CRA) Fund - The proposed FY23/24 community redevelopment agency fund budget is balanced at \$1,786,870, an increase of 47.7% over FY22/23. Expenditures, including capital assets, irrespective of transfers out and fund balance are budgeted at \$1,786,870. Revenues, irrespective of transfers in and fund balance are budgeted at \$649,960. These funds are allocated for improvements in the CRA main street, southside and airport districts. The expenditures planned for this fund are committed under the direction of the Community Redevelopment Agency Board.

Water/Wastewater Fund - The proposed FY23/24 water/Wastewater fund budget is balanced at \$15,524,430, a decrease of 3.9% under the FY22/23 budget. Expenditures, including capital assets, irrespective of transfers out and fund balance are budgeted at \$7,100,220. Revenues, irrespective of transfers in and fund balance are budgeted at \$6,280,900.

Airport Fund – The proposed FY23/24 airport fund budget is balanced at \$1,314,970, a decrease of 63.6% under the FY22/23 budget. Expenditures, including capital assets, irrespective of transfers out and fund balance are budgeted at \$1,282,260. Revenues, irrespective of transfers in and fund balance are budgeted at 839,400. These funds are allocated for improvements, infrastructure and capital assets at the airport.

Sanitation Fund - The proposed FY23/24 Sanitation fund budget is balanced at \$1,983,790, a decrease of 3.4% under the FY22/23 budget. Expenditures, irrespective of transfers out and fund



balance are budgeted at \$1,983,790. Revenues, irrespective of transfers in and fund balance are budgeted at \$1,633,260.

Capital Improvement Program

The city operates a five-year Capital Improvement Program (CIP) to ensure adequate public facilities are in place as the city continues to grow.

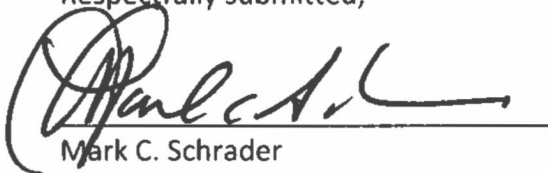
Conclusion

In summary, the FY23/24 budget represents a sound financial and operating plan that addresses the City of Avon Park's priorities while, continuing to provide an outstanding level of service to our residents. Our goal is to utilize the growth from our annexations and commercial construction to reduce the overall tax burden on the residents.

Acknowledgements

We would especially like to thank the Mayor and Council Members for their interest and support in planning, budgeting, and conducting the financial operations of the City in a responsible and prudent manner.

Respectfully submitted,



Mark C. Schrader
City Manager



Melody Sauerhafer
Finance Director



Budget Summary

BUDGET SUMMARY

CITY OF AVON PARK FISCAL YEAR 2023-2024

THE ADOPTED OPERATING EXPENDITURES OF THE CITY OF AVON PARK ARE 4.8 PERCENT MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES

Millage/\$1,000 of Property Value
4.3681

GENERAL FUND	INFRA- STRUCTURE	CRAs	WATER & SEWER	AIRPORT	SANI- TATION	TOTAL
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ESTIMATED REVENUES

Ad Valorem Tax (Millage/\$1,000)	1,736,250	0	0	0	0	0	1,736,250
Sales and Use Taxes	470,000	1,600,000	0	0	0	0	2,070,000
Franchise Fees	819,000	0	0	0	0	0	819,000
Utility Service Tax	1,263,000	0	0	0	0	0	1,263,000
Business Tax	32,000	0	0	0	0	0	32,000
Permits and Fees	200	0	0	0	12,000	0	12,200
Intergovernmental	3,062,270	0	649,960	0	318,000	0	4,030,230
Fines and Forfeitures	21,500	0	0	0	0	0	21,500
Charges for Services	1,030,630	0	0	5,870,400	283,400	1,589,500	8,773,930
Other	685,400	0	0	410,500	226,000	43,760	1,365,660

TOTAL SOURCES

Transfers In	1,612,330			0	475,570	320,390	2,408,290
Fund Balance/Reserves/Net Assets	7,813,120	6,941,660	1,136,910	9,243,530	0	30,140	25,165,360

TOTAL REVENUES, TRANSFERS & FUND BALANCES

	18,545,700	8,541,660	1,786,870	15,524,430	1,314,970	1,983,790	47,697,420
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ESTIMATED EXPENDITURES

General Government	1,851,130	50,000	0	0	0	0	1,901,130
Public Safety	5,598,041	340,590	0	0	0	0	5,938,631
Physical Environment	0	0	1,786,870	7,100,220	0	1,983,790	10,870,880
Transportation	1,651,410	800,000	0	0	1,282,260	0	3,733,670
Economic Environment	0	0	0	0	0	0	0
Culture/Recreation	1,479,549	600,000	0	0	0	0	2,079,549
Debt Service	0	0	0	0	0	0	0

TOTAL EXPENDITURES

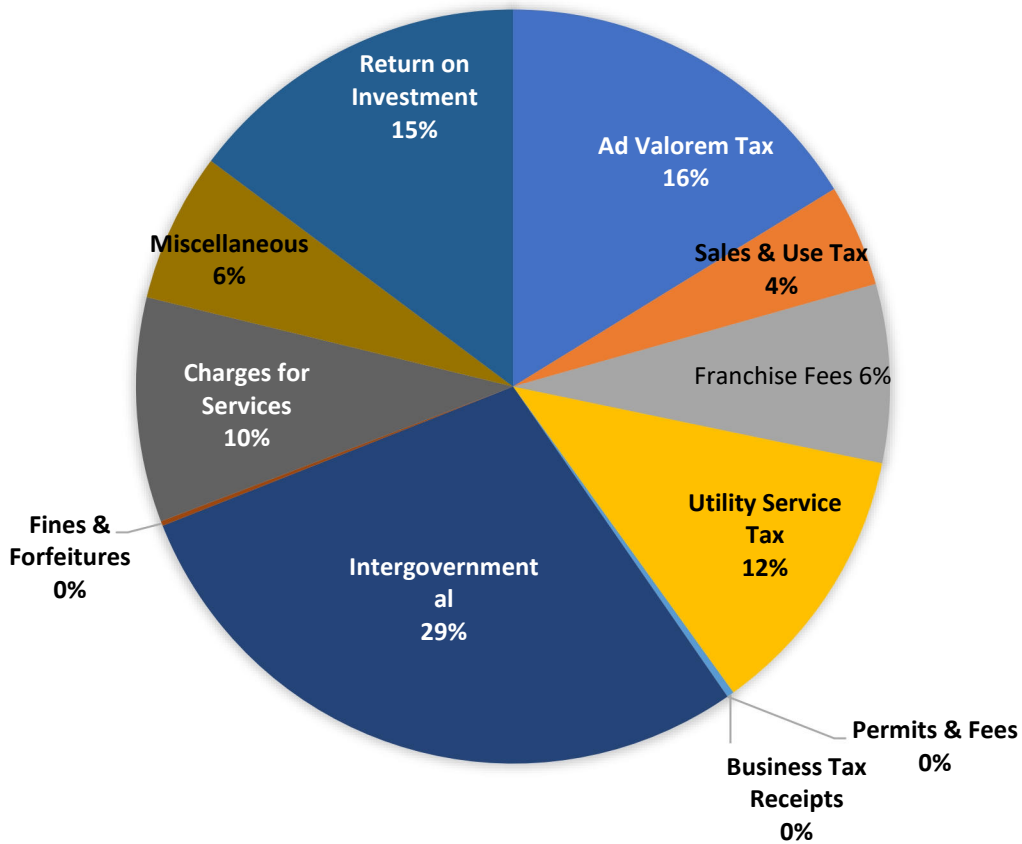
Operating Transfers Out	475,570			1,900,000	32,710		2,408,280
Fund Balance/Reserves/Net Assets	7,490,000	6,751,070	0	6,524,210	(0)	(0)	20,765,280

TOTAL EXPENDITURES, TRANSFERS, AND FUND BALANCES

	18,545,700	8,541,660	1,786,870	15,524,430	1,314,970	1,983,790	47,697,420
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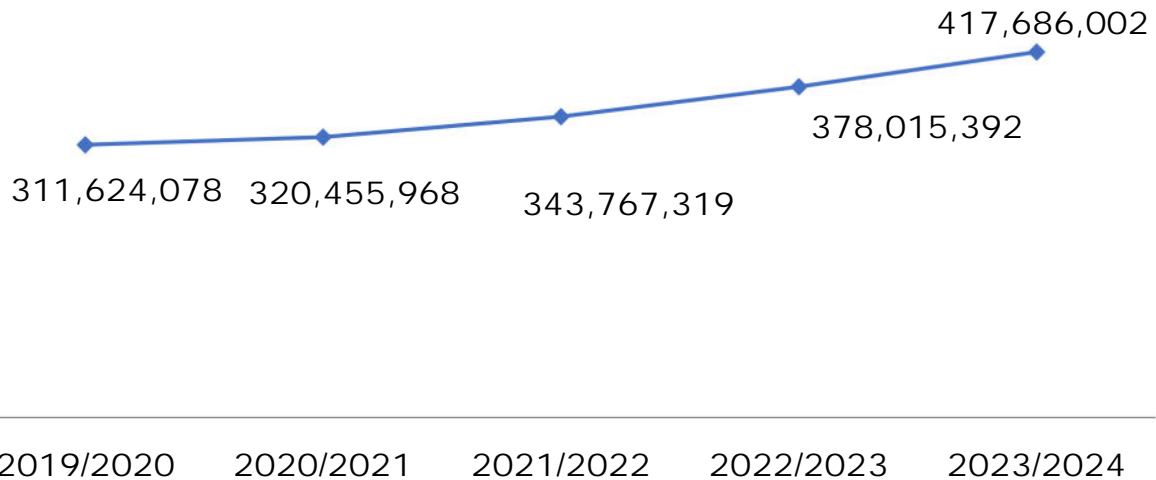
Total General Fund Revenues



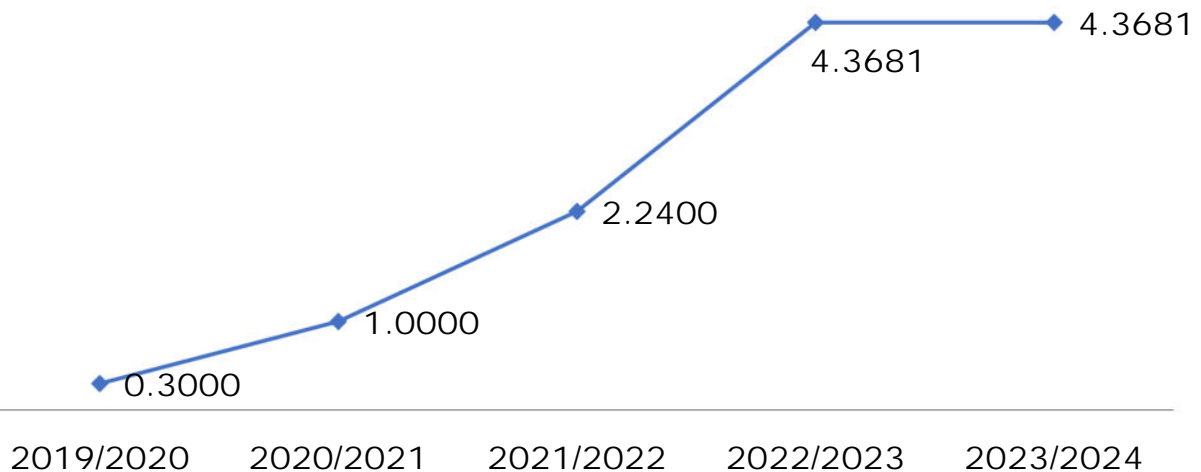
Ad Valorem Tax	1,736,250
Sales & Use Tax	470,000
Franchise Fees	819,000
Utility Service Tax	1,263,000
Business Tax	32,000
Permits & Fees	200
Intergovernmental	3,062,270
Fines & Forfeitures	21,500
Charges for Services	1,030,630
Miscellaneous	685,400
Total Operating Revenues	<u>9,120,250</u>
Return on Investment	<u>1,582,740</u>
Total	<u>10,702,990</u>



Taxable Value



Ad Valorem Millage Rate



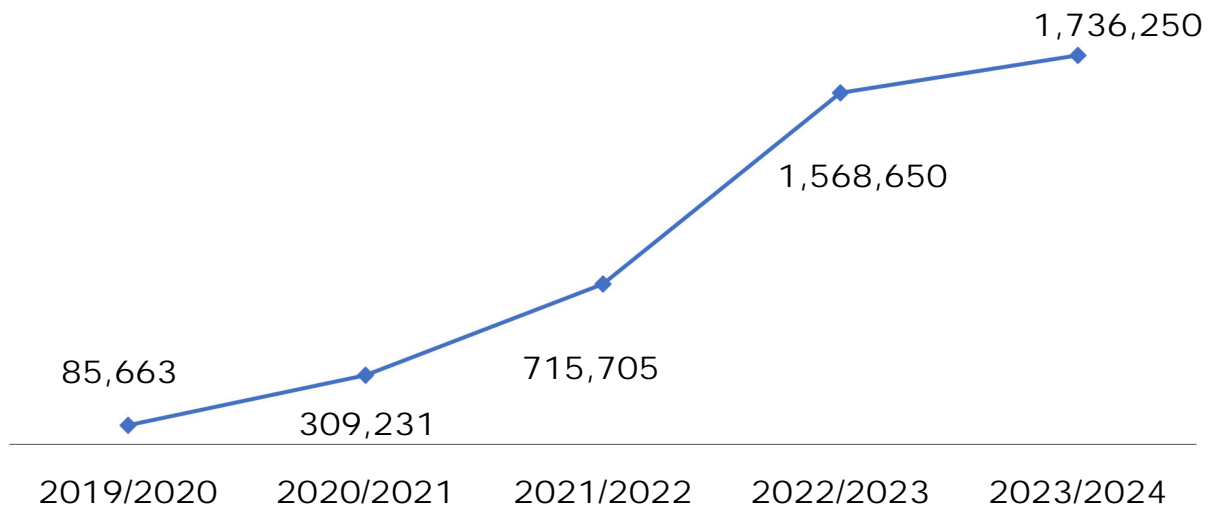


Ad Valorem Tax Revenue

Description: A tax on property paid by owners of real and personal property within the City limits. The tax is based on an assessment made by Highlands County Property Appraiser on the market value of property and improvements.



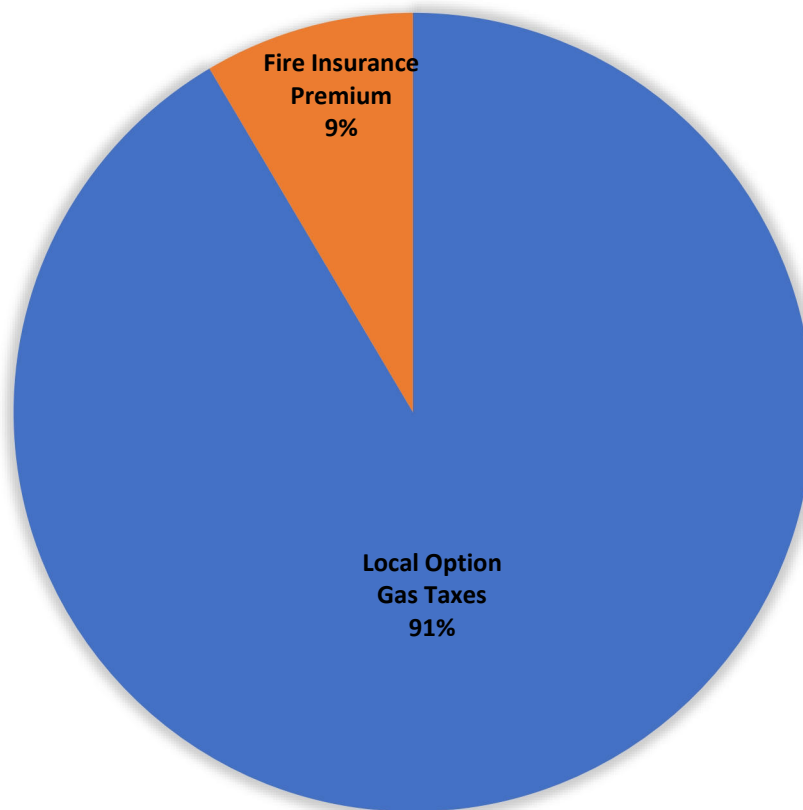
Highlands County
Property Appraiser
C. Raymond McIntyre, CFA





Sales & Use Tax Totals

Type of Revenue	Amount Budgeted
Local Option Gas Taxes	430,000
Fire Insurance Premium Tax	40,000
Total Sales & Use Tax	470,000

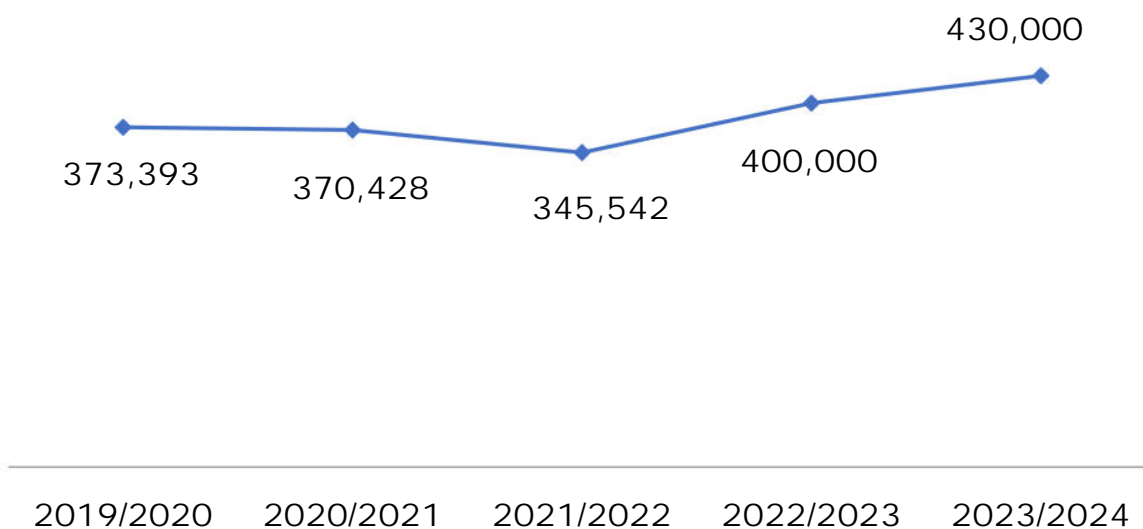




Local Option Gas Tax

Description: County and Municipal governments are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The first is a tax of 1 to 6 cents on every net gallon of motor and diesel fuel sold within a county. This tax may be authorized by an ordinance adopted by a majority vote of the governing body or voter approval in a countywide referendum. Generally, the proceeds may be used to fund transportation expenditures.

The second is a tax of 1 to 5 cents on every net gallon of motor fuel sold within a county. Diesel fuel is not subject to this tax. This additional tax shall be levied by an ordinance adopted by a majority plus one vote of the membership of the governing body or voter approval in a countywide referendum. Proceeds received from this additional tax may be used for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted local government comprehensive plan or for expenditures needed to meet immediate local transportation problems and for other transportation related expenditures that are critical for building comprehensive roadway networks by local governments.

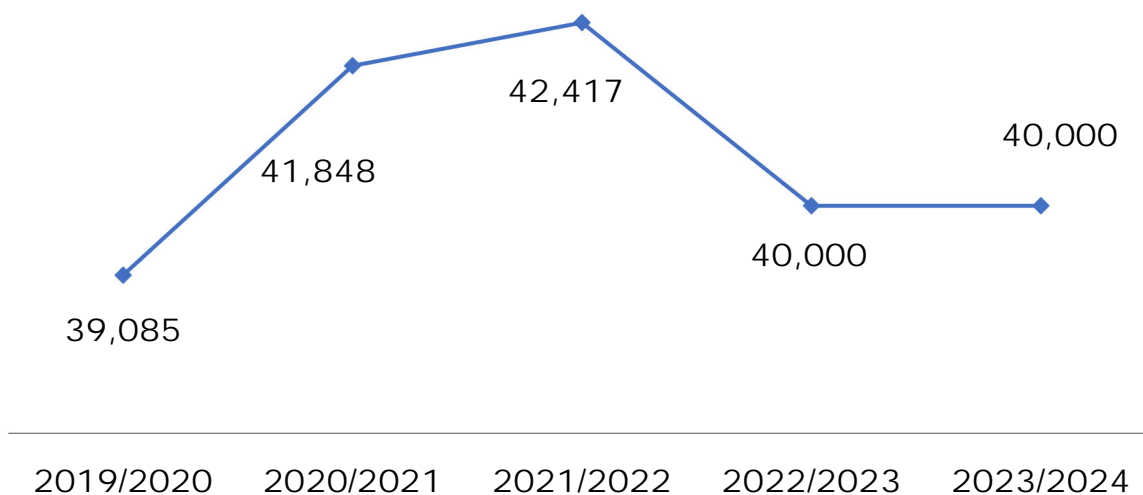




Fire Insurance Premium Tax

Description: Participating cities and special fire control districts are eligible to receive annual distributions of state premium tax collections on property and casualty insurance policies written within the city/district limits or boundaries of the participating plan. The amount of premium taxes collected under Chapter 175 is equal to 1.85 percent of all property insurance written within the city limits or boundaries (in the case of fire districts) of the participating plan. Chapter 185 levies a 0.85 percent tax on all casualty insurance premiums written within the city limits of the participating plan. These amounts are collected by the Department of Revenue and reported on the DR-908 tax return, and then transferred to the Police Officers and Firefighters' Premium Tax Trust Fund at the Division of Retirement. These funds are then available for distribution on or before July 1 to the participating pension plans on an annual basis, once the plan has been determined to be in compliance with all applicable statutory requirements.

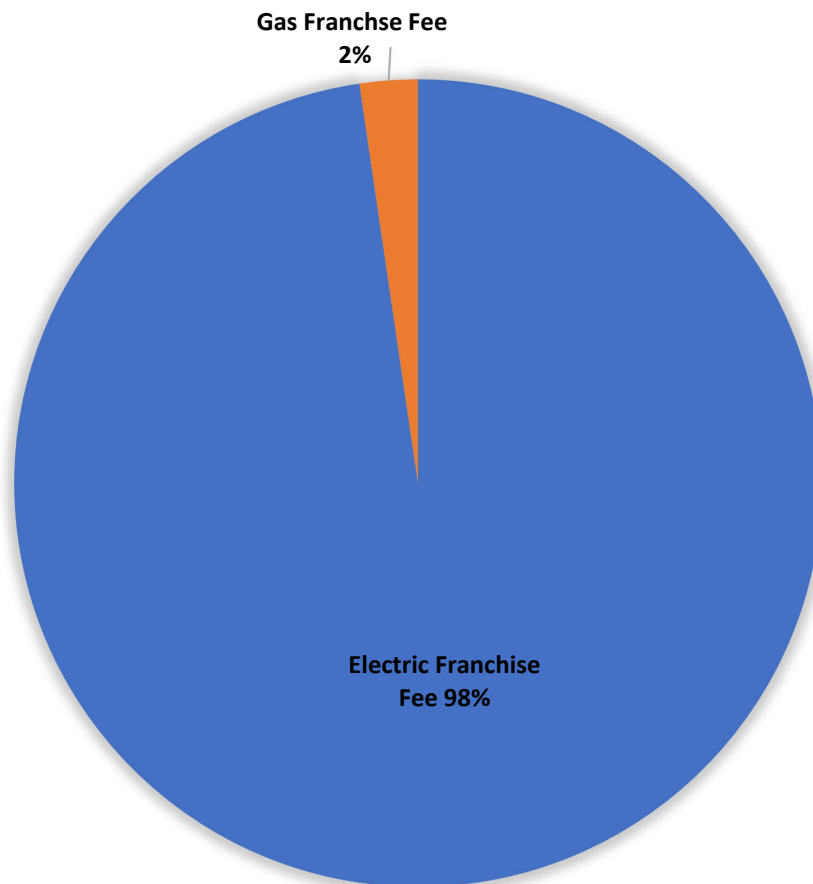
**MUNICIPAL
& POLICE OFFICERS
& FIREFIGHTERS'**
Retirement Trust Funds Office





Franchise Fees Totals

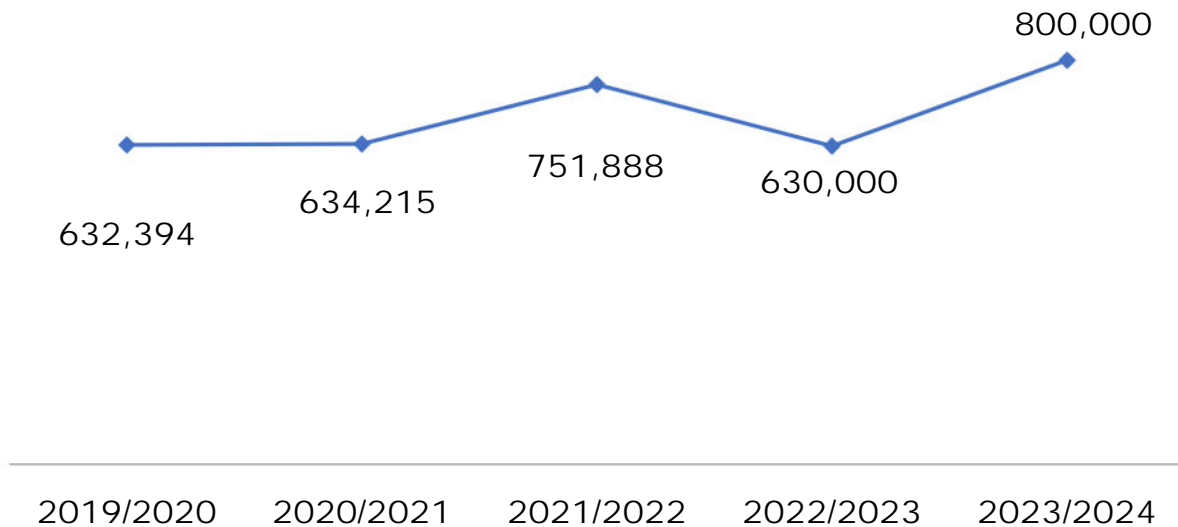
Type of Revenue	Amount Budgeted
Electric Franchise Fees	800,000
Gas Franchise Fees	19,000
Total Franchise Fees	819,000





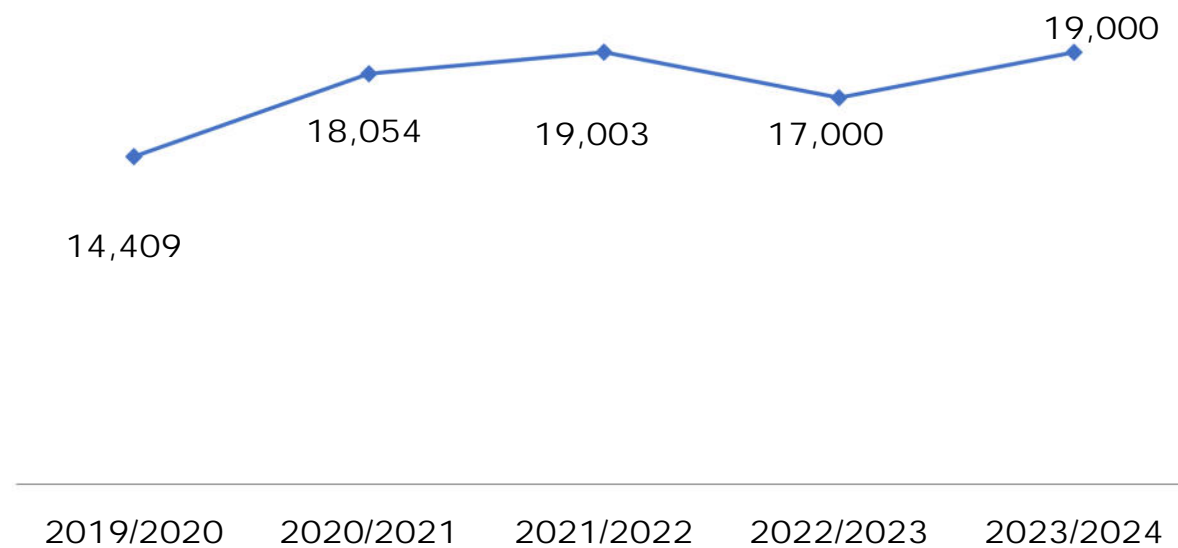
Electric Franchise Fees

Description: Franchise fees are established by franchise agreements between the City and service providers of electricity and natural gas.



Gas Franchise Fees

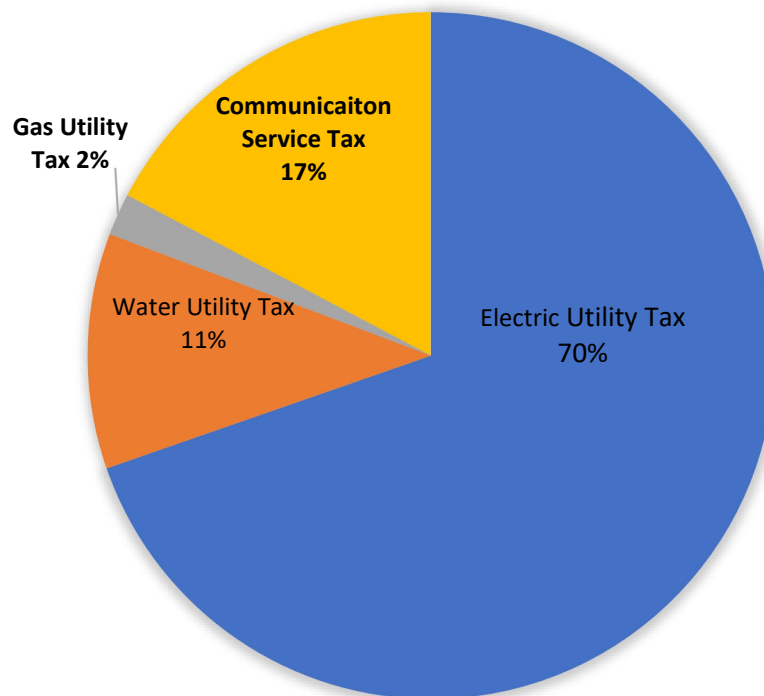
Description: Franchise fees are established by franchise agreements between the City and service providers of electricity and natural gas.





Utility Service Tax Totals

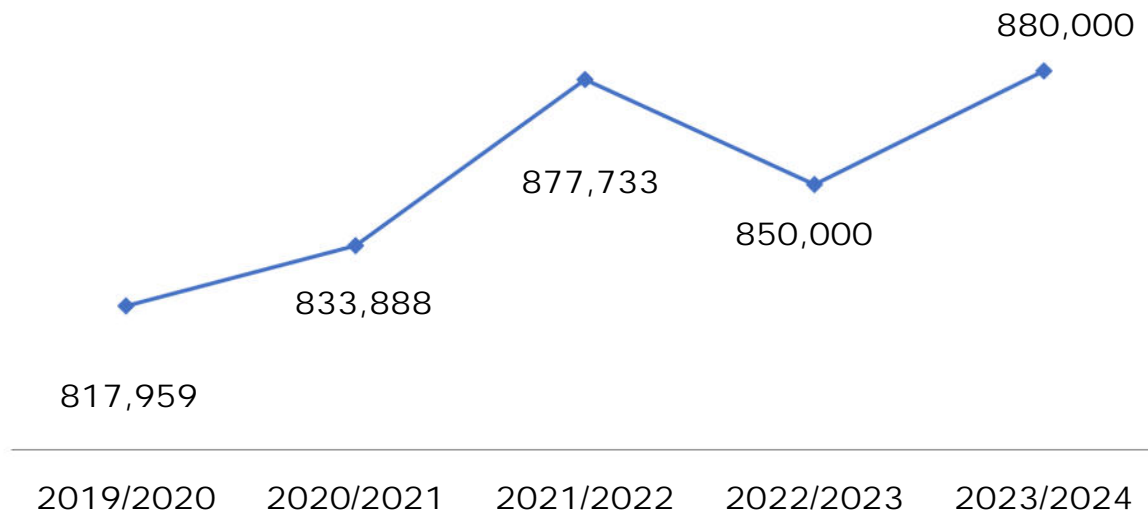
Type of Revenue	Amount Budgeted
Electric Utility Tax	880,000
Water Utility Tax	140,000
Gas Utility Tax	25,000
Communication Service Tax	218,000
Total Franchise Fees	1,263,000





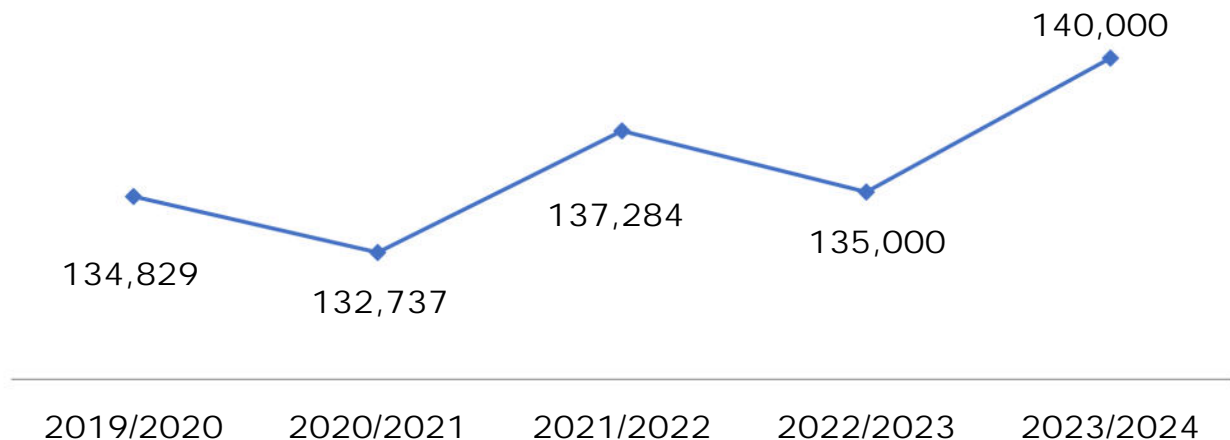
Electric Utility Tax

Description: The City imposes and levies a tax on every purchase of electricity, metered or bottled gas (natural liquefied petroleum gas or manufactured), fuel oil and water service in the corporation limits a tax amounting to 10% of the monthly charge for each service. (Ord. No. 11-02)



Water Utility Tax

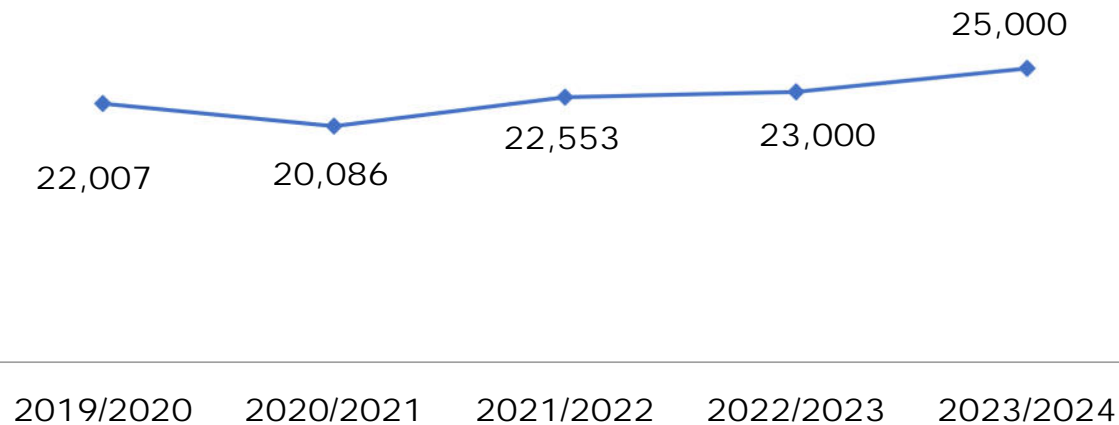
Description: The City imposes and levies a tax on every purchase of electricity, metered or bottled gas (natural liquefied petroleum gas or manufactured), fuel oil and water service in the corporation limits a tax amounting to 10% of the monthly charge for each service. (Ord. No. 11-02)





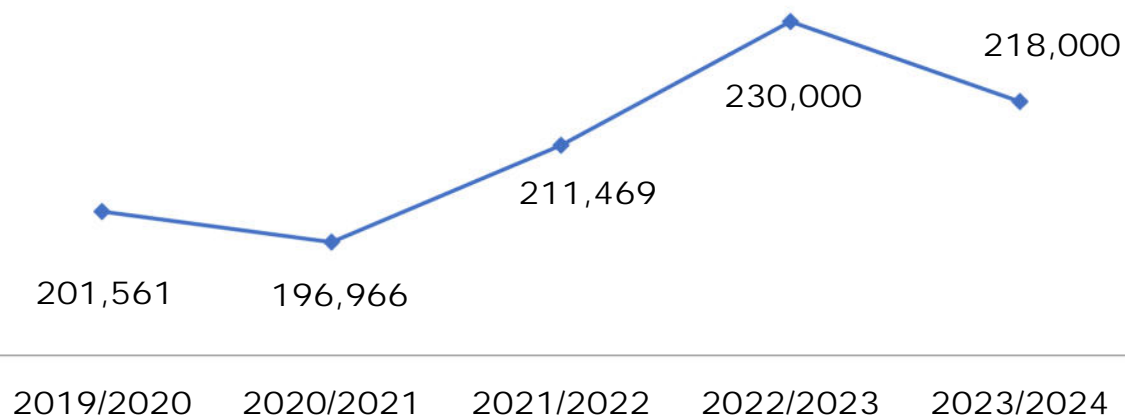
Gas Utility Tax

Description: The City imposes and levies a tax on every purchase of electricity, metered or bottled gas (natural liquefied petroleum gas or manufactured), fuel oil and water service in the corporation limits a tax amounting to 10% of the monthly charge for each service. (Ord. No. 11-02)



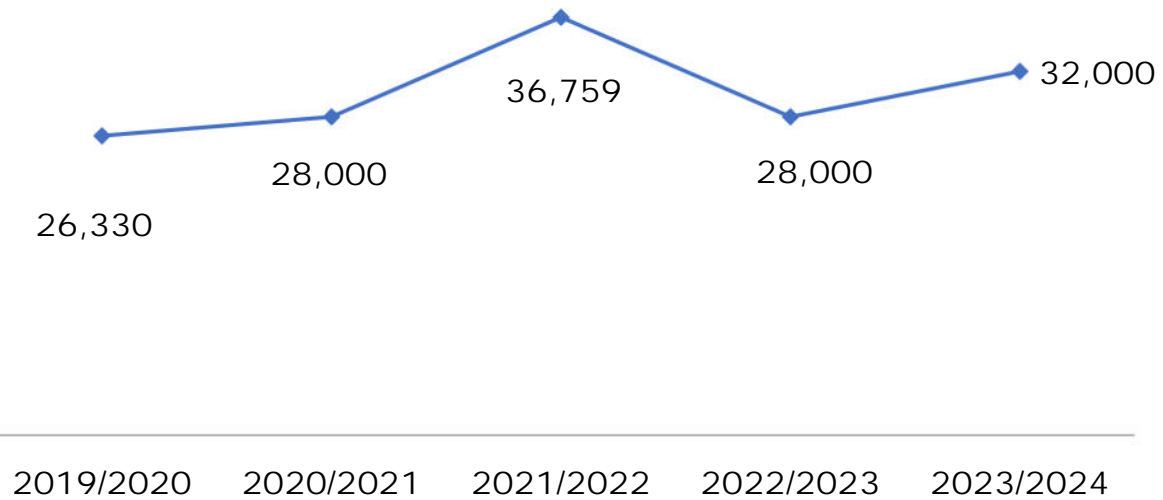
Communication Service Tax

Description: The Communication Service Tax Law was enacted to restructure taxes on telecommunications, cable, direct-to-home satellite, and related services that existed prior to October 1, 2001. Communication Services encompasses voice, data, audio, video, or any other information or signals, including cable services, that are transmitted by any medium. The tax is imposed on retail sales of communications services which originate and terminate in the State. Tax proceeds are transferred to county and municipal governments, the Public Education Capital Outlay and Debt Service Trust Fund, and the State's General Revenue Fund.

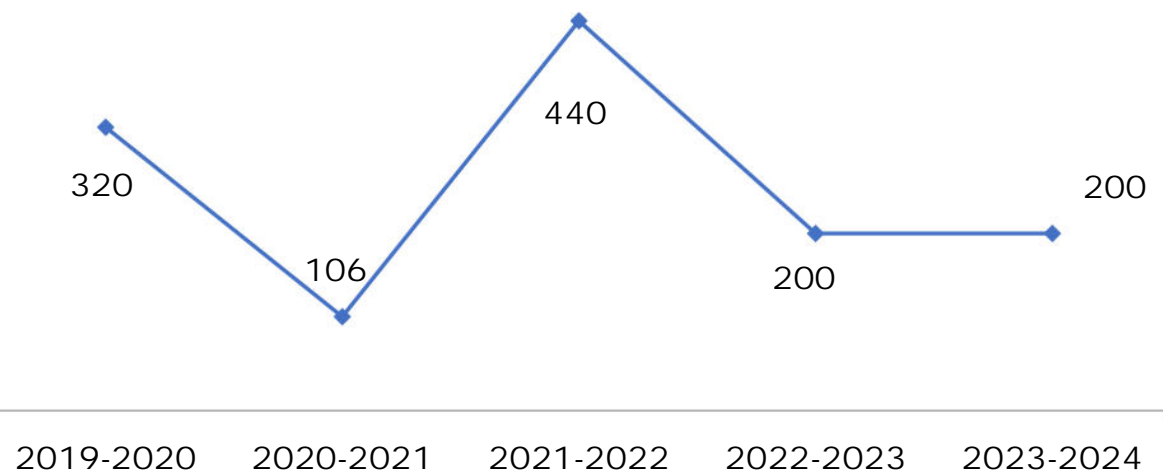




Business Tax



Licenses, Permits & Fees



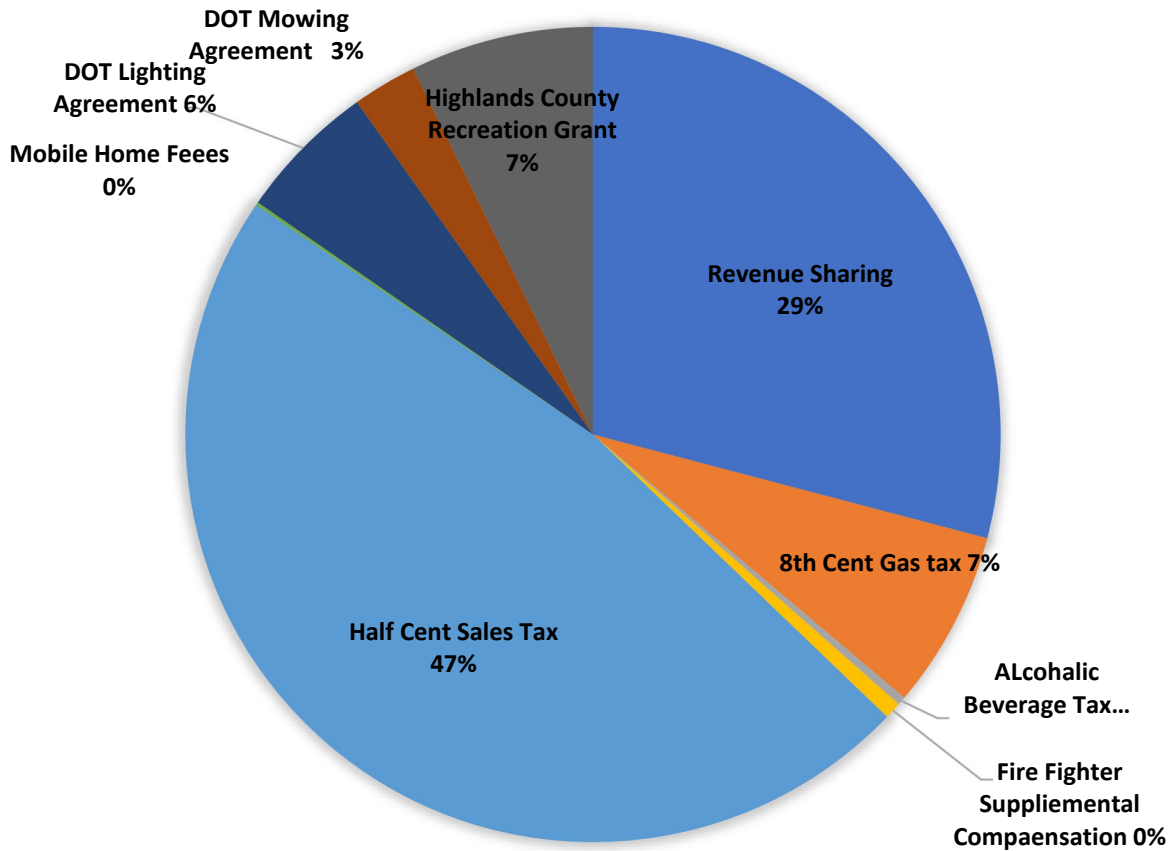


Intergovernmental Revenue

Type of Revenue	Amount Budgeted
Half Cent Sales Tax	716,000
8 th Cent Sales Tax	107,000
Mobile Home Fees	5,000
Alcoholic Beverage License	10,200
Revenue Sharing	440,000
Firefighter Supplemental Compensation	1,800
DOT Lighting Contract	83,620
DOT Mowing Contract	38,650
Highlands County Recreation Grant	110,000
FRDAP and RPAC Grants	800,000
CDBG Neighborhood Revitalization Grants	750,000
Total Intergovernmental Revenues	3,062,270



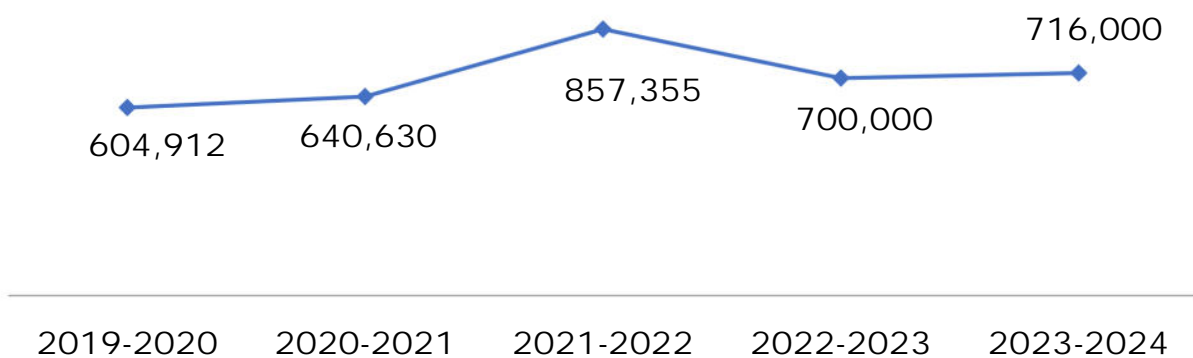
Intergovernmental Revenue





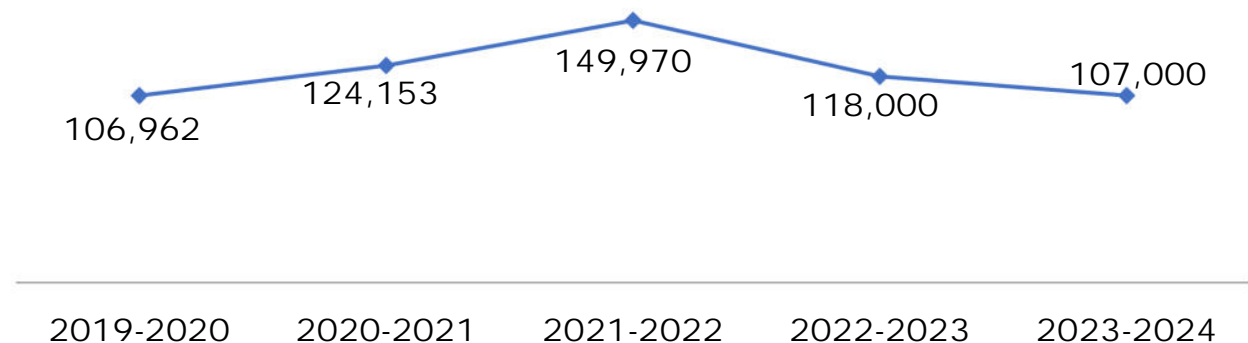
Half Cent Sales Tax

Description: Created in 1982, this program generates the largest amount of revenue for local governments among the state-shared revenue sources authorized by the Legislature. The program is administered by the Department of Revenue. Net sales tax proceeds are transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund. The Department is authorized to deduct the 7.3 percent General Revenue Service Charge from this trust fund. Monies in the trust fund shall be distributed monthly to participating counties and municipalities. The program's primary purpose is to provide relief from ad valorem and utility taxes in addition to providing municipalities with revenues for local programs.



8th Cent Sales Tax

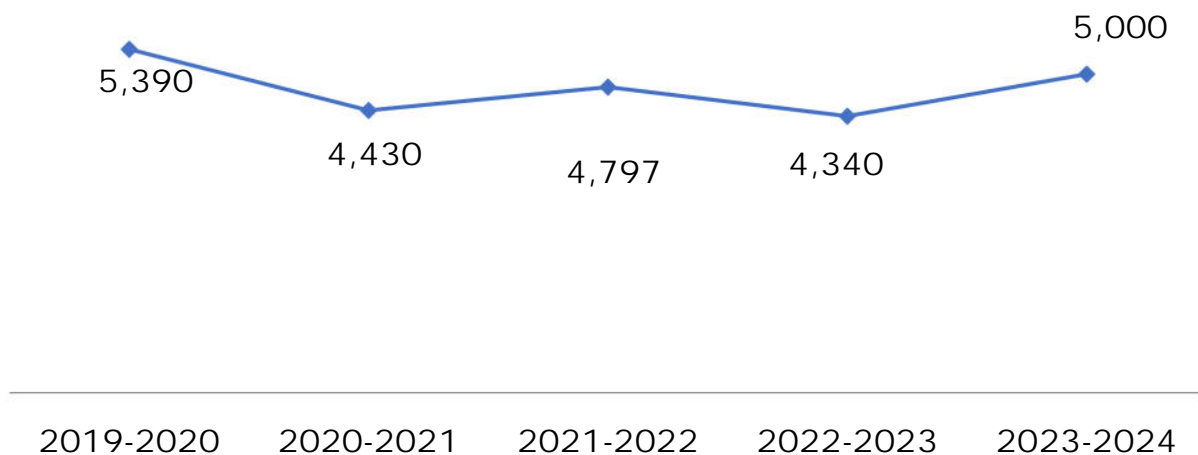
Description: County governments are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The first is a tax of 1 cent on every net gallon of motor and diesel fuel sold within a county. Known as the 8th-cent fuel tax, this tax may be authorized by an ordinance adopted by an extraordinary vote of the governing body or Voter approval in a countywide referendum. Generally, these proceeds may be used to fund transportation expenditures.





Mobile Home Fees

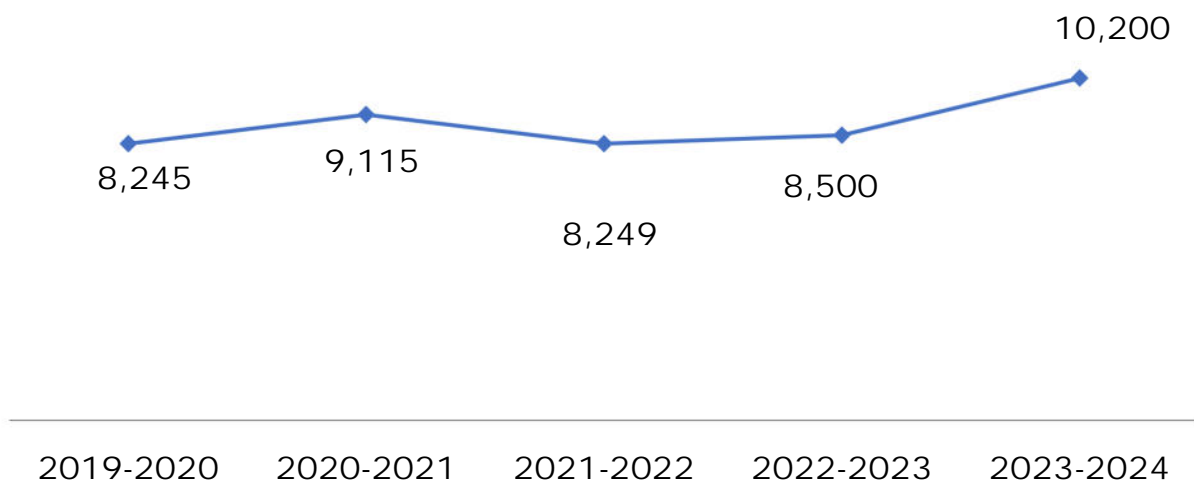
Description: Counties, municipalities and school districts receive proceeds from an annual license tax levied on all mobile homes, park trailers, travel trailers and fifth-wheel trailers exceeding 35 feet in body length. The license taxes, ranging from \$20 to \$80 depending on vehicle type and length, are collected in lieu of ad valorem taxes. Half of the proceeds are remitted to the respective district school board. The other half is distributed to the respective municipalities depending on the location of such units or the county if the units are located in the unincorporated area. The use of the revenue is at the discretion of the governing body.





Alcoholic Beverage License Tax

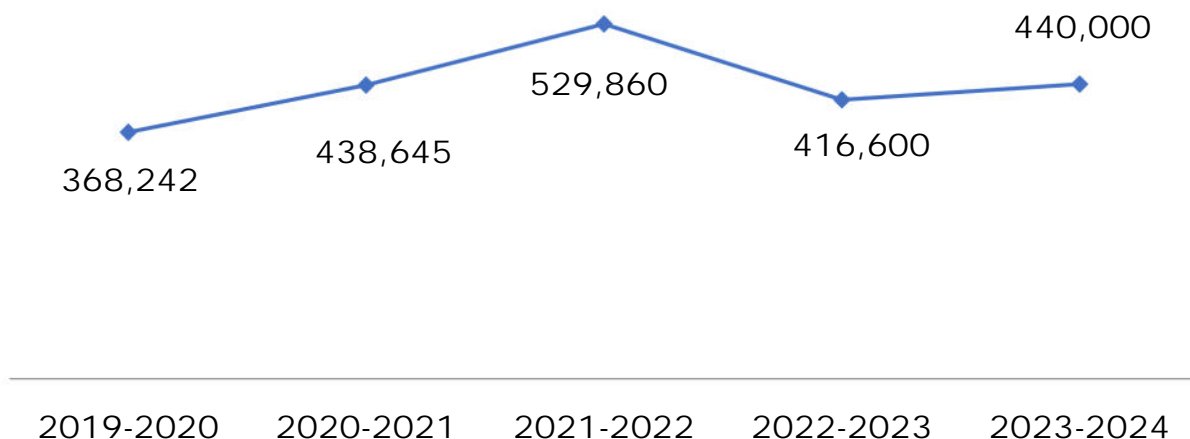
Description: A portion of an annual state license tax levied on manufacturers, distributors, vendors, brokers, sales agents, and importers of alcoholic beverages and collected within a county or municipality is shared with those local governments. An annual license tax is imposed on the following: 1) any person operating a bottle club; 2) vendors of malt beverages containing alcohol of 0.5 percent or more by volume, manufacturers engaged in the business of brewing only malt beverages, or distributors of alcoholic beverages containing less than 17.259 percent alcohol by volume; 3) vendors authorized to sell brewed beverages containing malt, wines, and fortified wines; authorized wine manufacturers; or distributors authorized to sell brewed beverages containing malt, wines, and fortified wines in counties where the sale of intoxicating liquors, wines, and beers is permitted; 4) vendors permitted to sell any alcoholic beverages regardless of alcoholic content, persons associated together as a chartered or incorporated club, and any caterer at a horse or dog racetrack or jai alai fronton; 4 and 5) authorized liquor manufacturers and distributors as well as brokers, sales agents, and importers, as defined in s. 561.14(4)-(5), F.S.





Revenue Sharing

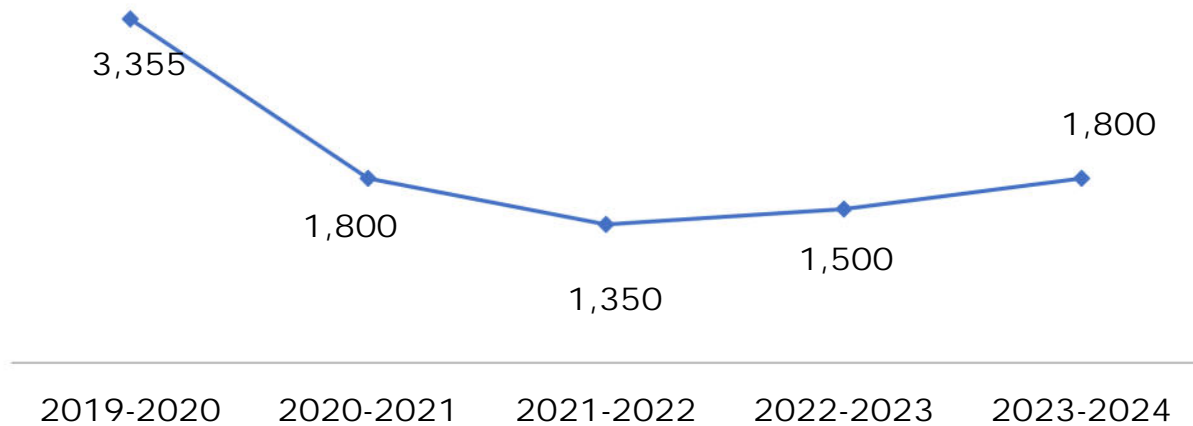
Description: The Florida Revenue Sharing Act of 1972 was a major attempt by the Legislature to ensure a minimum level of revenue parity across units of local government. Provisions in the enacting legislation created the Revenue Sharing Trust Fund for Municipalities, which currently receives 1.3653 percent of net sales and use tax collections and the net collections from the one-cent municipal fuel tax. Effective January 1, 2014, the trust fund no longer receives 12.5 percent of the state alternative fuel user decal fee collections due to the repeal of the annual decal fee program for motor vehicles powered by alternative fuels. However, beginning January 1, 2024, 25 percent of the 4 cents of excise tax levied upon each motor fuel equivalent gallon of natural gas fuel, pursuant to s. 206.9955(2)(a), F.S, shall be transferred to the trust fund. An allocation formula serves as the basis for revenue distribution to each municipality that meets strict eligibility requirements. Municipalities must use the funds derived from the one-cent municipal fuel tax for transportation-related expenditures. Additionally, there are statutory limitations on the use of the funds as a pledge for bonded indebtedness.





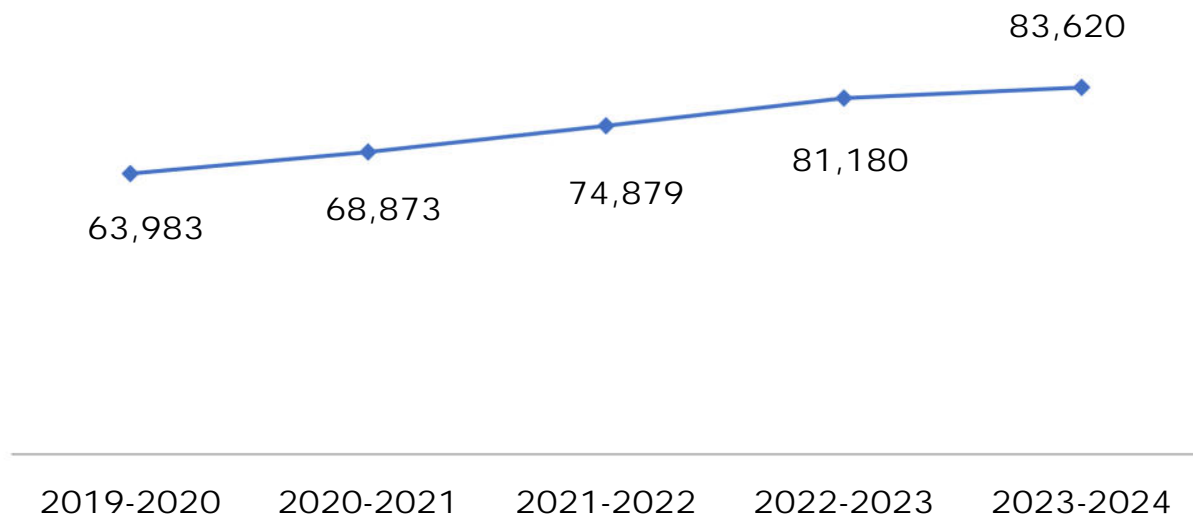
Firefighter Supplemental Compensation

Description: Firefighter Supplemental Compensation is paid to Firefighters who hold a college degree, benefits differ with each degree held. FS 633.382



FDOT Highway Lighting Contract

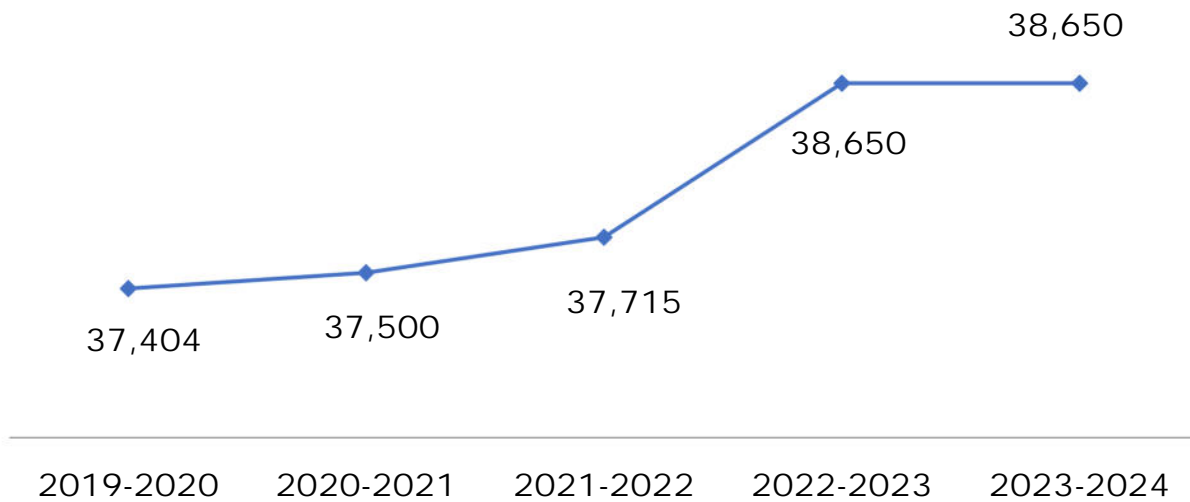
Description: The City entered into a maintenance and compensation agreement with the State of Florida Department of Transportation (FDOT). The City maintains the lighting for roadways and recreational areas owned by or located on FDOT property located on the State Highway System within the jurisdictional boundaries of the City.





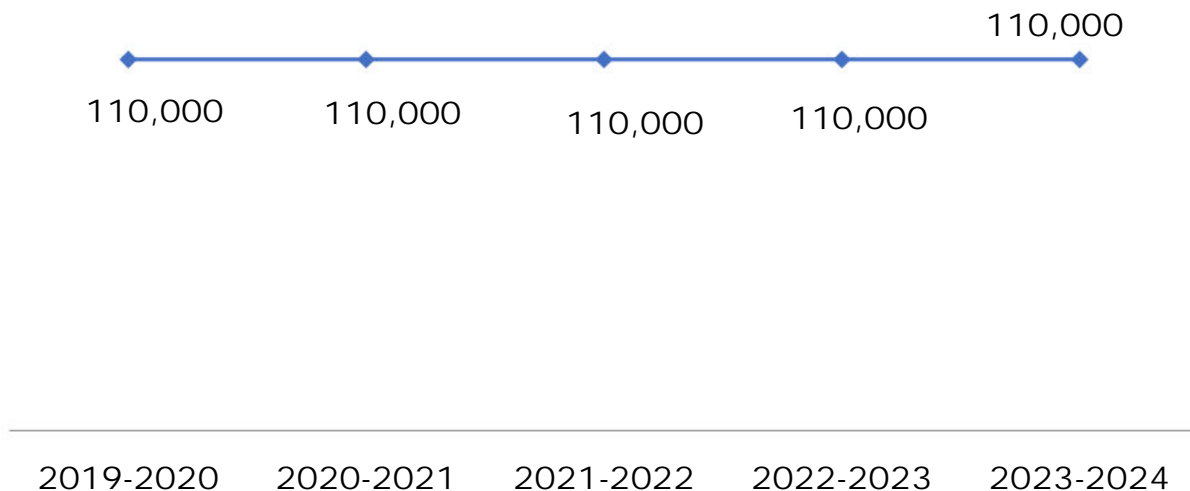
FDOT Mowing of ROWs Contract

Description: The City entered into a maintenance and compensation agreement with the State of Florida Department of Transportation (FDOT). The City is responsible for mowing and maintaining areas owned by or located on FDOT property located on the State Highway System within the jurisdictional boundaries of the City.



Highlands County Recreation Grant

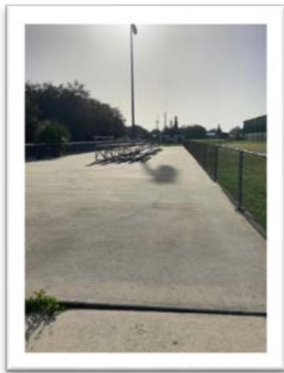
Description: The City entered into an interlocal recreation grant agreement with Highlands County. The County makes annual disbursements to the City in the amount of \$110,000, this interlocal agreement is renewed annually in around March. Funding is used to offset expenses in the recreation department.



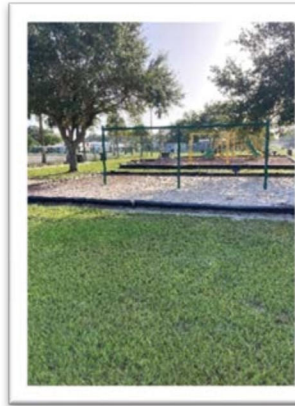


FRDAP and RPAC Grants

\$400,000 – Martin Luther King, Jr. Sports Complex: Plans for Martin Luther King, Jr. Sports Complex include the rehab of existing concrete bleachers; addition of new bleachers on the visitor side; improved basketball courts; replacement of rusted fencing around the field; re-stripping the existing parking area; and addition of pavilions on the visitor's side of the field. 50% of this project would be funded by the Florida Recreation Development Assistance Program (FRDAP) in the amount of \$200,000 and the other 50% would come from local matching funds in the amount of \$200,000. Future improvements for the Martin Luther King, Jr. Sports Complex will continue each year and funding would be requested through FRDAP.

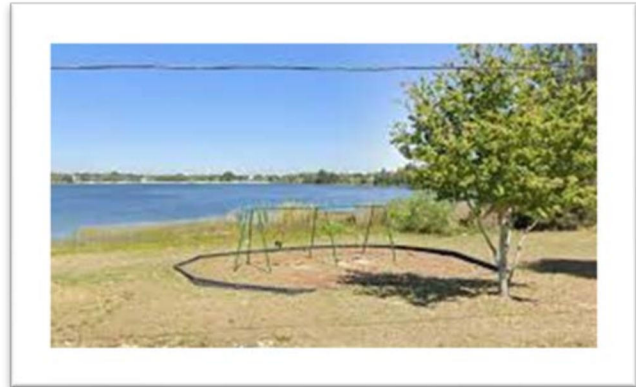


\$400,000 – Durrah Martin Park: Plans for Durrah Martin Park include a passive/paved parking lot (storm water friendly); irrigation system; walking trail around the complex; additional bleacher seating; second child playground area; relocating and constructing a screened recycle/dumpster enclosure; and development of additional pavilions. 50% of this project would be funded by the Florida Recreation Development Assistance Program (FRDAP) in the amount of \$200,000 and the other 50% would come from local matching funds in the amount of \$200,000. Future improvements for Durrah Martin Park will continue each year and funding would be requested through FRDAP.

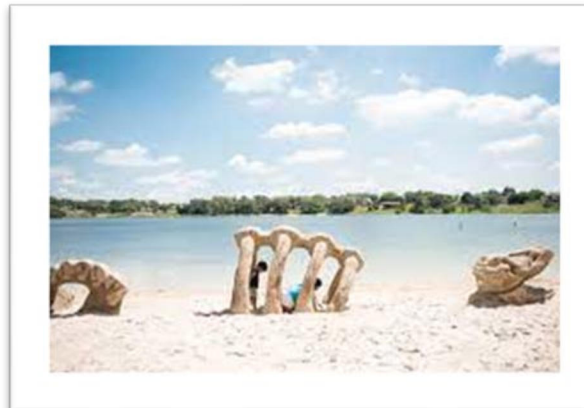
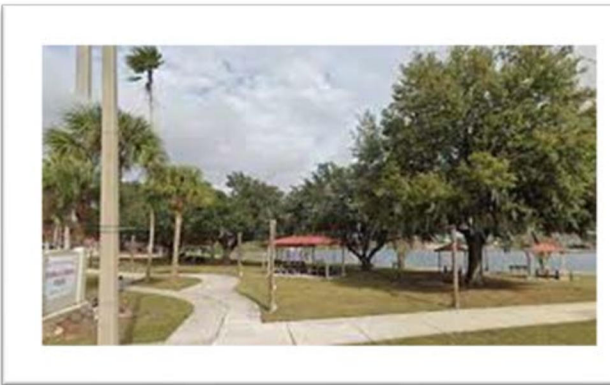




\$200,000 – Lake Tulane Playground: Lake Tulane and its beach area has historic significance to the City of Avon Park. Restrooms are in need of repair. The park has capacity to provide expanded recreational use and can be developed to include additional pavilions, a child playground area, beach improvements and parking. 50% of this project would be funded by the Florida Recreation Development Assistance Program (FRDAP) in the amount of \$100,000 and the other 50% would come from local matching funds in the amount of \$100,000. Future improvements for Lake Tulane Playground will continue each year and funding would be requested through FRDAP.



\$400,000 – Donaldson Park: The park sits on the east side of Lake Verona, with a large sandy beach which city and county residences and other visitors truly enjoy. Plans for Donaldson Park include a Splash Pad (“spray-ground”) with age-appropriate areas and fencing; an amphitheater; new irrigation system throughout the park, and new/additional child playground equipment, new or refurbished sport’s facility (e.g., pickleball courts, etc.) 50% of this project would be funded by the Florida Recreation Development Assistance Program (FRDAP) in the amount of \$200,000 and the other 50% would come from local matching funds in the amount of \$200,000. . Future improvements for Donaldson Park will continue each year and funding will be requested through FRDAP.



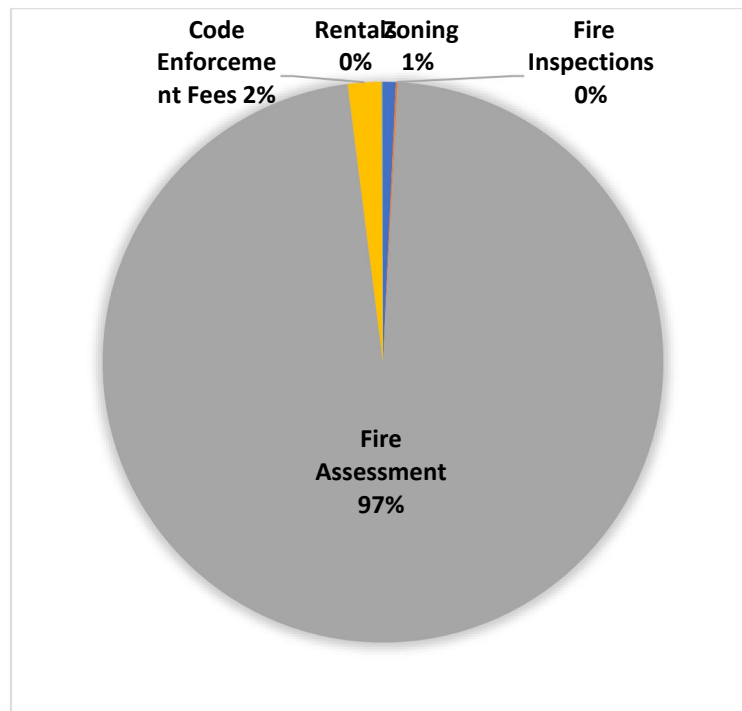


\$800,000 – Community Development Block Grant (CDBG): CDBG may be submitted for installation of sidewalks and mitigation infrastructure in residential or commercial areas. Alternatively, the City can apply for a neighborhood rehabilitation grant. The CDBG Program provides annual grants on a formula basis to states, cities, and counties to develop viable urban communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for low- and moderate-income persons.



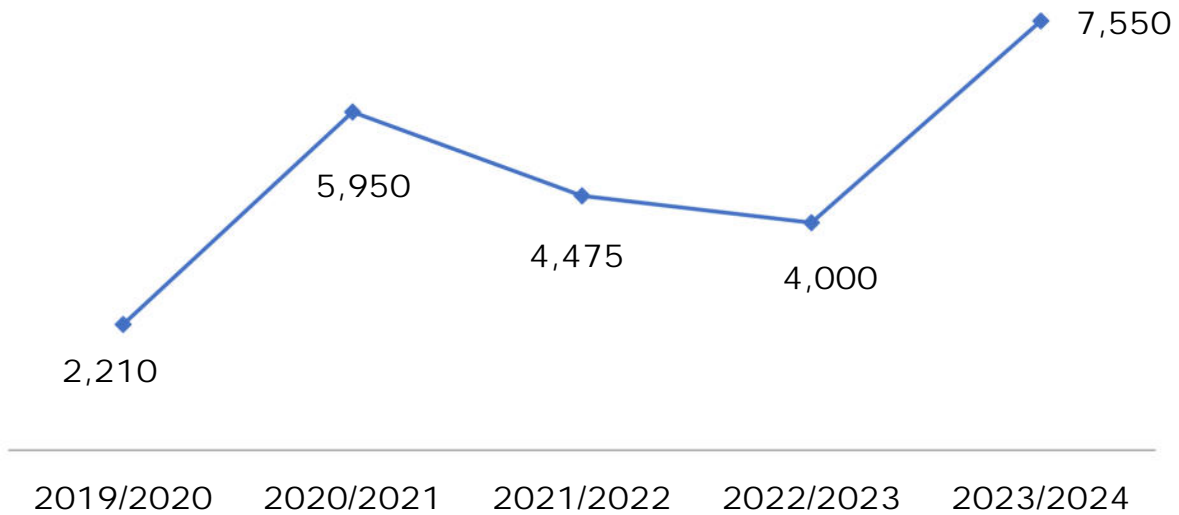
Charges Services Total

Type of Revenue	Amount Budgeted
Zoning Fees	7,550
Fire Inspections	1,150
Fire Assessment Fees	1,001,160
Code Enforcement Fines	20,000
Rental Fees	770
Total Charges for Services	1,030,630

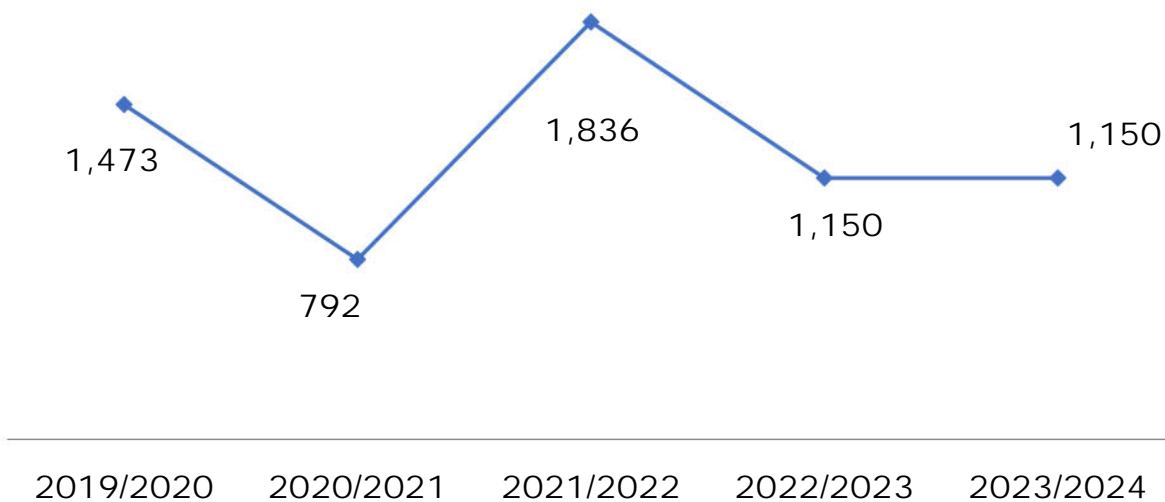




Zoning Fees



Fire Inspection Fees





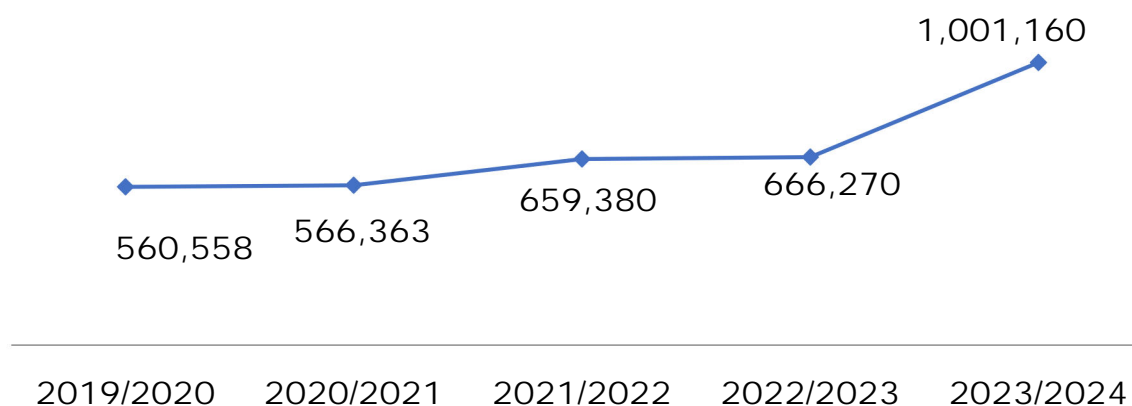
Fire Assessment Fees

FY2022-23 the City assessed:

Property Use Category	Assessment Unit	Assessment Rate for FY 2022-23
Residential	Dwelling Unit	\$140.00 per dwelling unit
Commercial	Square Foot	\$0.074 per square foot
Industrial/Warehouse	Square Foot	\$0.011 per square foot
Government/Institutional	Square Foot	\$0.028 per square foot

On September 11, 2023 Council passed Resolution 2023-17 increasing FY 2023-24 assessments to:

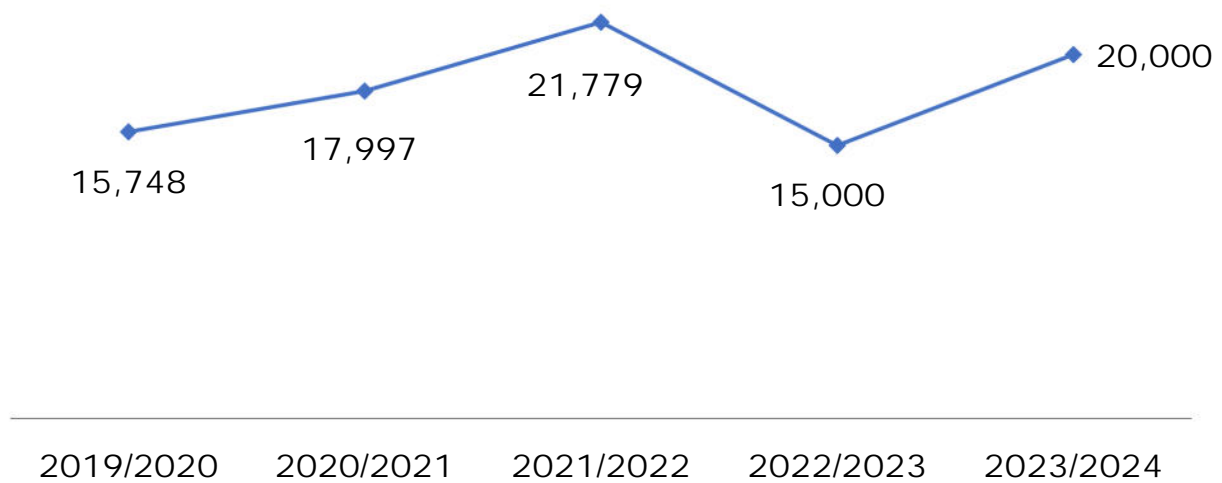
Property Use Category	Assessment Unit	Assessment Rate for FY 2023-24
Residential	Dwelling Unit	\$154.00 per dwelling unit
Commercial	Square Foot	\$0.092 per square foot
Industrial/Warehouse	Square Foot	\$0.0560 per square foot
Government/Institutional	Square Foot	\$0.0780 per square foot



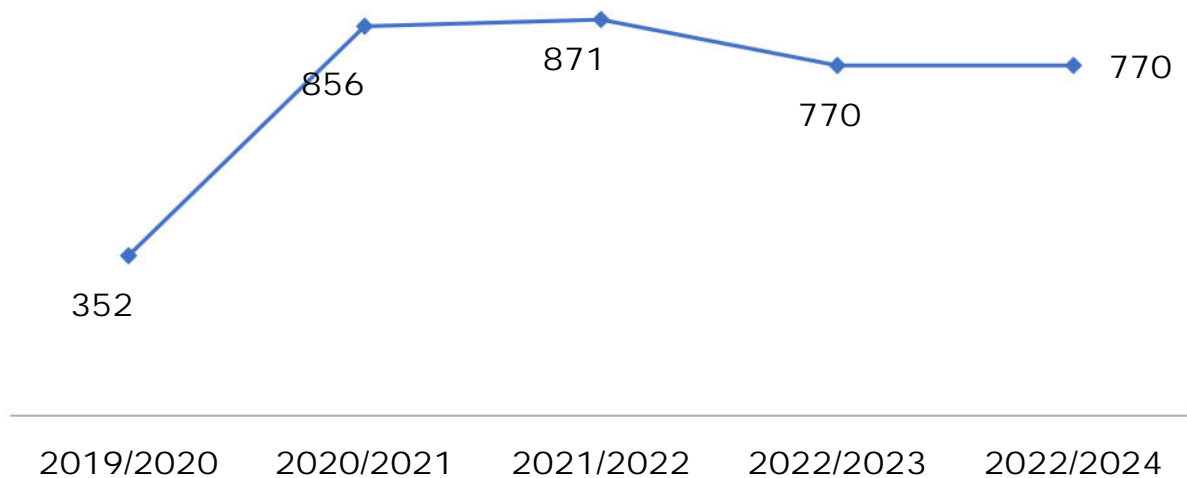


Code Enforcement Fees

Description: City of Avon Park Code Enforcement Officers have the authority to serve warning notices, citations and civil penalties to property owners within the city limits.



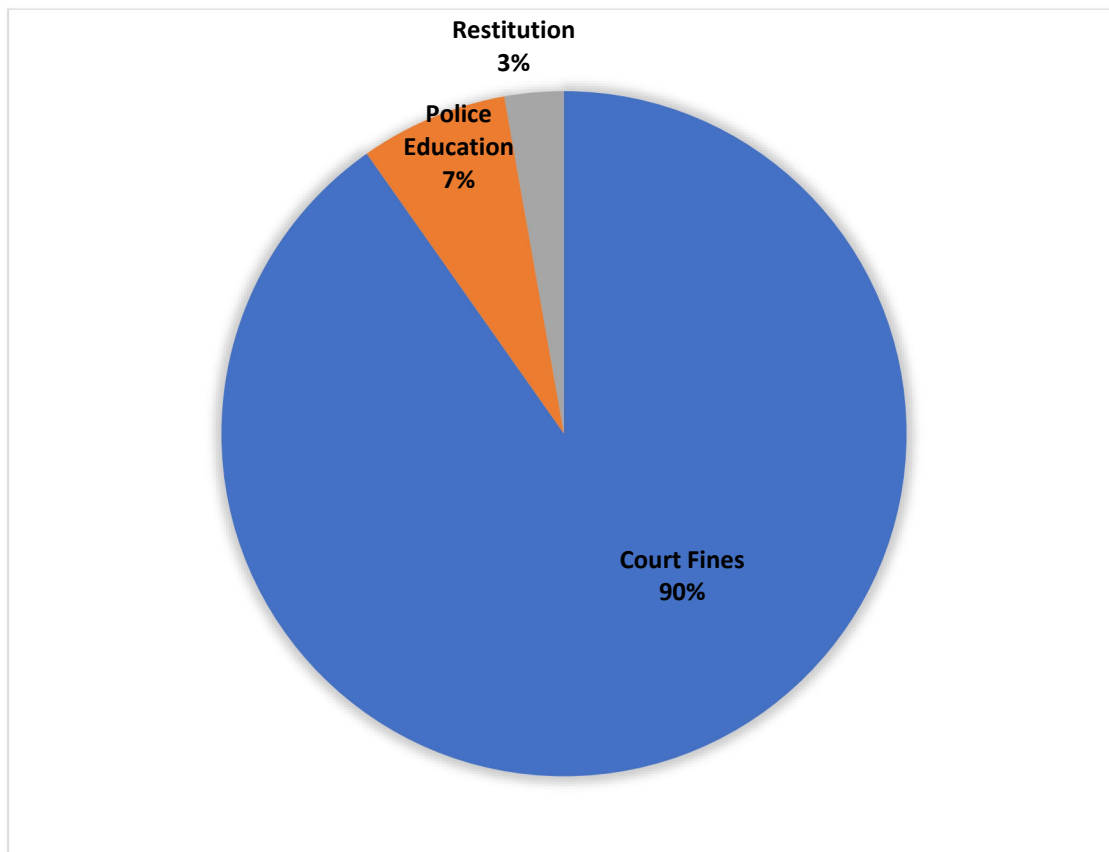
Rental Fees





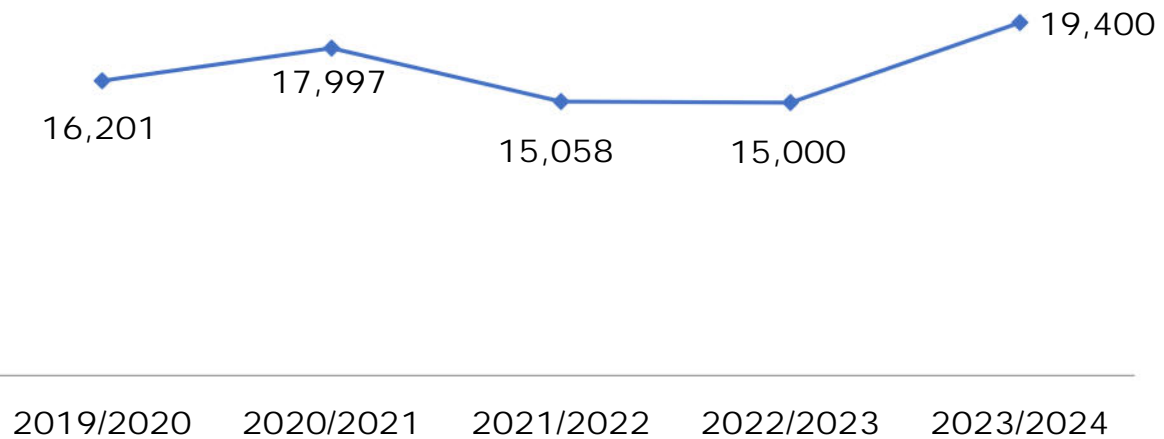
Fines & Forfeitures Total

Type of Revenue	Amount Budgeted
Court Fines	19,400
Police Education Funds	1,500
Restitution	600
Total Fines & Forfeitures	21,500

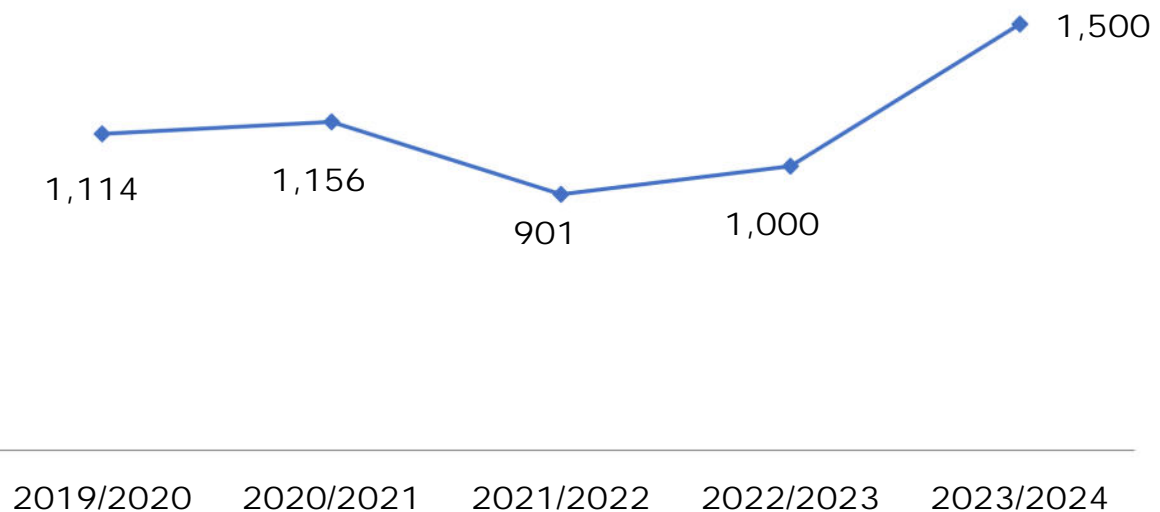




Court Fines

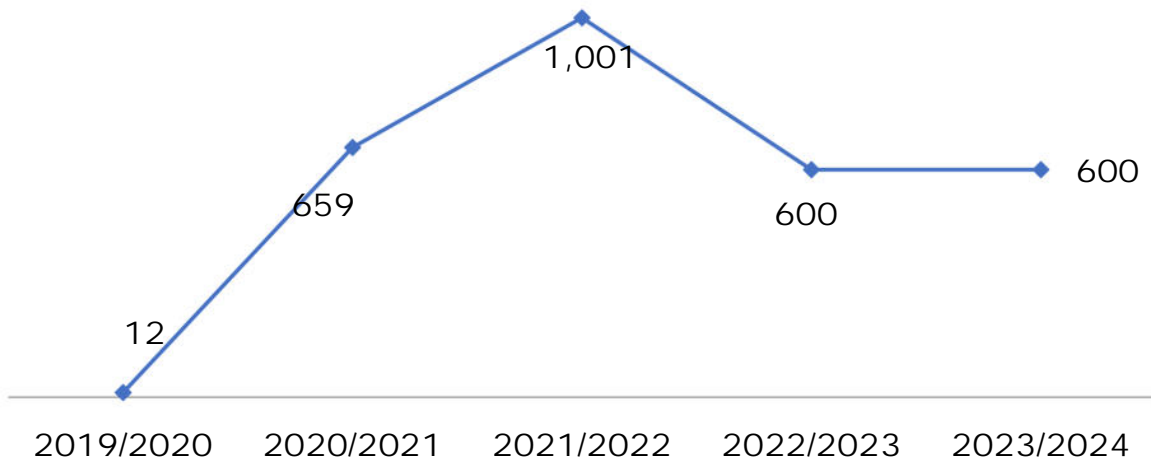


Police Education Funds





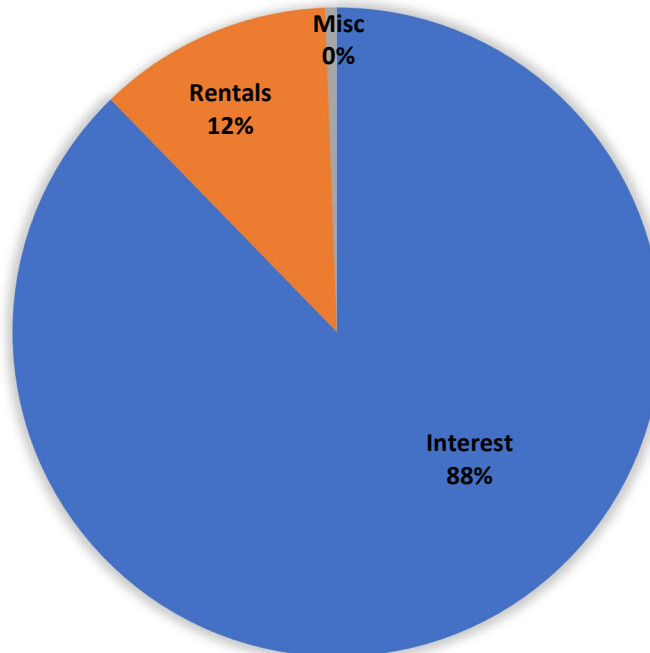
Restitution





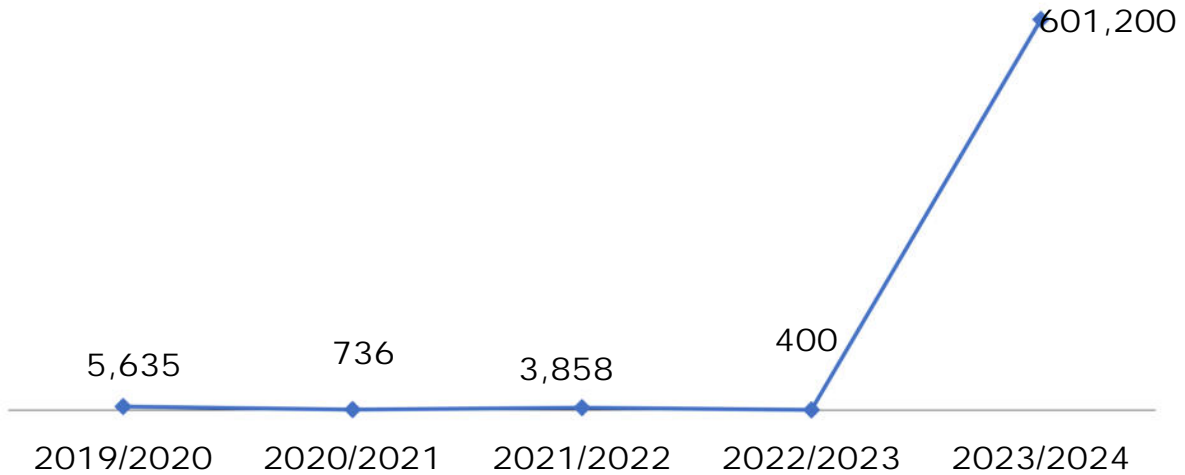
Other Miscellaneous Total

Type of Revenue	Amount Budgeted
Interest	601,200
Rental – Governmental Buildings	80,200
Miscellaneous	4,000
Total Other Miscellaneous	685,400
Return on Investment – Transfers In	1,582,740

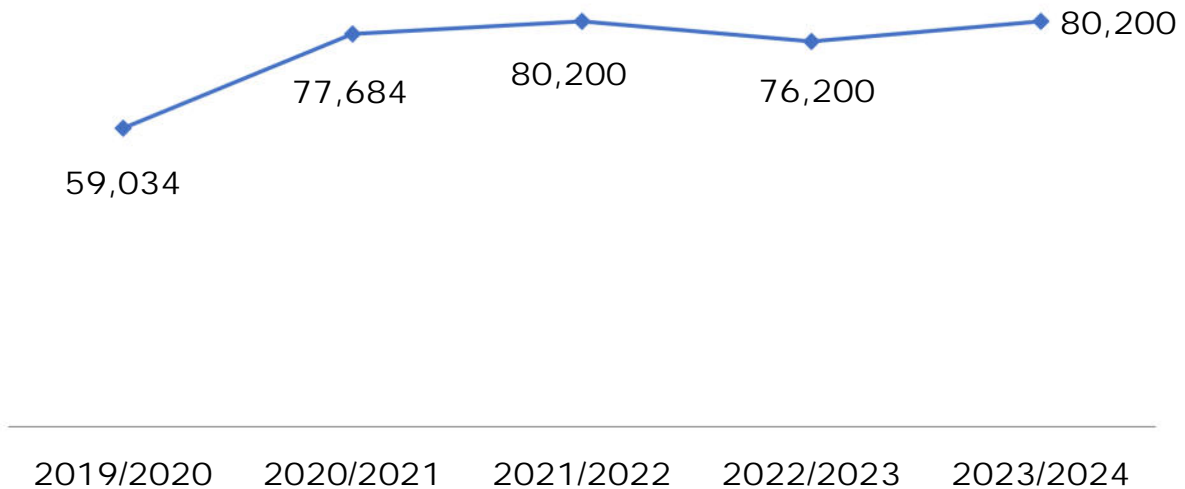




Interest Income

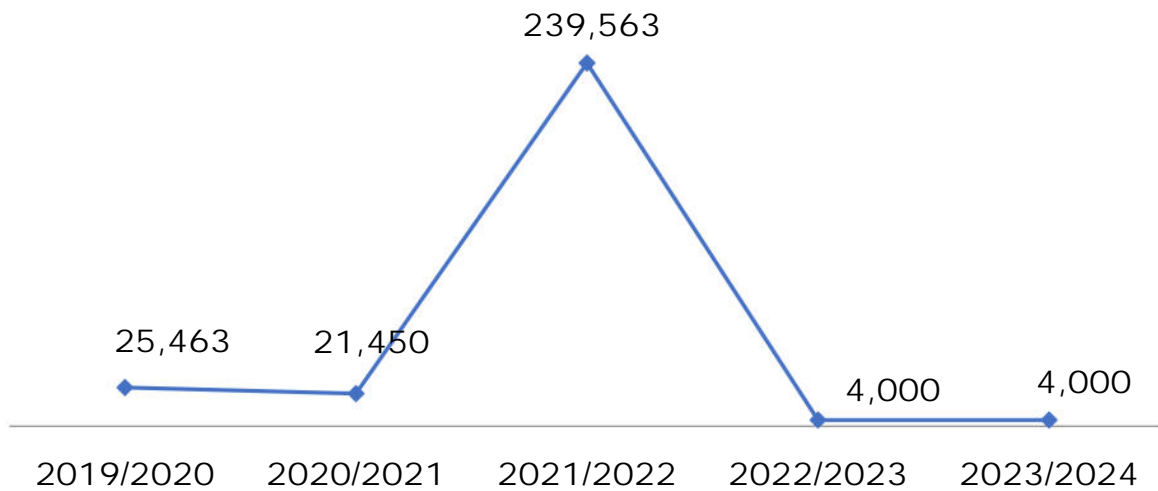


Rental – Governmental Buildings





Miscellaneous Revenue

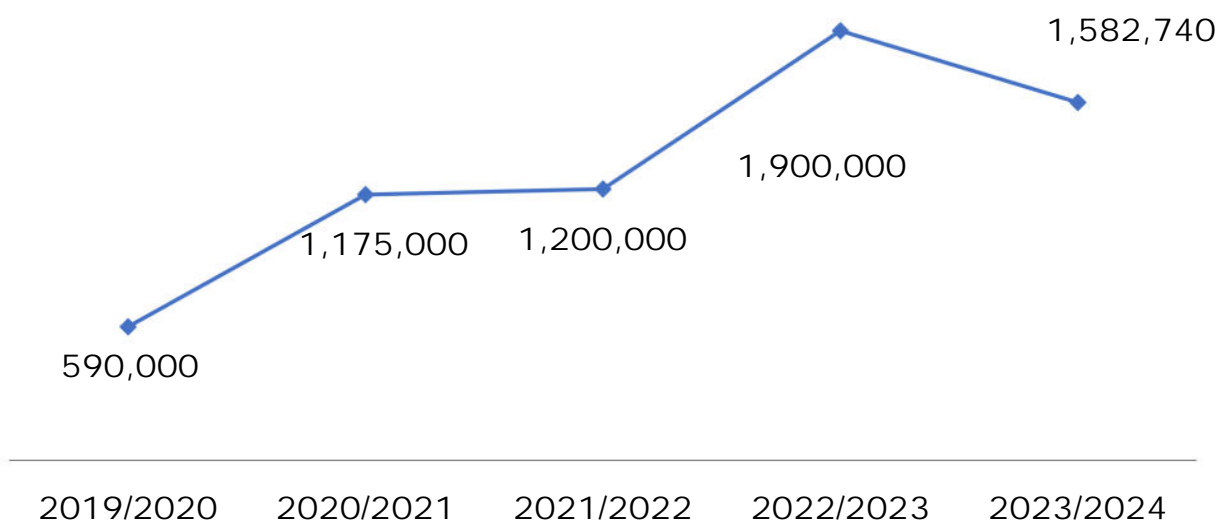




Return on Investment

Description: The City of Avon Park owns a full-scale water and sanitary utility system which includes water production and transmission facilities, along with wastewater treatment and transmission facilities.

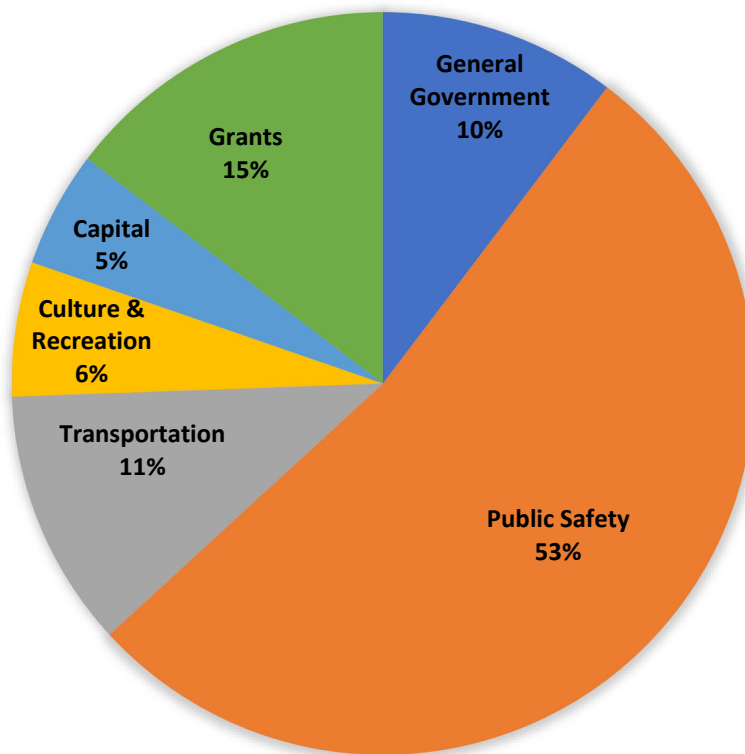
Based on the infrastructure investment which allows the City's Utilities to service the incorporated and portions of unincorporated area of Highlands County, the City Council passed Resolution 11-20 adopting a Return-on-Investment (ROI) Policy over its utility assets. On a yearly basis, during the budgetary process, the City Manager recommends to the City Council an interfund transfer from the Utility Fund to the General Fund. The allowable ROI is determined after the Utility Budget has been set by the City Council. The City Manager will consider any contingency funds available in the Utility Budget. The ROI will be budgeted on a yearly basis with an operating range from 1% to 6% over the utility assets owned by the City. Based on the remaining life values obtained from Florida Rural Water Association's September 8, 2020 Water and Wastewater Impact Fee Study, City Council passed Resolution 21-10 adopting the new asset value of \$33,076,523.





Total General Fund Expenses

Other Governmental Services	1,091,130
Public Safety	5,593,190
Transportation	1,191,060
Culture/ Recreation	619,550
Capital	535,200
Grants	1,550,000
	<u>10,580,130</u>





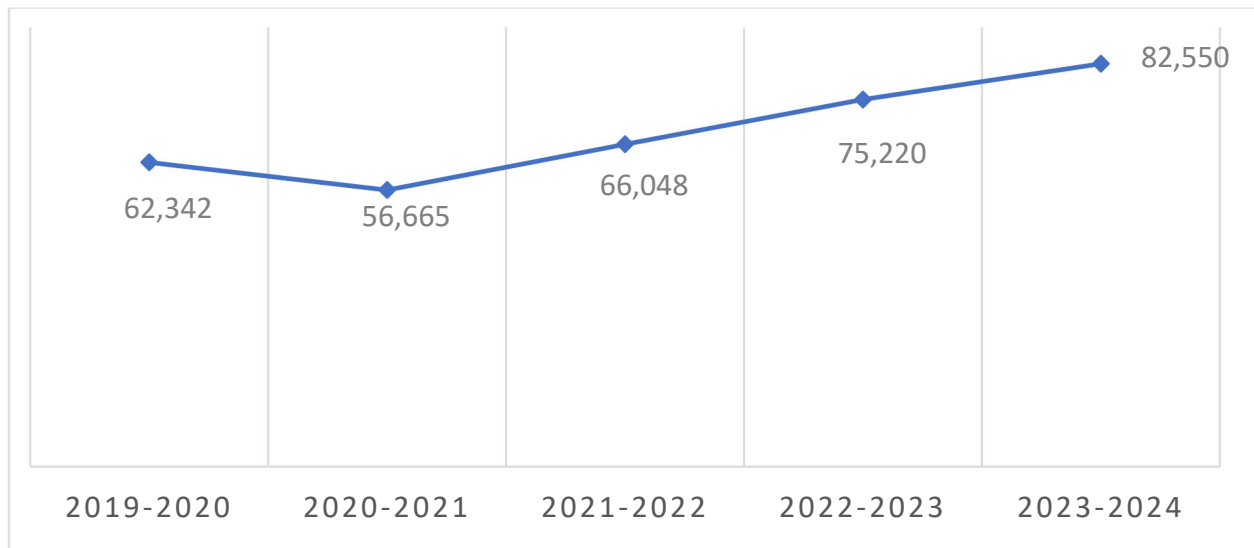
Other Governmental Services

Department	Total Expense
City Council	82,550
City Manager	512,820
Finance	84,540
City Attorney	147,090
Other Government Services	264,130
Total Operating	1,091,130
Capital	10,000
Grants	750,000
Total Other Governmental	1,851,130



City Council

Description: The City of Avon Park is governed by a City Council/City Manager form of government, which combines the political leadership of elected officials with the managerial experience of an appointed manager. The City Council is made up of the Mayor, Deputy Mayor and three Council Members. The City Council provides leadership and sets policies for the City, sets the general direction of the government and possesses all powers provided for general law by the City Charter. The City Council sets service levels, approves the budget, adopts ordinances and oversees the City's Advisory Boards. The Mayor and City Council serve as the legislative and policy-making body of the municipal government.





City Council (Continued)

		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0101-511.11-00	EXECUTIVE SALARIES	51,191	44,135	54,219	56,770	61,600
001-0101-511.21-00	FICA	3,937	3,143	1,876	4,120	4,470
001-0101-511.22-00	RETIREMENT CONTRIBUTIONS	936	563	574	6,770	-
001-0101-511.22-05	FRS EMPLOYEE CONT CONT PD CITY	311	140	150	-	8,360
001-0101-511.23-20	UHC	214	4,274	5,130	-	-
001-0101-511.23-35	HSA CONTRIBUTION	899	297		-	-
001-0101-511.24-00	WORKERS COMP	6	6	6	10	10
001-0101-511.25-00	UNEMPLOYMENT COMPENSATION	321	-		-	-
	TOTAL PERSONNEL COSTS	57,814	52,558	61,955	67,670	74,440
001-0101-511.40-00	TRAVEL & PER DIEM	1,487	677	-	3,460	3,460
001-0101-511.41-00	COMMUNICATIONS SERVICES	404	939	585	600	360
001-0101-511.42-10	TRAINING SCHOOLS					300
001-0101-511.46-30	OTHER REPAIRS					
001-0101-511.52-00	OPERATING SUPPLIES	96	23	911	1,000	1,500
001-0101-511.54-00	SUBSCRIPTION & MEMBERSHIP	2,540	2,468	2,597	2,490	2,490
	TOTAL OPERATING COSTS	4,527	4,107	4,093	7,550	8,110
		62,342	56,665	66,048	75,220	82,550



City Manager Department

Description: The City Manager Department is responsible for the efficient operations of all departments and the effective implementation of policy directives collectively from the Council. The City Manager shall create and discontinue any department or division in the city administration that the city manager deems necessary for the good of the City. Within the City Manager Department is:

The City Clerk is the custodian of the City's records. The Clerk's office provides an array of services to the public, City Manager, Council and staff.

The Human Resources (HR) Department provides services that promote a work environment characterized by fair treatment, open communication, personal accountability, trust, and mutual respect.





City Manager Department (Continued)

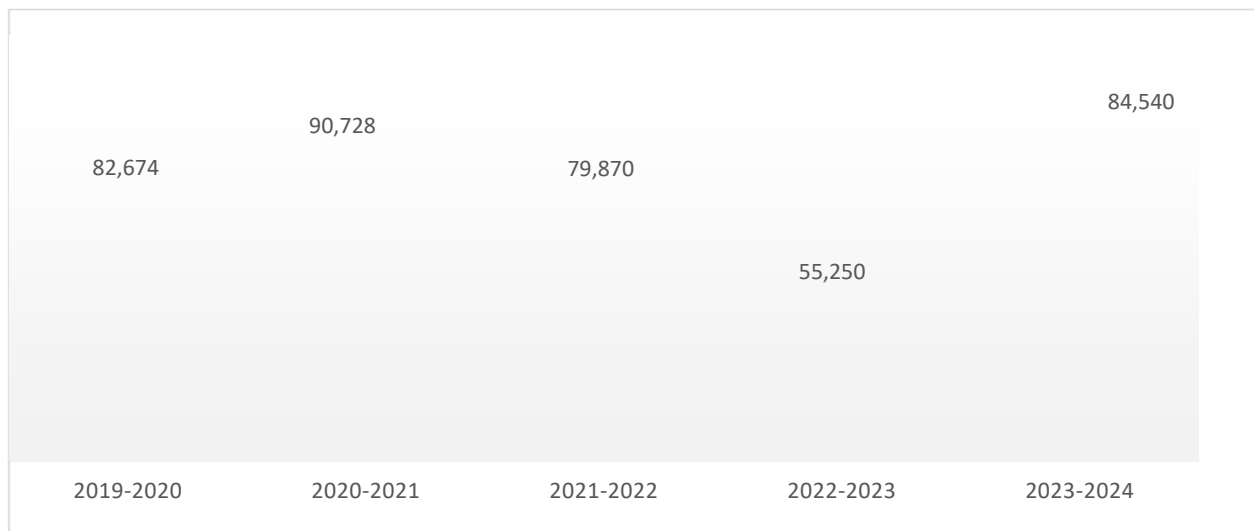
CITY MANAGER		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0150-512.11-00	EXECUTIVE SALARIES	177,419	179,441	149,804	45,000	65,000
001-0150-512.12-00	REGULAR SALARIES & WAGES	40,492	25,782	137,505	315,700	306,200
001-0150-512.14-00	OVERTIME	652	1,480	2,866	6,210	140
001-0150-512.21-00	FICA	16,613	14,956	21,490	32,640	26,930
001-0150-512.22-05	FRS EMPLOYEE CONT PD CITY	18,204	15,600	26,872	42,330	37,460
001-0150-512.22-14	CITY PLAN	7,422	11,903	12,281	11,330	24,510
001-0150-512.23-00	LIFE & HEALTH INS EXEC	1,001	1,000	1,582	43,170	35,360
001-0150-512.23-20	LIFE & HEALTH INS	16,194	16,564	16,702	2,600	2,720
001-0150-512.23-35	EMPLOYER HSA CONTRIBUTION	21	291	1,040	-	-
001-0150-512.24-00	WORKERS COMP	1,433	1,002	1,072	1,180	1,470
	TOTAL PERSONNEL COSTS	279,450	268,019	371,214	500,160	499,790
001-0150-512.31-00	PROFESSIONAL SERVICES	-	277			0
001-0150-512.34-00	OTHER CONTRACTUAL SERVICE	11,700	14,832	7,914	30,650	1,000
001-0150-512.34-50	PRE-EMPLOYMENT	260	269	200	200	200
001-0150-512.40-00	TRAVEL & PER DIEM	25	-	632	1,300	1,700
001-0150-512.41-00	COMMUNICATIONS	2,172	2,064	1,772	4,370	3,710
001-0150-512.42-10	TRAINING SCHOOLS	-	-	1,053	530	530
001-0150-512.42-20	GASOLINE	619	283	-	-	500
001-0150-512.44-00	RENTALS & LEASES	480	480	509	540	-
001-0150-512.46-20	VEHICLES REP & MAINT	35	-	158	-	1,000
001-0150-512.51-00	OFFICE SUPPLIES	2,516	967	879	500	500
001-0150-512.52-00	OPERATING SUPPLIES	2,259	3,074	3,384	2,500	3,100
001-0150-512.54-10	PROFESSIONAL DUES	125	672	300	310	190
001-0150-512.56-00	UNIFORMS	-	-	560	600	600
		20,191	22,919	17,360	41,500	13,030
		299,641	290,938	388,574	541,660	512,820





Finance Department

Description: The Finance Department is comprised of Accounting and Financial Management, Procurement and Budget. Utility Billing which is funded by the Water and Wastewater Fund reports to the Finance Department. This department is responsible for managing the City's resources in an effective and efficient manner. Other responsibilities include budget preparation, payroll, accounts payable, accounts receivable collections, procurement, cash management, fixed assets, accounting and reporting and other functions relating to the City's finances.





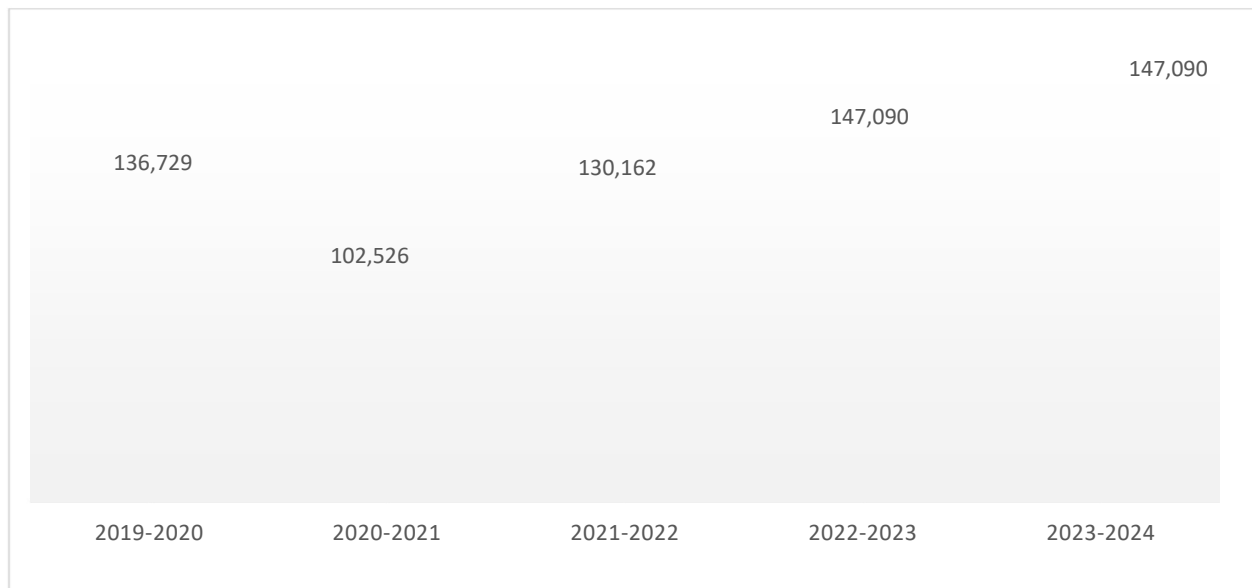
Finance Department (Continued.)

FINANCE		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0201-513.12-00	REGULAR SALARIES & WAGES	22,318	33,434	26,670	35,440	51,060
001-0201-513.14-00	OVERTIME	-	-	-	-	230
001-0201-513.21-00	FICA	1,573	2,349	1,876	1,350	3,720
001-0201-513.22-00	RETIREMENT CONTRIBUTIONS	1,958	3,388	2,660	2,220	6,960
001-0201-513.23-00	LIFE & HEALTH	91	124	138	120	330
001-0201-513.23-20	UHC	2,238	2,424	3,000	2,970	8,020
001-0201-513.23-35	EMPLOYER HSA CONTRIBUTIONS	8	116	614	-	-
001-0201-513.24-00	WORKER'S COMP	35	134	143	160	200
	TOTAL PERSONNEL COSTS	28,222	41,968	35,102	42,260	70,520
001-0201-513.31-00	PROFESSIONAL SERVICES	4,607	6,054	7,359	-	-
001-0201-513.32-00	ACCOUNTING & AUDITING	9,299	9,731	22,832	-	-
001-0201-513.32-10	CPA SERVICES	33,417	23,135	2,349	-	-
001-0201-513.34-00	OTHER CONTRACTUAL SERVICE	2,663	5,580	835	1,220	-
001-0201-513.34-50	PRE-EMPLOYMENT	-	-	12	50	100
001-0201-513.40-00	TRAVEL & PER DIEM	-	-	976	5,000	5,500
001-0201-513.41-00	COMMUNICATIONS SERVICES	1,933	1,847	1,634	2,400	1,440
001-0201-513.42-00	POSTAGE	-	-	137	300	300
001-0201-513.42-10	TRAINING SCHOOLS	199	150	3,037	1,800	2,250
001-0201-513.51-00	OFFICE SUPPLIES	859	1,275	3,472	1,000	2,000
001-0201-513.52-00	OPERATING SUPPLIES	1,423	888	1,060	1,000	1,500
001-0201-513.52-40	LICENSES & FEES	-	-	125	-	-
001-0201-513.54-00	SUBSCRIPTION & MEMBERSHIP	50	100	170	220	430
001-0201-513.54-10	PROFESSIONAL DUES	-	-	195	-	-
001-0201-513.56-00	UNIFORMS	-	-	575	-	500
		54,452	48,759	44,769	12,990	14,020
001-0201-513.64-00	MACHINERY & EQUIPMENT	-	-	-	-	-
		82,674	90,728	79,870	55,250	84,540



City Attorney

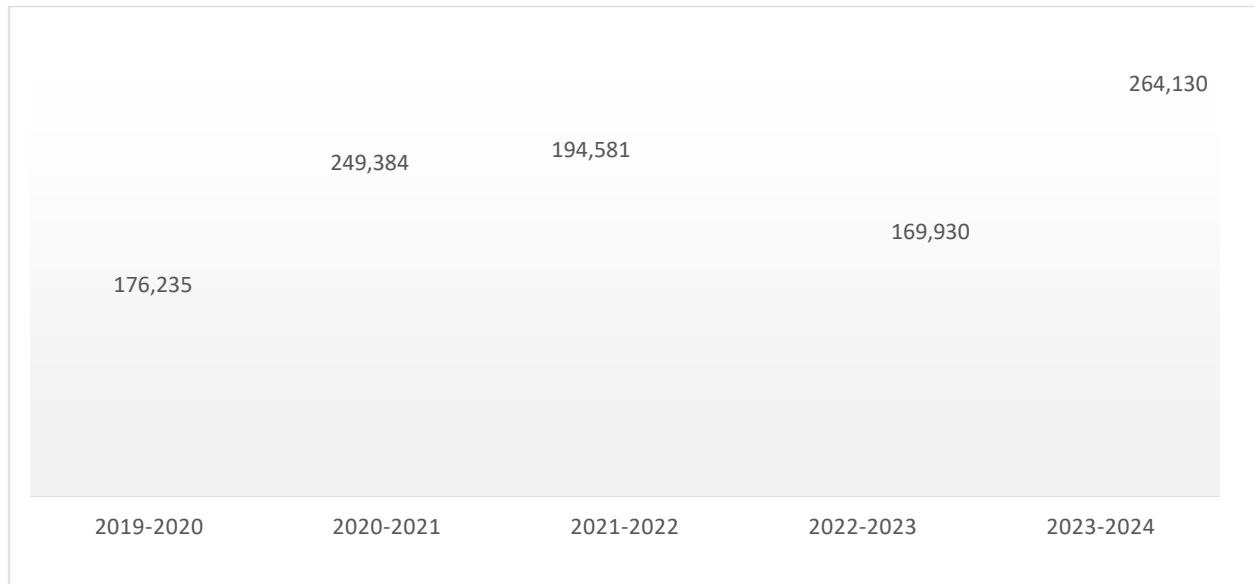
Description: The City Attorney is appointed by the City Council to serve as the chief legal advisor to the Mayor and City Council, the City Manager, and all City departments. The City Attorney assures that the City is represented in all legal proceedings and performs any other duties prescribed by the charter, by ordinance, or by City Council direction. The City Attorney represents the City in legal undertakings, including defense of civil rights claims, municipal prosecutions, drafting of all ordinances and resolutions, and advising City officials and staff.



ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2019-2020	2020/2021	2021/2022	2022/2023	2022/2024
001-0251-514.31-00	PROFESSIONAL SERVICES	106,139	97,411	115,903	115,440	115,440
001-0251-514.31-20	OTHER LEGAL SEVICES	25,978	4,729	3,534	21,000	21,000
001-0251-514.34-00	OTHER CONTRACTUAL SERVICE	4,612	386	10,000	10,000	10,000
001-0251-514.40-00	TRAVEL & PER DIEM	-	-	650	650	650
001-0251-514.41-00	COMMUNICATIONS SERVICES	-	-			
001-0251-514.54-00	SUBSCRIPTIONS & MEMBERSHIP	-	-	75		
	TOTAL OPERATING COSTS	136,729	102,526	130,162	147,090	147,090



Other Governmental Services





Other Governmental Services (Continued)

OTHER GOVERNMENT SERVICES		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0271-519.31-00	PROFESSIONAL SERVICES	2,600	-	-	10,000	-
001-0271-519.32-00	AUDIT & ACCOUNTING SERVICES	-	-	-	-	40,990
001-0271-519.34-00	OTHER CONTRACTUAL SERVICE	28,771	-	23,634	16,400	40,390
001-0271-519.34-40	ELECTION EXPENSE	10,020	218	8,249	11,000	11,000
001-0271-519.41-00	COMMUNICATION SERVICES	4,877	6,060	6,316	7,250	6,360
001-0271-519.42-00	POSTAGE	1,055	1,055	1,595	1,800	1,800
001-0271-519.42-20	GASOLINE	-	-	-	500	500
001-0271-519.43-10	ELECTRICITY	21,899	22,663	23,624	22,420	31,200
001-0271-519.43-12	ELEC/MUSEUM AVE ST. LIGHT	342	338	3,339	3,630	4,200
001-0271-519.43-30	WATER	6,993	3,834	4,142	3,600	3,600
001-0271-519.43-32	WATER/MUSEUM	1,019	700	764	960	960
001-0271-519.43-32	NATURAL GAS/TECO	448	663	1,040	720	720
001-0271-519.44-00	RENTAL AND LEASES	4,923	6,361	7,908	8,220	8,400
001-0271-519.45-30	OTHER INSURANCE	12,492	14,442	17,705	1,000	26,620
001-0271-519.46-10	BUILDINGS REP & MAINT	7,741	96,901	14,338	15,000	18,740
001-0271-519.46-14	M&R/THE STATION	15,575	-	-	-	500
001-0271-519.46-46	REPLACEMENT & MAINTENANCE	622	3,997	2,558	-	-
001-0271-519.48-00	PROMOTIONAL ACTIVITIES	45	-	-	-	-
001-0271-519.49-00	OTHER CUR CHARGES & OBLG.	397	134	-	-	-
001-0271-519.49-10	PROPERTY TAXES PAID	1,593	145	7,767	-	-
001-0271-519.49-20	TUITION REIMBURSEMENT	1,000	-	-	2,000	2,000
001-0271-519.49-41	ADVERTISING	12,999	18,838	22,771	18,000	15,000
001-0271-519.51-00	OFFICE SUPPLIES	3,067	1,695	1,908	2,500	2,500
001-0271-519.52-00	OPERATING SUPPLIES	1,655	693	3,725	3,000	2,000
001-0271-519.52-40	LICENSES AND FEES	-	-	149	-	-
001-0271-519.52-49	JANITORIAL SUPPLIES	114	29	101	300	1,000
001-0271-519.54-00	SUBSCRIPTION & MEMBERSHIP	-	-	3,275	1,630	5,650
001-0271-519.56-00	UNIFORMS	-	-	-	-	-
001-0271-519.99-30	SFSC FRANCHISE	35,988	35,289	39,674	40,000	40,000
TOTAL OPERATING COSTS		176,235	214,056	194,581	169,930	264,130

General Governmental Services Capital

\$ 7,000 Conference Room Table & Chairs

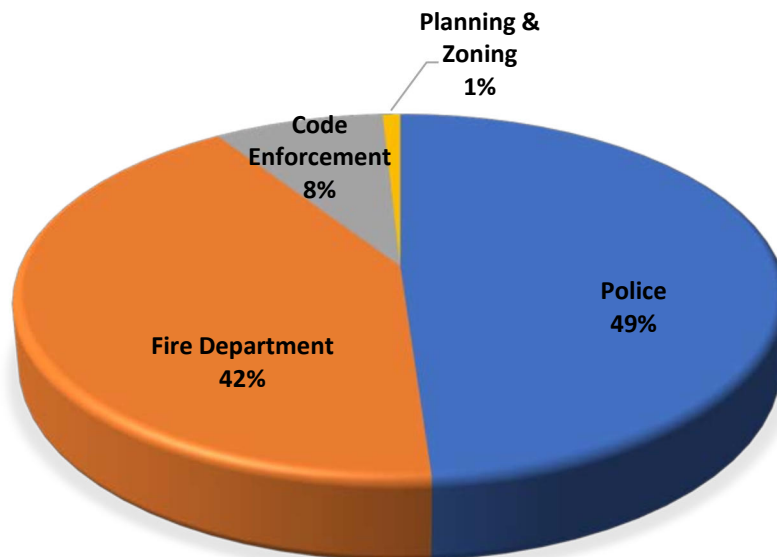
\$ 3,000 Finance Kitchen & Bathroom Improvements

\$10,000 Total General Governmental Services Capital



Public Safety

Department	Total Expense
Law Enforcement	2,734,770
Fire Department	2,342,770
Code Enforcement	467,470
Planning & Zoning	48,500
Total Operating Expenses	5,593,190
Capital	4,850
Total Public Safety	5,598,040





Law Enforcement Services

Description: The City entered into a three-year interlocal agreement for law enforcement services September 28, 2021, the agreement commenced on October 1, 2021, and ends September 30, 2024. The total amount due under this Agreement commencing October 1, 2021 and ending September 30, 2022, is \$2,168,088, of which \$2,002,258 is for Law Enforcement Services and \$165,830 for new vehicles; increasing to \$2,710,950 October 1, 2022, and ending September 30, 2023, of which \$2,510,610 is for Law Enforcement Services and \$200,340 for new vehicles; and increasing to \$2,786,270 October 1, 2023 and ending September 30, 2024, of which \$2,585,930 is for Law Enforcement Services and \$200,340 for new vehicles.





Law Enforcement Services (Continued)

POLICE		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0301-521.22-16	CITY CONTRIBUTIONS	75,222	185,853	126,701	130,000	142,450
	TOTAL PERSONNEL COSTS	75,222	185,853	126,701	130,000	142,450
001-0301-521.34-00	OTHER CONTRACTUAL SERVICE	4,156	5,624	260	-	
001-0301-521.34-10	HCSO SERVICES	1,357,216	1,397,932	1,912,664	2,510,610	2,585,930
001-0301-521.41-00	COMMUNICATIONS SERVICES	1,097	533	585	840	360
001-0301-521.43-30	WATER	7,265	2,423	2,949	2,760	3,120
001-0301-521.46-10	BUILDINGS REP & MAINT	1,065	848	2,719	2,000	2,590
001-0301-521.52-00	OPERATING EXPENSE		148	94		
	TOTAL OPERATING COSTS	1,370,799	1,407,509	1,919,272	2,516,210	2,592,000
		1,446,021	1,593,362	2,045,973	2,646,210	2,734,450

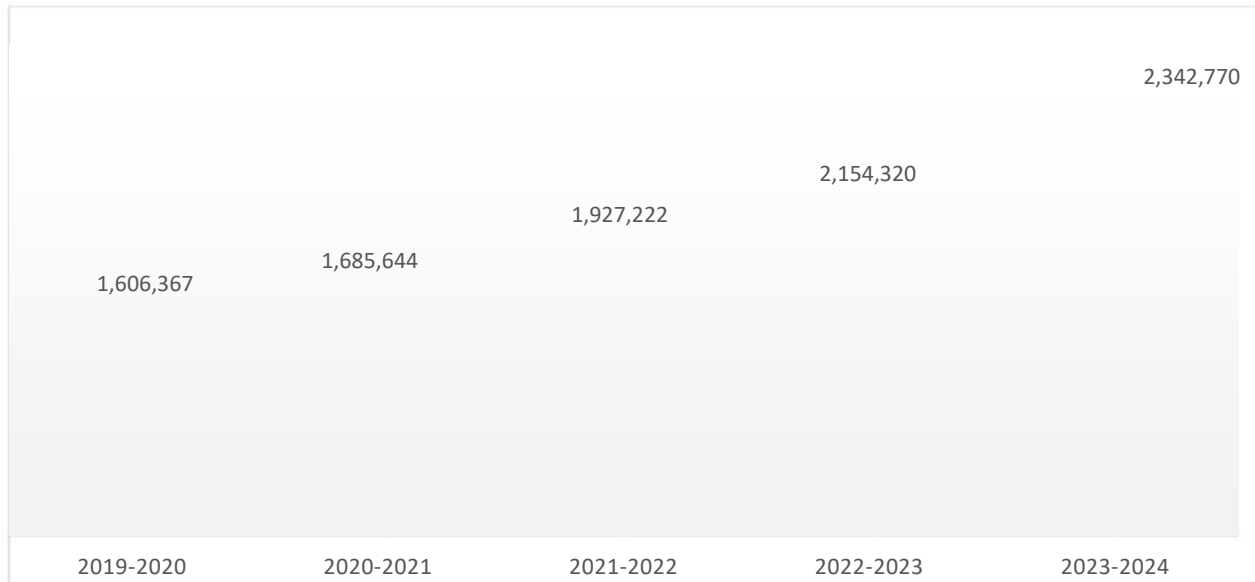
Capital

Paid from Infrastructure Funds

\$200,340 Patrol Cars



Fire Department





Fire Department (Continued)

		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0351-522.12-00	REGULAR SALARIES & WAGES	804,454	906,285	1,050,678	1,130,740	1,194,090
001-0351-522.14-00	OVERTIME	39,625	58,398	59,504	89,210	105,120
001-0351-522.15-00	PAY OUT	6,175	7,200	9,475	9,500	9,000
001-0351-522.17-00	HOLIDAY PAY				1,620	2,000
001-0351-522.21-00	FICA	63,996	70,056	83,577	93,030	94,230
001-0351-522.22-13	FIRE PLAN	328,902	288,070	333,925	310,000	425,690
001-0351-522.22-15	STATE CONTRIBUTIONS	39,085	41,848	42,417	43,000	42,420
001-0351-522.23-00	LIFE & HEALTH INSURANCE	3,869	4,187	4,911	6,130	6,310
001-0351-522.23-20	UHC	83,525	69,414	87,001	155,490	148,500
001-0351-522.23-35	EMPLOYER HSA CONTRIBUTION	4,255	4,204	16,635	-	-
001-0351-522.24-00	WORKER'S COMP	53,093	49,750	53,260	58,570	72,650
	TOTAL PERSONNEL COSTS	1,426,978	1,499,412	1,741,383	1,897,290	2,100,009
001-0351-522.31-00	PROFESSIONAL SERVICES	-	-	-	2,200	-
001-0351-522.34-00	OTHER CONTRACTUAL SERVICE	20,800	14,498	18,866	5,200	4,500
001-0351-522.34-10	FIRE ASSESSMENT CONSULTNG	11,715	12,142	14,150	45,000	12,000
001-0351-522.34-50	PRE-EMPLOYMENT	2,303	5,322	4,992	11,900	11,900
001-0351-522.40-00	TRAVEL & PER DIEM	1,074	366	915	2,000	2,000
001-0351-522.41-00	COMMUNICATIONS SERVICES	6,906	8,698	8,060	12,290	9,880
001-0351-522.42-00	TRANSPORTATION/POSTAGE	288	155	310	100	3,000
001-0351-522.42-10	TRAINING SCHOOLS	2,504	3,070	4,057	7,000	7,000
001-0351-522.42-20	GASOLINE	1,722	2,448	1,584	3,600	3,600
001-0351-522.42-25	Natural GAS (TECO)	396	561	903	600	600
001-0351-522.42-30	DIESEL	5,431	6,464	9,941	12,000	12,000
001-0351-522.43-10	ELECTRICITY	7,127	6,991	7,909	8,400	9,600
001-0351-522.43-30	WATER	1,463	2,083	2,395	2,400	3,600
001-0351-522.45-10	PROPERTY & OTHER INS.	25,297	36,462	41,732	47,990	60,380
001-0351-522.45-11	FIREFIGHTER CANCER INS	-	-	2,408	13,600	13,600
001-0351-522.45-30	OTHER INSURANCE	3,798	4,477			
001-0351-522.46-10	BUILDINGS REP & MAINT	4,422	6,662	3,200	8,100	10,000
001-0351-522.46-20	VEHICLES REP & MAINT	38,484	33,519	24,466	30,000	30,000
001-0351-522.46-30	OTHER REPAIRS & MAINT	439	307	166	500	800
001-0351-522.46-40	MACHINERY REP & MAINT	4,266	3,086	6,347	5,700	6,000
001-0351-522.48-00	PROMOTIONAL ACTIVITIES				300	300
001-0351-522.49-40	FIRE PREVENTION ACTIVITIE	1,486	998	383	1,500	1,500
001-0351-522.51-00	OFFICE SUPPLIES	735	667	281	1,500	2,000
001-0351-522.52-00	OPERATING SUPPLIES	28,395	27,645	19,764	20,000	20,000
001-0351-522.52-40	LICENSES & FEES			29		
001-0351-522.52-49	JANITORIAL SUPPLIES	1,324	1,341	1,849	2,700	2,700
001-0351-522.54-00	SUBSCRIPTION & MEMBERSHIP	-	1,570	1,795	1,950	2,800
001-0351-522.56-00	UNIFORMS/DUTY RELATED EQP	9,015	6,700	9,333	10,500	13,000
	TOTAL OPERATING COSTS	179,389	186,232	185,839	257,030	242,760
		1,606,367	1,685,644	1,927,222	2,154,321	2,342,770



Fire Department (Continued)

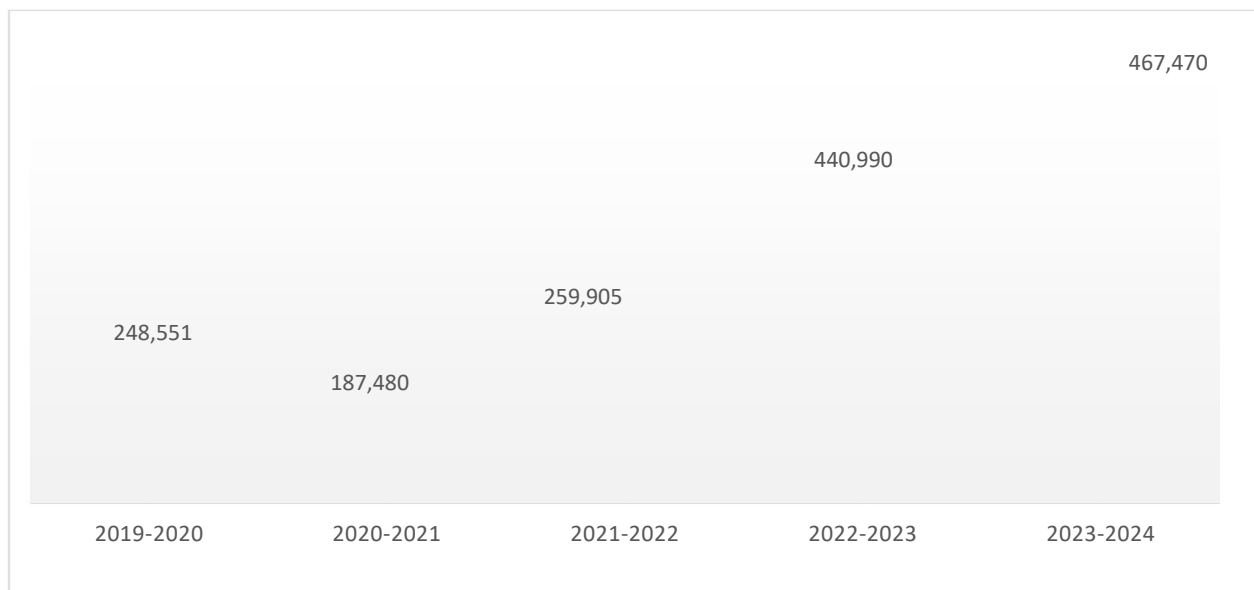
Capital

\$ 40,000	Fire Hydrant Replacements & Maintenance
\$ 19,500	Motorola Radios (3/yr.)
\$ 16,550	Bunker gear
\$ 35,000	Remodel Shower/Bathroom
\$ 4,000	Cable Machine for Gym
\$ 3,200	4 Bluetooth Speakers
\$ 9,000	5 Inch Supply Hose
\$ 12,000	Pony Hose
\$ 1,000	Ballistic Vest
<u>\$ 140,250</u>	Total Funded by Infrastructure Fund
<u>\$ 4,850</u>	Desk for Officer's Room
<u>\$ 4,850</u>	Total Funded by General Fund



Code Enforcement

Description: The Code Enforcement Department is responsible for enforcement of the Avon Park Code of Ordinances relating to zoning, signage, abandoned / junked vehicles, uncultivated vegetation trash, debris, and other objectionable or unsanitary matter. With an effective code enforcement program, the City of Avon Park promotes, protects, and improves the health, safety, and welfare of the citizens of Avon Park.





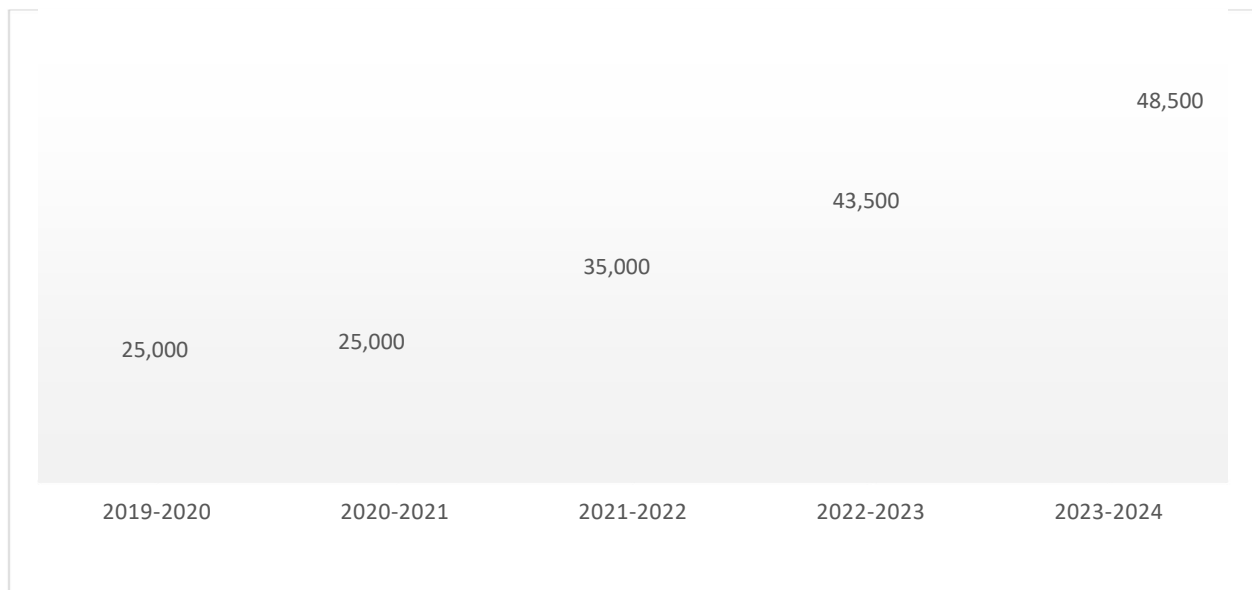
Code Enforcement (Continued)

CODE ENFORCEMENT		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0353-529.11-00	EXECUTIVE SALARIES	17,018				
001-0353-529.12-00	REGULAR SALARIES & WAGES	126,702	102,939	139,263	172,870	192,390
001-0353-529.14-00	OVERTIME	270	-	242	1,410	930
001-0353-529.15-00	SPECIAL PAY	-	-	400	-	-
001-0353-529.21-00	FICA	10,605	6,968	10,452	12,640	14,020
001-0353-529.22-00	RETIREMENT CONTRIBUTIONS	9,363	9,914	15,467	20,760	26,240
001-0353-529.22-14	CITY RETIREMENT	4,144	0		-	-
001-0353-529.23-00	LIFE & HEALTH INSURANCE	991	811	1,009	1,360	1,380
001-0353-529.23-20	UHC	21,992	13,103	18,736	29,620	28,290
001-0353-529.24-00	WORKER'S COMP	5,467	5,034	5,389	5,930	7,350
	TOTAL PERSONNEL COSTS	196,553	138,769	190,958	244,590	270,600
001-0353-529.31-00	PROFESSIONAL FEES	4,514	7,731	14,532	65,000	66,000
001-0353-529.34-00	OTHER CONTRACTUAL SERVICE	5,791	9,200	6,044	8,420	2,900
001-0353-529.34-25	DEMOLITION/ REPAIRS	12,900	9,900	-	82,500	82,500
001-0353-529.34-50	PRE-EMPLOYMENT	96	-	187	300	300
001-0353-529.40-00	TRAVEL & PER DIEM	1,392	-	2,426	4,000	4,000
001-0353-529.41-00	COMMUNICATIONS SERVICES	4,785	4,560	2,871	3,240	2,630
001-0353-529.42-00	TRANSPORTATION/POSTAGE	7,471	6,237	5,632	5,000	8,000
001-0353-529.42-10	TRAINING SCHOOLS	100	250	2,075	900	2,000
001-0353-529.42-20	GASOLINE	3,511	3,390	4,243	6,000	6,000
001-0353-529.44-00	RENTALS & LEASES					1,500
001-0353-529.46-10	BUILDINGS REPAIR & MAINT	-	-	480		
001-0353-529.46-20	VEHICLES REP & MAINT	73	2,736	21,894	2,500	2,500
001-0353-529.51-00	OFFICE SUPPLIES	1,344	650	1,772	1,800	1,800
001-0353-529.51-10	LIENS COURT COSTS	-	-		8,000	8,000
001-0353-529.52-00	OPERATING SUPPLIES	4,032	3,109	5,314	4,000	4,000
001-0353-529.54-00	SUBSCRIPTION & MEMBERSHIP	50	140	445	1,940	1,940
001-0353-529.56-00	UNIFORMS	5,937	809	1,033	2,800	2,800
	TOTAL OPERATING COSTS	51,997	48,711	68,947	196,400	196,870
		248,551	187,480	259,905	440,990	467,470



Planning & Zoning

Description: On September 25, 2023, the City entered into an agreement with Central Florida Regional Planning Council to provide professional planning services to assist the City in complying with the requirements of growth management laws; to provide technical assistance to the Planning and Zoning Board, elected officials, and City staff members on the evaluation and processing of land development proposals; and to maintain the Comprehensive Plan, Future Land Use Map, Unified Land Development Code, and Official Zoning Map.

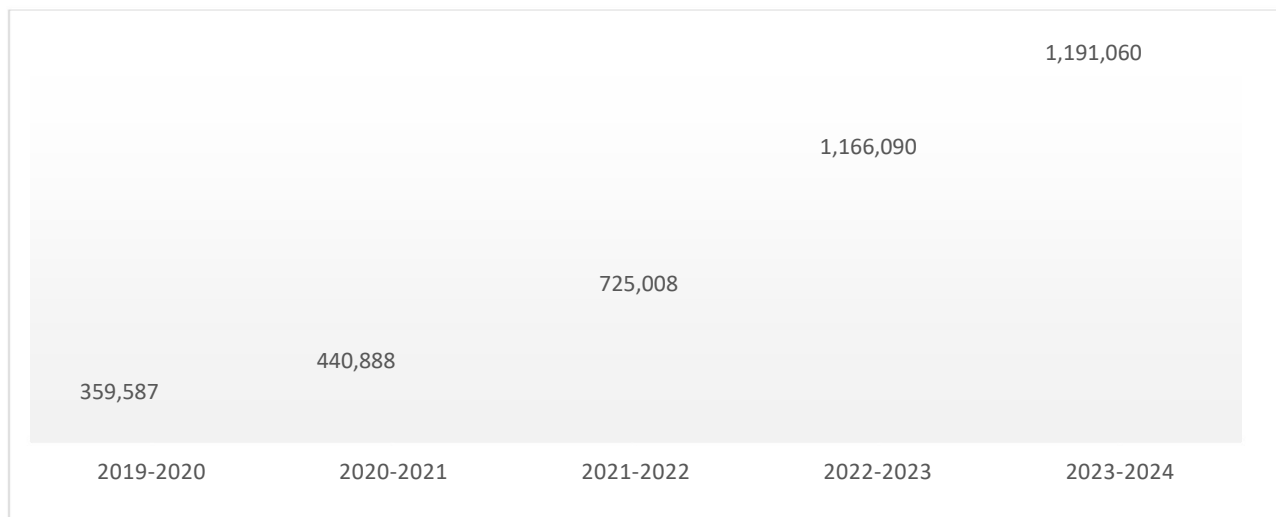


PLANNING & ZONING			2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0390-515.34-00	00000	OTHER CONTRACTUAL SERVICE					
001-0390-515.34-10	00000	PLANNING SERVICES	25,000	25,000	35,000	40,000	45,000
001-0390-515.49-10	00000	ADVERTISING		-	0	3,500	3,500
TOTAL OPERATING COSTS			25,000	25,000	35,000	43,500	48,500



Transportation/Streets

Description: The Transportation/Streets Department provides a quality environment for the City of Avon Park. It performs many important functions that directly affect the health and safety of our residents each day. The Department manages the maintenances of public land and easements, street lighting and control and street maintenance.





Transportation/Streets (continued)

STREET DEPARTMENT		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0501-541.11-00	EXECUTIVE SALARIES	33,396	16,171	-	-	-
001-0501-541.12-00	REGULAR SALARIES & WAGES	63,522	144,434	299,612	548,280	585,830
001-0501-541.14-00	OVERTIME	1,172	366	3,156	9,610	5,500
001-0501-541.15-00	SPECIAL PAY			600		-
001-0501-541.17-00	ON CALL & HOLIDAY WORK	-	-		-	-
001-0501-541.21-00	FICA	7,159	11,297	22,958	39,170	42,830
001-0501-541.22-00	RETIREMENT CONTRIBUTIONS	9,456	15,438	33,213	64,300	80,170
001-0501-541.22-14	CITY PLAN	-	0		-	-
001-0501-541.23-00	LIFE INSURANCE	587	953	4,857	4,310	4,650
001-0501-541.23-20	UHC	9,000	9,707	27,182	107,360	79,560
001-0501-541.23-35	EMPLOYER HSA CONTRIBUTIONS	5	135	515	-	-
001-0501-541.24-00	WORKER'S COMP	4,888	11,622	12,442	13,690	16,970
	TOTAL OPERATING COSTS	129,185	210,123	404,534	786,720	815,509
001-0501-541.34-00	OTHER CONTRACTUAL SERVICE	14,261	14,149	23,026	97,500	21,200
001-0501-541.34-50	PRE-EMPLOYMENT	58	850	354	1,000	1,000
001-0501-541.41-00	COMMUNICATIONS SERVICES	912	1,831	1,969	2,760	1,920
001-0501-541.42-00	POSTAGE		2	1,236		3,500
001-0501-541.42-10	TRAINING SCHOOLS	1,028	1,189	2,529	2,200	2,200
001-0501-541.42-20	GASOLINE	6,342	10,536	23,278	18,000	20,000
001-0501-541.42-30	DIESEL	848	1,700	1,733	3,000	5,000
001-0501-541.43-10	ELECTRICITY	2,141	2,155	2,246	3,000	3,000
001-0501-541.43-12	ST LIGHTS/TRAFFIC SIGNALS	118,583	110,620	126,737	114,000	108,000
001-0501-541.44-00	RENTALS & LEASES			252		
001-0501-541.45-10	PROPERTY & OTHER INS	6,692	7,737	9,485	10,910	13,730
001-0501-541.46-10	BUILDINGS REP & MAINT	-	-	-	5,000	2,500
001-0501-541.46-20	VEHICLES REP & MAINT	8,842	6,432	47,974	10,000	10,000
001-0501-541.46-30	TRAFFIC & LIGHT REPAIRS	1,519	6,194	8,200	6,000	6,000
001-0501-541.46-40	MACHINERY REP & MAINT	10,688	12,832	8,519	15,000	17,000
001-0501-541.46-45	RAILROAD CROSSING MAINT.	6,320	10,052	6,037	10,000	13,000
001-0271-519.46-46	REPAIRS & MAINT			1,505	19,500	20,000
001-0501-541.46-50	RIGHT OF WAY MAINTENANCE	23,094	5,427	8,023	10,000	12,000
001-0501-541.49-11	STREET SWEEPING LANDFILL	9,320	6,990	7,815	6,000	12,000
001-0501-541.49-15	DIESEL FUEL TAX	4,247	3,908	4,364	5,000	4,000
001-0501-541.52-00	OPERATING SUPPLIES	6,660	4,952	7,597	5,000	6,000
001-0501-541.53-20	STREETS	2,283	730	2,267	2,000	52,000
001-0501-541.53-25	SIGNS	2,831	20,184	20,930	25,000	30,000
001-0501-541.56-00	UNIFORMS	2,418	2,296	4,399	4,000	7,000
001-0501-541.59-00	MOSQUITO CONTROL	1,315	-	-	4,500	4,500
	TOTAL OPERATING COSTS	230,403	230,765	320,474	379,370	375,550
		359,587	440,888	725,008	1,166,090	1,191,060



Transportation/Streets (continued)

Capital

\$ 500,000	Street Improvements
\$ 100,000	Sidewalk and Curb Improvements
<u>\$ 200,000</u>	Stormwater & Drainage Improvements
<u>\$ 800,000</u>	Total Funded by Infrastructure Fund

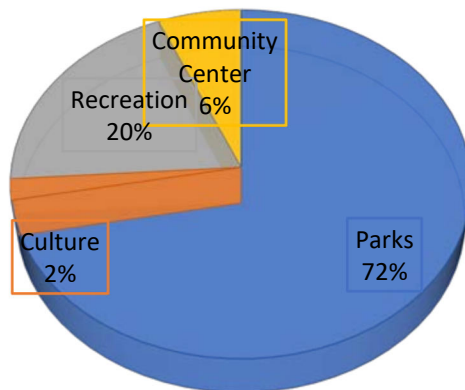
\$ 16,000	Mower Replacement Program
\$ 50,000	2023 Haulotte Man Lift
\$ 77,400	John Deere with Bush Hog
\$ 93,950	2023 Ford Super Duty F550 Crane Truck
\$ 45,000	2023 F150 Extended Cab 2WD
\$ 80,000	2023 F150 2WD (2)
\$ 41,000	2023 Ford T250 High Roof Cargo Van
\$ 40,000	Digital Message Boards (2)
\$ 13,000	Utility Terrain Vehicle (UTV)
<u>\$ 4,000</u>	Ice Machine for Public Works Shop
<u>\$ 460,350</u>	Total Funded by General Fund



Parks & Recreation

Description: The Parks and Recreation Department is committed to providing the citizens of Avon Park with safe and enjoyable parks and facilities that enhance the overall quality of life and promote a sense of community

Department	Total Expense
Parks	446,130
Culture & Recreation	12,000
Recreation	121,590
Community Center	39,830
Total Operating Expense	619,550
Capital	60,000
Capital Grants	800,000
Total	1,479,550





Parks

PARKS		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0601-572.11-00	EXECUTIVE SALARIES	3,132	7,427	-		-
001-0601-572.12-00	REGULAR SALARIES & WAGES	51,436	75,225	86,905	111,200	116,510
001-0601-572.14-00	OVERTIME	3,572	2,285	1,344	2,450	2,310
001-0601-572.17-00	ON CALL					-
001-0601-572.21-00	FICA	4,414	6,174	6,745	9,030	8,620
001-0601-572.22-00	RETIREMENT CONTRIBUTIONS	5,328	8,462	9,771	14,250	16,130
001-0601-572.22-14	CITY PLAN	-	-		-	-
001-0601-572.23-00	LIFE & HEALTH INSURANCE	390	580	612	850	870
001-0601-572.23-20	UHC	9,359	9,803	11,500	22,220	21,220
001-0601-572.24-00	WORKER'S COMP	3,995	8,016	8,582	9,440	11,710
	TOTAL PERSONNEL COSTS	81,626	117,971	125,458	169,440	177,370
001-0601-572.34-00	OTHER CONTRACTUAL SERVICE	300	1,231	1,603	10,000	-
001-0601-572.34-50	PRE-EMPLOYMENT		96	-	200	300
001-0601-572.41-00	COMMUNICATIONS SERVICES	1,107	881	602	1,140	480
001-0601-572.42-00	POSTAGE			455		600
001-0601-572.42-10	TRAINING SCHOOLS	529	-	-	400	400
001-0601-572.42-20	GASOLINE	1,182	1,788	3,213	2,500	3,500
001-0601-572.42-30	DIESEL	848	665	1,733	1,500	3,000
001-0601-572.43-10	ELECTRICITY	3,264	3,084	3,838	3,720	4,200
001-0601-572.43-12	ANOKA-SOFTBALL FIELD	792	887	1,201	1,200	1,440
001-0601-572.43-15	DURRAH MARTIN	6,165	8,161	7,943	9,200	12,000
001-0601-572.43-16	MEMORIAL FIELD-FOOTBALL	6,579	6,588	7,908	7,110	9,600
001-0601-572.43-17	ALINE MCWHITE PLAYGROUND	231	233	346	360	600
001-0601-572.43-18	LAKE TULANE	178	209	356	360	600
001-0601-572.43-30	WATER	17,705	11,321	12,283	14,000	15,000
001-0601-572.43-32	DURRAH MARTIN	2,444	4,412	2,959	3,000	3,600
001-0601-572.43-33	HEAD FIELD	-	-			
001-0601-572.43-34	ANOKA-SOFTBALL FIELD	2,883	3,244	2,515	2,800	3,200
001-0601-572.43-35	WATER DONALDSON PARK	588	421	3,979	6,000	6,500
001-0601-572.43-36	MEMORIAL FIELD-FOOTBALL	146	119	169	240	500
001-0601-572.43-38	ALINE MCWHITE PLAYGROUND	906	961	894	1,000	1,500
001-0601-572.45-10	PROPERTY & OTHER INS	10,707	12,379	15,176	17,460	21,960
001-0601-572.46-10	BUILDINGS REP & MAINT	150	896	1,540	1,000	2,000
001-0601-572.46-20	VEHICLES REP & MAINT	2,138	2,511	3,538	3,000	1,500
001-0601-572.46-40	MACHINERY REP & MAINT	1,522	788	3,436	11,000	11,000
001-0601-572.46-41	MALL MAINTENANCE	7,157	2,290	6,612	10,000	12,000
001-0601-572.46-42	LAKE MAINTENANCE	800	832	947	2,000	2,000
001-0601-572.46-43	LAKE TULANE	-	2,259	386	2,000	2,000
001-0601-572.46-44	SPRINKLERS	622	4,203	3,048	5,000	17,000
001-0601-572.48-00	BALL PARK MAINTENANCE	53,720	57,030	45,654	62,000	104,000
001-0601-572.48-05	PLAYGROUND MAINT.	400	-	2,283	2,000	3,000
001-0601-572.48-10	TENNIS COURT MAINTENACE	498	-	39	600	1,000
001-0601-572.48-15	MEMORIAL FOOTBALL FIELD	385	40	-	1,000	1,500
001-0601-572.48-20	DONALDSON PARK MAINT	1,238	2,221	1,662	2,500	2,500
001-0601-572.48-25	DURRAH MARTIN FIELD	3,876	5,431	5,863	7,000	8,000
001-0601-572.48-28	ANOKA SOFTBALL FIELD	-	273	382	700	1,000
001-0601-572.49-10	ADVERTISING EMP.	-	-	-	80	80
001-0601-572.51-00	OFFICE SUPPLIES	-	194	-	200	200
001-0601-572.52-00	OPERATING SUPPLIES	4,366	1,515	2,160	1,500	6,500
001-0601-572.52-49	JANITORIAL SUPPLIES	5,353	3,221	3,717	4,000	2,500
001-0601-572.56-00	UNIFORMS	2,951	1,308	1,567	2,000	2,000
	TOTAL OPERATING COSTS	141,730	141,690	150,008	199,770	268,760
		223,356	259,662	275,466	369,210	446,130



Parks (Continued)

Capital

\$ 200,000	Durrah Martin Park Improvements
\$ 200,000	MLK Jr. Sports Complex Improvement
\$ 100,000	Lake Tulane
<u>\$ 200,000</u>	Donaldson Park
<u>\$ 700,000</u>	Total Funded by Local Matching Funds

\$ 200,000	Durrah Martin Park Improvements
\$ 200,000	MLK Jr. Sports Complex Improvement
\$ 100,000	Lake Tulane
<u>\$ 200,000</u>	Donaldson Park
<u>\$ 700,000</u>	Total Funded by Grant Funds

<u>\$ 60,000</u>	Boys & Girls Club A/C Units
<u>\$ 60,000</u>	Total Funded by General Fund



Culture & Recreation

CULTURE/RECREATION			2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0651-574.82-00	00000	NOT FOR PROFIT DONATION	12,125	5,000	6,000	12,000	12,000
		TOTAL NONOPERATING	12,125	5,000	6,000	12,000	12,000

Recreation

RECREATION		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0651-575.12-00	REGULAR SALARIES & WAGES	7,352	7,482	9,899	14,580	15,060
001-0651-575.14-00	OVERTIME	82		65	-	60
001-0651-575.21-00	FICA	563	548	751	1,010	1,100
001-0651-575.22-00	RETIREMENT CONTRIBUTIONS	664	749	1,059	1,750	2,060
001-0651-575.23-00	LIFE & HEALTH INSURANCE	46	43	51	90	90
001-0651-575.23-20	UHC	1,117	838	1,826	2,230	2,130
001-0651-575.23-35	EMPLOYER HSA CONTRIBUTION			129	-	
001-0651-575.24-00	WORKER'S COMP	243	220	236	260	330
001-0651-575.25-00	UNEMPLOYMENT COMPENSATION		0		-	
	TOTAL PERSONNEL COSTS	10,067	9,881	14,016	19,920	20,830
001-0651-575.34-00	OTHER CONTRACTUAL SERVICE	8,531	5,907	6,328	-	-
001-0651-575.41-00	COMMUNICATIONS SERVICES	626	660	674	840	720
001-0651-575.42-00	POSTGAGE	612	-	-	200	200
001-0651-575.43-10	ELECTRICITY	18,808	21,014	23,904	21,650	26,400
001-0651-575.43-30	WATER	1,979	2,037	2,574	2,400	2,400
001-0651-575.45-10	PROPERTY & OTHER INS	30,470	36,105	44,261	50,900	64,040
001-0651-575.46-10	BUILDINGS REP & MAINT	85,123	1,552	1,045	5,000	5,000
001-0651-575.46-40	MACHINERY REP & MAINT		-	168	1,000	1,000
001-0651-575.52-00	OPERATING SUPPLIES	41	-	431	1,000	1,000
001-0651-575.56-00	UNIFORMS			20		
	TOTAL OPERATING COSTS	146,189	67,274	79,405	82,990	100,760
		156,256	77,155	93,421	102,910	121,590





Community Center

COMMUNITY CENTER		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
001-0661-576.34-00	OTHER CONTRACTUAL SERVICE	552.95	588	867.65	600	800
001-0661-576.41-00	COMMUNICATIONS SERVICES	625.94	660	674.33	720	720
001-0661-576.43-10	ELECTRICITY	7,595	8,430	10,760	9,600	14,400
001-0661-576.43-30	WATER	3,455	3,485	3,486	3,600	3,600
001-0661-576.45-00	INSURANCE/ COMM. CTR.	6,246	7,221	8,852	10,180	12,810
001-0661-576.46-10	BUILDINGS REP & MAINT	2,776	6,603	6,421	6,000	6,000
001-0661-576.46-55	LAWN MAINTENANCE			518	1,500	-
001-0661-576.52-00	OPERATING SUPPLIES	942	1,971	2,134	1,500	1,500
TOTAL OPERATING COSTS		22,193	28,958	33,713	33,700	39,830





Infrastructure Fund

Description: The Local Government Infrastructure Surtax may be levied at the rate of .5 or 1 percent pursuant to an ordinance enacted by a majority vote of the County's governing body and approved by voters in a countywide referendum. Generally, the proceeds must be expended to finance, plan and construct infrastructure; acquire land for public recreation, conservation, or protection of natural resources; or finance the closure of local government-owned Sanitation landfills that have been closed or are required to be closed by order of the Department of Environmental Protection. Additional spending authority exists for select counties. During the 2021-22 fiscal year, the 28 counties levying this surtax will realize an estimated \$1.84B in revenue. The 19 eligible counties not currently levying this surtax at the maximum rate will allow an estimated \$2.10B to go unrealized.

The City entered into an Interlocal Agreement with Highlands County on August 16, 2021 which remains in effect until August 31, 2031. On January 1, 2021 (and every 5 years thereafter) the County recalculates the distribution based on the immediately preceding 5 years of audited expenses (January 2016 – December 2020).

BUDGET SUMMARY			
ESTIMATED REVENUES			
Sales and Use Taxes		1,600,000	1,600,000
TOTAL SOURCES		1,600,000	1,600,000
Transfers In			0
Fund Balance/Reserves/Net Assets		6,941,660	6,941,660
TOTAL REVENUES, TRANSFERS & FUND BALANCES		8,541,660	8,541,660
ESTIMATED EXPENDITURES			
General Government		50,000	50,000
Public Safety		340,590	340,590
Transportation		800,000	800,000
Culture/Recreation		600,000	600,000
TOTAL EXPENDITURES		1,790,590	1,790,590
Operating Transfers Out			
Fund Balance/Reserves/Net Assets		6,751,070	6,751,070
TOTAL EXPENDITURES, TRANSFERS, AND FUND BALANCES		8,541,660	8,541,660



Infrastructure Fund Revenue





Infrastructure Fund Expenses

\$ 50,000	CDBG Neighborhood Revitalization
\$ 200,340	Patrol Cars
\$ 40,000	Fire Hydrant Replacements & Maintenance
\$ 19,500	Motorola Radios (3/yr.)
\$ 16,550	Bunker gear
\$ 35,000	Remodel Shower/Bathroom
\$ 4,000	Cable Machine for Gym
\$ 3,200	4 Bluetooth Speakers
\$ 9,000	5 Inch Supply Hose
\$ 12,000	Pony Hose
\$ 1,000	Ballistic Vest
\$ 500,000	Street Improvements
\$ 100,000	Sidewalk and Curb Improvements
\$ 200,000	Stormwater & Drainage Improvements
\$ 200,000	Durrah Martin Park Improvements
\$ 200,000	MLK Jr. Sports Complex Improvement
\$ 100,000	Lake Tulane
\$ 200,000	Donaldson Park
<u>\$ 1,890,590</u>	Total Infrastructure Expenses



Community Redevelopment Areas (CRA) Funds





Community Redevelopment Areas (CRA) Funds

Description: Downtown areas across America began to decline after WWII as suburbs developed and people moved from the City and into the outskirts and countryside. Construction of retail complexes, office buildings and service providers sprang up in these outlying areas pulling the businesses out of what once was a vibrant urban core of downtown areas. Historic buildings stood vacant and private investments were insufficient to maintain America's downtowns active. Property values dropped significantly resulting in a decline in property taxes.

In the mid 1970's the State legislatures created a mechanism whereby communities could designate areas "blighted" - areas that are in need of redevelopment because certain conditions exist. Cities (later Counties) were given the power to create Community Redevelopment Agencies (CRAs) as Dependent Special Districts to eliminate slum and blighted conditions, restore economic vitality and the standard of living of residents in specific areas.

CRAs are a specifically focused financing tool for redevelopment. CRA Boards do not establish policy for the city or county - they develop and administer a plan to implement that policy. The CRA acts officially as body distinct and separate from the governing body, even when it is the same group of people. The CRA has certain powers that the city or county by itself may not have, such as establish tax increment financing and leverage local public funds with private dollars to make redevelopment happen. The term of a CRA is limited to 20 years, 40 years if extended.

BUDGET SUMMARY					
	MAINSTREET	SOUTHSIDE	AIRPORT	TOTAL	
ESTIMATED REVENUES					
Intergovernmental	442,550	184,620	22,790	649,960	
TOTAL SOURCES	442,550	184,620	22,790	649,960	
Transfers In				0	
Fund Balance/Reserves/Net Assets	777,220	236,840	122,850	1,136,910	
TOTAL REVENUES, TRANSFERS & FUND BALANCES	1,219,770	421,460	145,640	1,786,870	
ESTIMATED EXPENDITURES					
TOTAL EXPENDITURES	1,219,770	421,460	145,640	1,786,870	
Operating Transfers Out					
Fund Balance/Reserves/Net Assets	(0)	0	0	0	
TOTAL EXPENDITURES, TRANSFERS, AND FUND BALANCES	1,219,770	421,460	145,640	1,786,870	



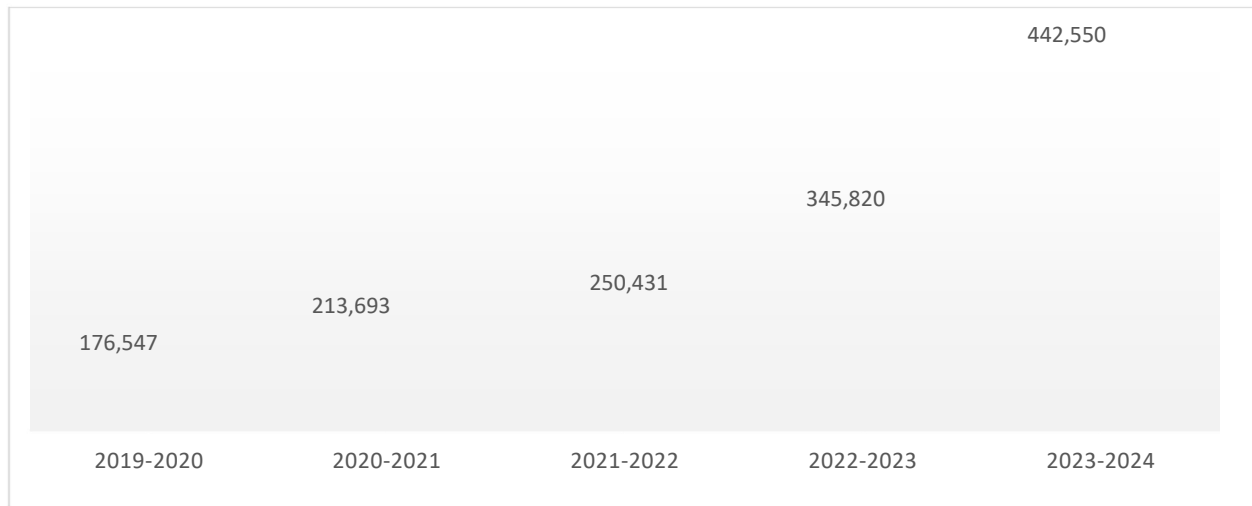
Fiscal Year 23-24 Annual Budget

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Mainstreet CRA (Cont.)

Revenue

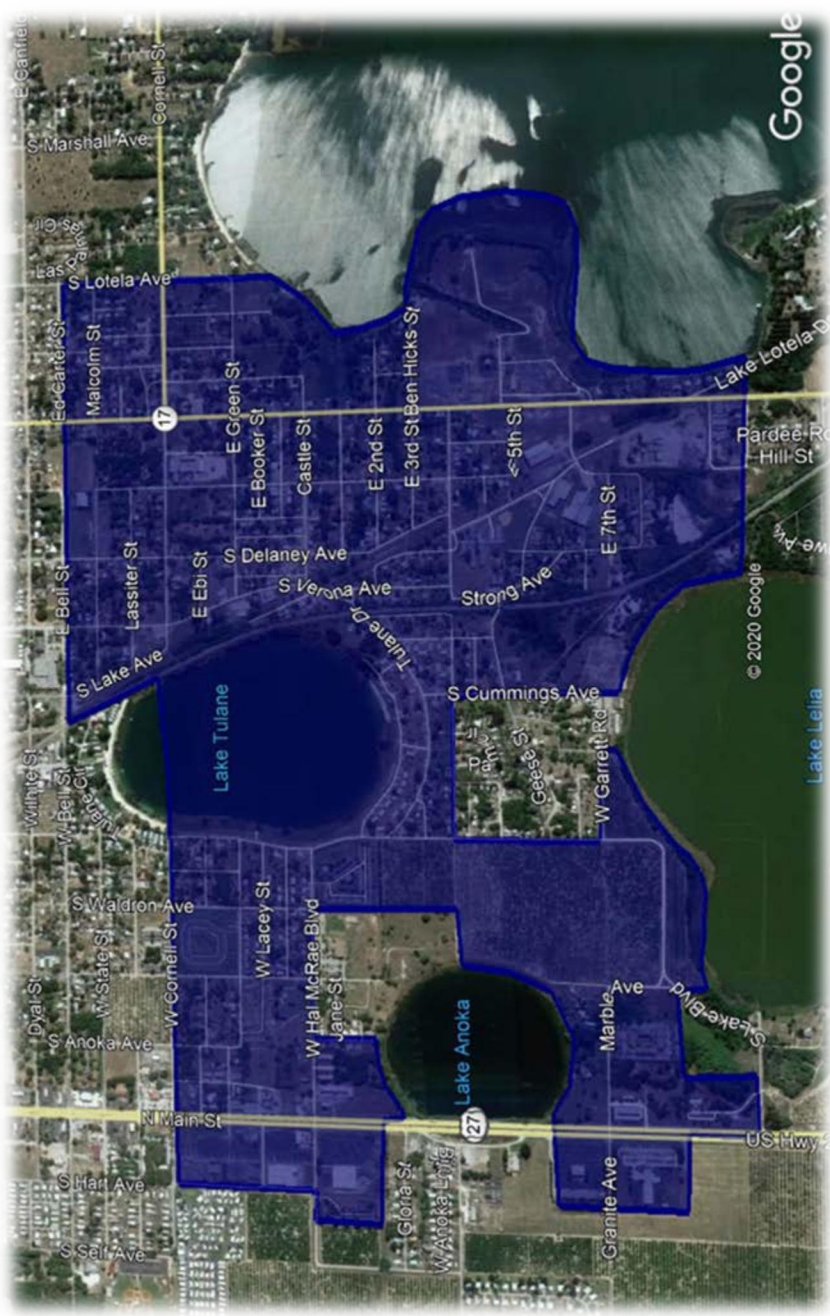


Expenses

COMMUNITY DEVELOPMENT		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
130-0552-552.12-00	REGULAR SALARIES & WAGES	-	-	-	-	29,040
130-0552-552.21-00	FICA	-	-	-	-	2,220
130-0552-552.22-00	FRS CONTRIBUTION CITY	-	-	-	-	3,940
130-0552-552.23-00	LIFE & HEALTH INSURANCE	-	-	-	-	290
130-0552-552.23-20	UHC	-	-	-	-	5,280
	TOTAL PERSONNEL COSTS	-	-	-	-	40,770
130-0552-552.32-00	ACCT AND AUDIT		1,000	844	2,000	2,750
130-0552-552.34-00	OTHER CONTRACTUAL SERVICE	1,725		3,250	6,150	5,400
130-0552-552.34-00	CRA COORDINATOR				40,000	-
130-0552-552.40-00	TRAVEL & PER DIEM	657	175	-	1,000	3,000
130-0552-552.46-40	MALL BEAUTIFICATION	-		-		100,000
130-0552-552.49-11	FACADE GRANTS	26,500		117,500	300,000	100,000
130-0552-552.49-11	DEMOS/FORECLOSURES				100,000	297,600
130-0552-552.49-15	GATEWAY	-	-	-		100,000
	SPECIAL PROJECTS					550,000
130-0552-552.49-41	SIGNS	-	-	-		19,650
130-0552-552.49-50	EVENT EXPENDITURES	4,610	39,907	12,000	25,000	-
130-0552-552.52-00	OPERATING SUPPLIES	-	58	1	100	100
130-0552-552.54-00	SUBSCRIPTION & MEMBERSHIP	82	140	140	150	100
	CONFERENCE					400
	TOTAL OPERATING COSTS	33,574	41,280	133,734	474,400	1,179,000
		33,574	41,280	133,734	474,400	1,219,770

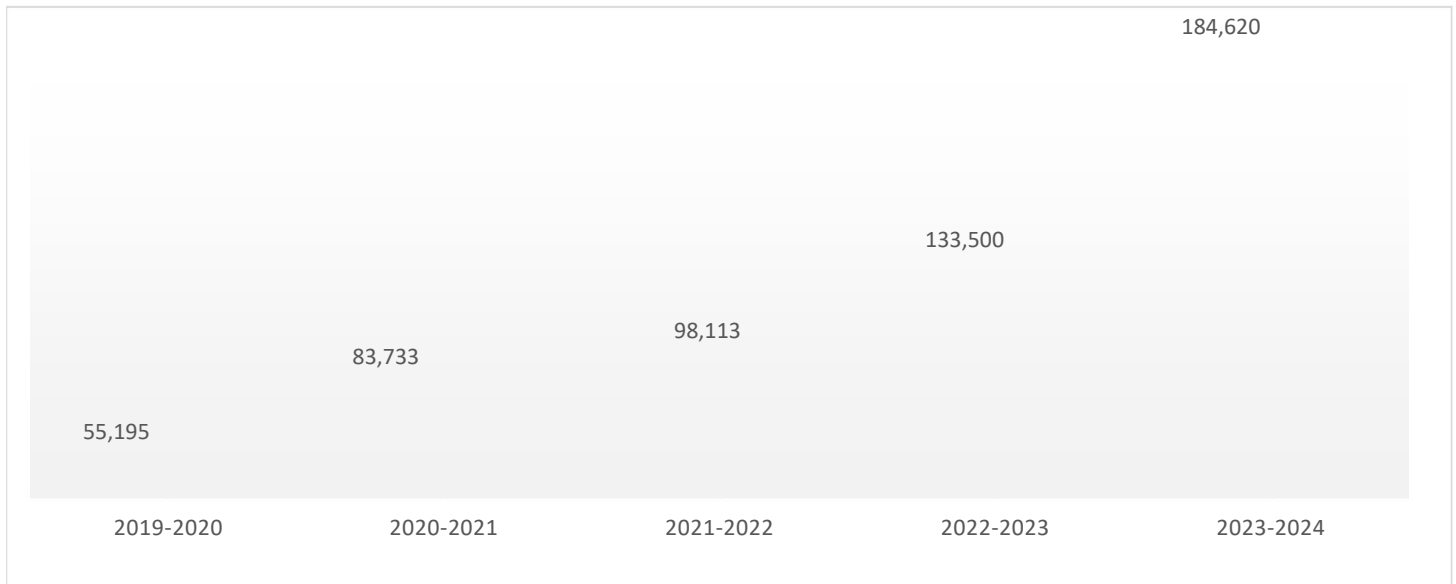


Southside CRA





Southside CRA (Cont.) Revenue

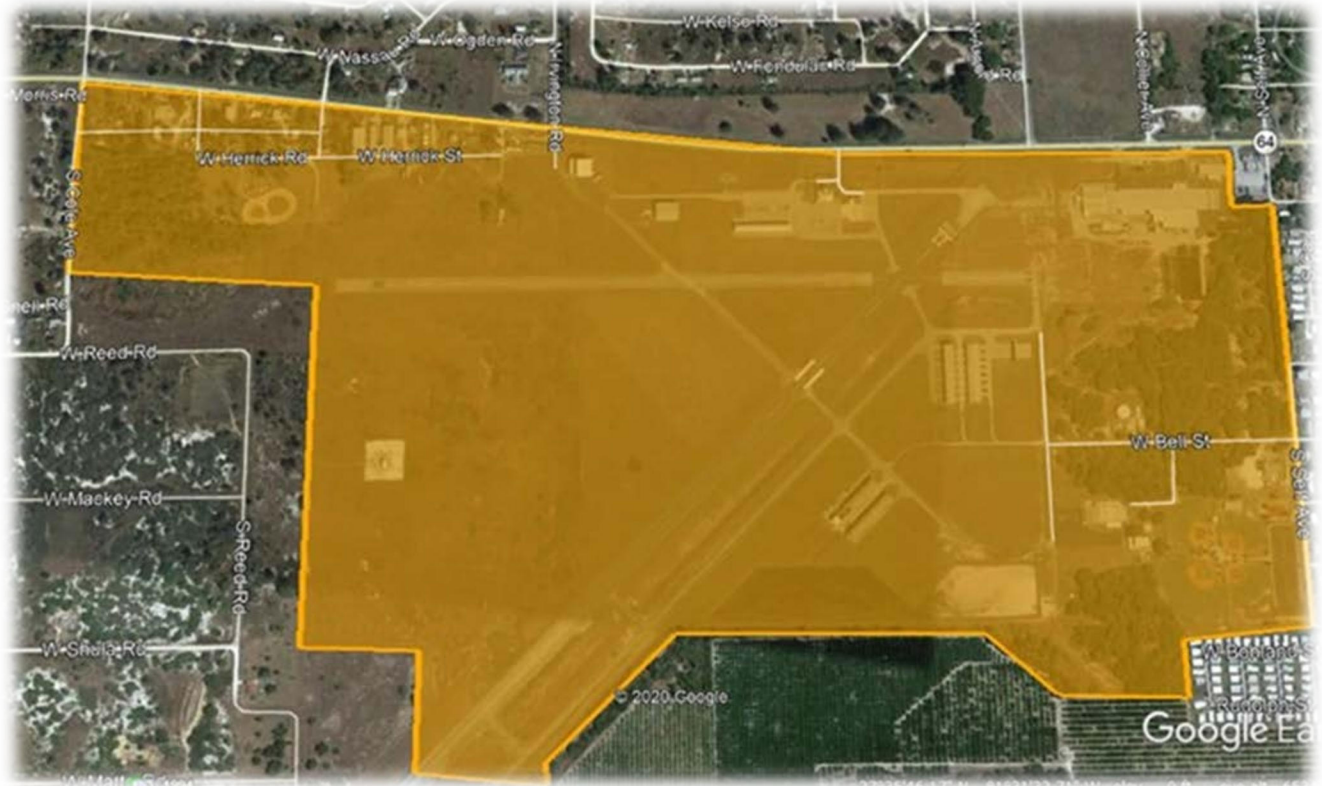


Expenses

CRA DISTRICT - SOUTHSIDE		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
135-0552-550.12-00	REGULAR SALARIES		-			14,960
135-0552-550.21-00	FICA		-			1,150
135-0552-550.22-00	FRS CONTRIBUTION CITY		-			2,030
135-0552-550.23-00	LIFE & HEALTH INS		-			290
135-0552-550.23-20	UHC		-			2,720
	TOTAL PERSONNEL COSTS	-	-	-	-	21,150
135-0552-550.32-00	ACCT AND AUDIT	-	1,000	844	1,000	1,000
135-0552-550.34-00	OTHER CONTRACT SERVICES	1,725	-	3,250	3,250	2,100
135-0552-550.34-00	CRA COORDINATOR				20,000	-
135-0552-550.40-00	TRAVEL AND PER DIEM	-	-	-	-	500
135-0552-550.49-10	FACADE GRANTS	-	-	62,552	110,000	110,000
135-0552-550.49-10	DEMOS/FORECLOSURES				50,000	100,000
	SPECIAL PROJECTS					186,560
135-0552-550.49-50	EVENT EXPENDITURES	-	-		10,000	-
135-0552-550.52-00	OPERATING SUPPLIES	-	-	68	-	-
135-0552-550.54-00	Membership and Dues	82	140	140	150	150
	TOTAL OPERATING COSTS	1,807	1,140	66,854	194,400	400,310
135-0552-550.92-21	TRANSFER TO AIRPORT		6,300	-	-	-
		-	6,300	-	-	-
		1,807	7,440	66,854	194,400	421,460

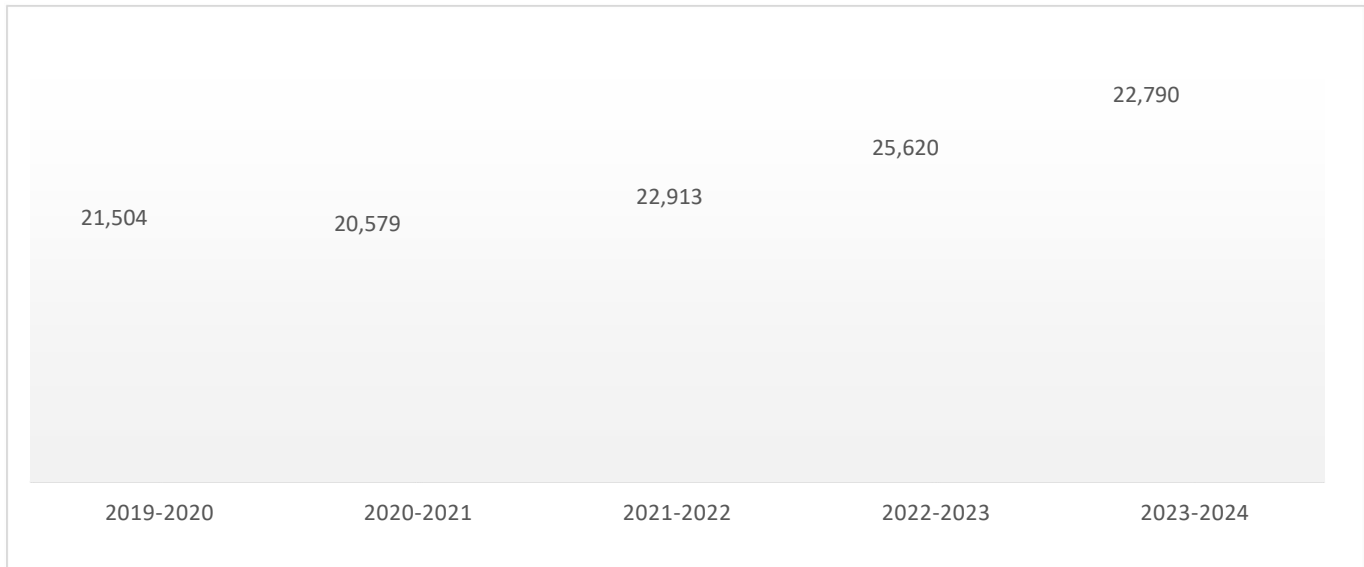


Airport CRA





Airport CRA (Cont.) Revenues



Expenses

CRA AIRPORT		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
138-0552-550.34-00	OTHER CONTRACT SERVICES	1,725	1,000	1,000	1,000	1,000
	DEMOLITIONS/FORECLOSURES					15,000
	SPECIAL PROJECTS					99,230
	SIGNS					30,000
138-0552-550.49-35	MATCHING GRANTS-BALL FIELDS			-	85,000	-
138-0552-550.54-00	MEMBERSHIPS & DUES	82	140	140	140	410
		1,807	1,140	1,140	86,140	145,640

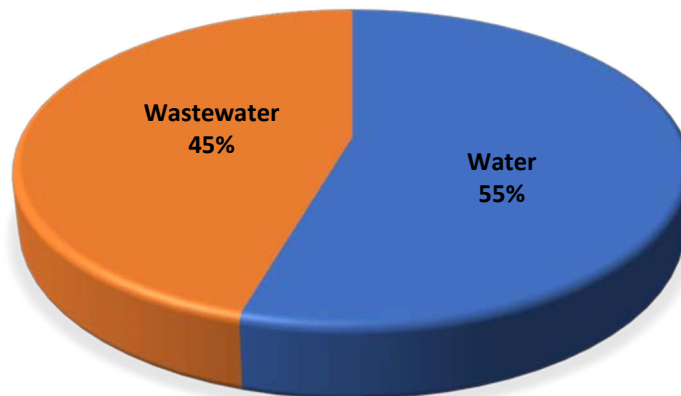


Water/Wastewater Fund

BUDGET SUMMARY				
	Water Sewer Fund	GRANTS	CAPITAL	TOTAL
ESTIMATED REVENUES				
Charges for Services	5,870,400			5,870,400
Other	410,500			410,500
TOTAL SOURCES	6,280,900	0	0	6,280,900
Transfers In	0			0
Fund Balance/Reserves/Net Assets	9,243,530			9,243,530
TOTAL REVENUES, TRANSFERS & FUND BALANCES	15,524,430	0	0	15,524,430
ESTIMATED EXPENDITURES				
Physical Environment	4,782,160		2,318,060	7,100,220
TOTAL EXPENDITURES	4,782,160	0	2,318,060	7,100,220
Operating Transfers Out - General Fund - ROI	1,596,530			1,596,530
Operating Transfers Out - Sanitation Fund	303,470			303,470
Fund Balance/Reserves/Net Assets	8,842,270	0		6,524,210
TOTAL EXPENDITURES, TRANSFERS, AND FUND BALANCES	15,220,960	0	2,318,060	15,524,430

Revenues

Water Revenues	3,423,400
Wastewater Revenues	2,857,500
Total Operating Revenue	<u>6,280,900</u>



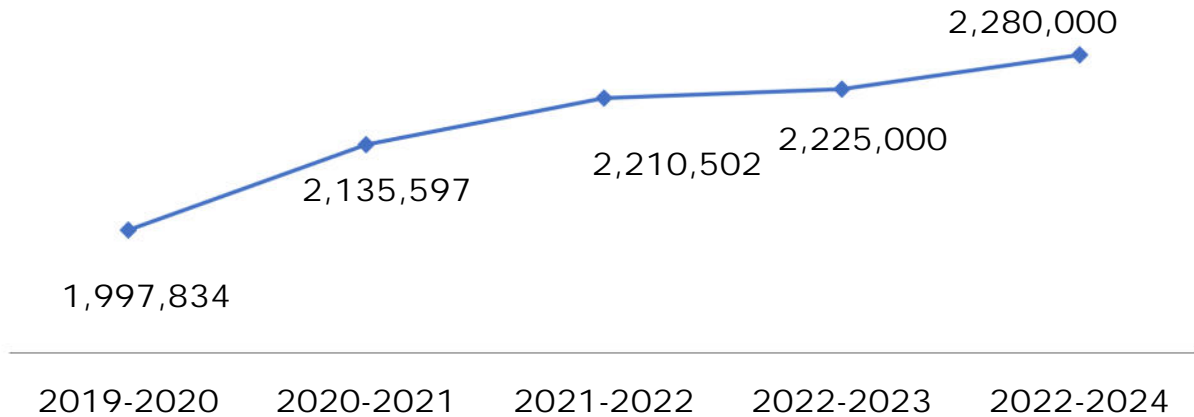


Total Water Revenue

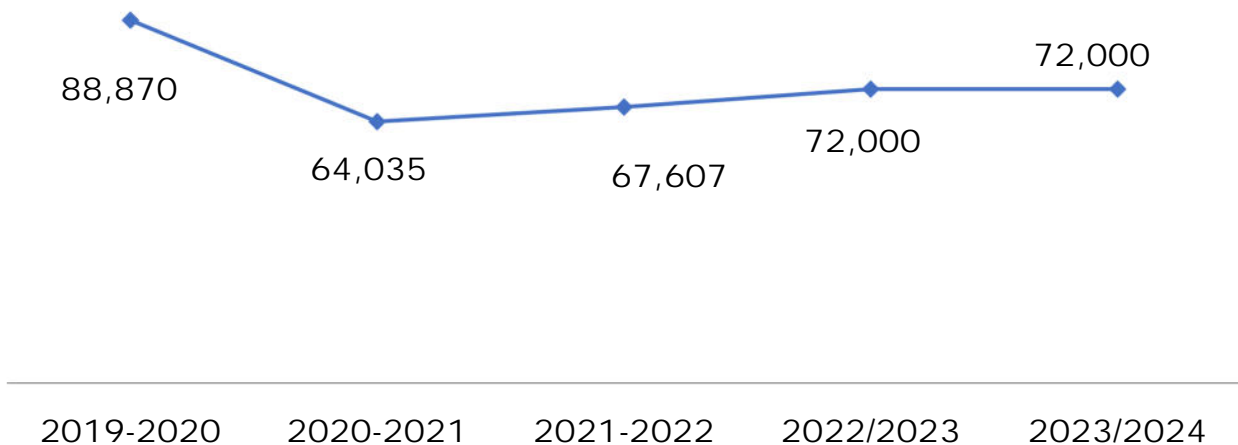
Type of Revenue	Amount Budgeted
Water Revenue	2,280,000
Irrigation	72,000
Sebring Ridge Water	300,000
Crystal Lake	75,000
Lake Damon	75,000
Water Reconnect Fees	90,000
Hydrant/Sprinkler	12,000
Tapping Fees	32,900
Impact Fees	76,000
Interest	400,500
Miscellaneous	10,000
Total Water Revenues	3,423,400



Water Revenue

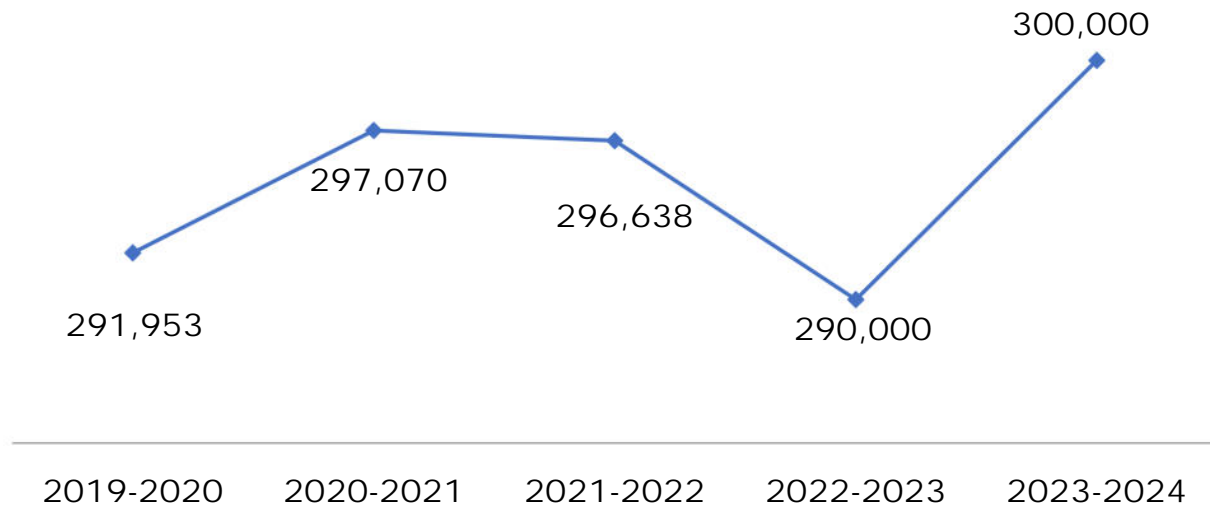


Irrigation Water Revenue

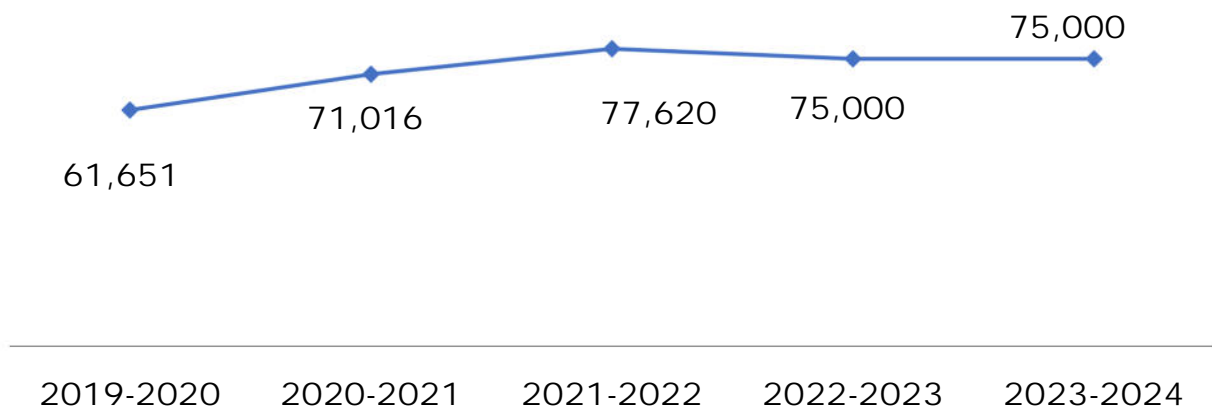




Sebring Ridge Water Revenue

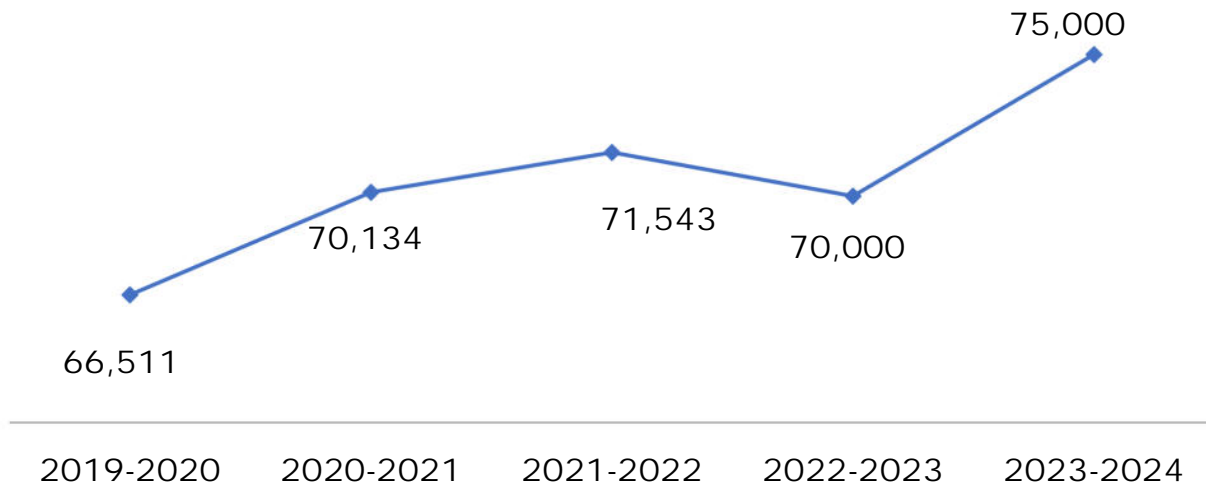


Crystal Lake Water Revenue

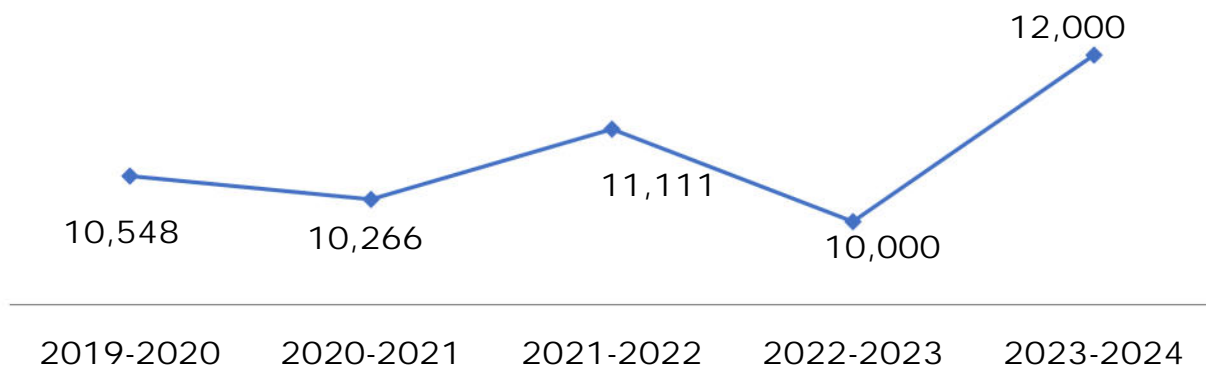




Lake Damon Water Revenue

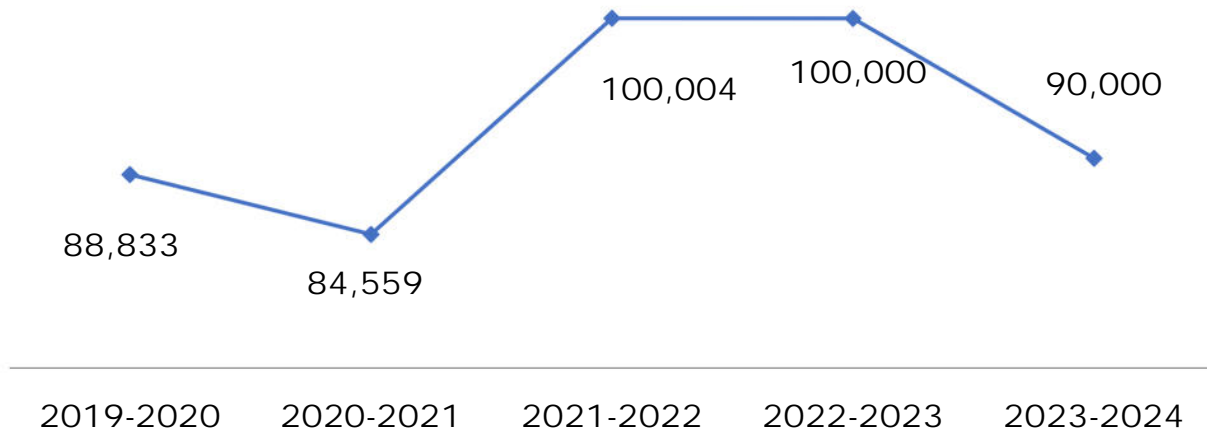


Water Hydrant/Sprinkler Revenue

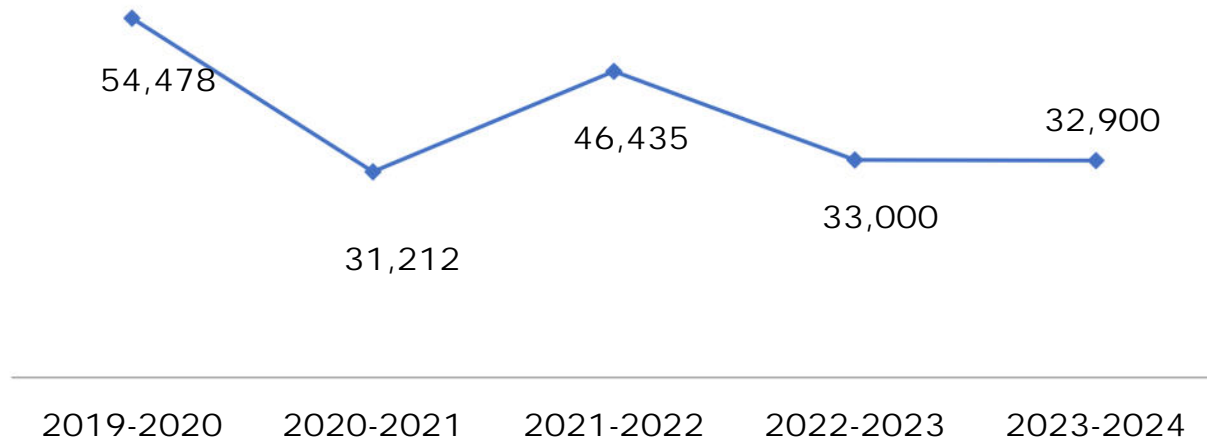




Water Reconnection Revenue

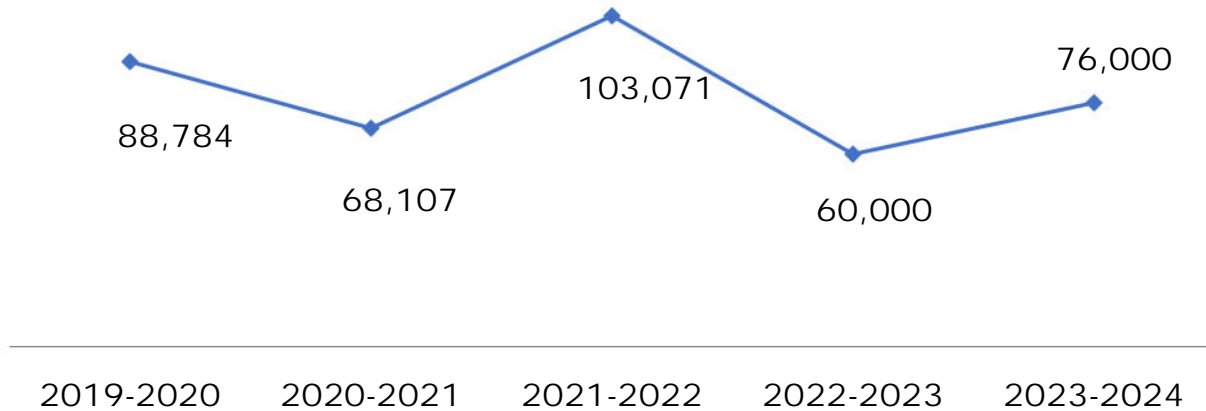


Water Tapping Fee Revenue

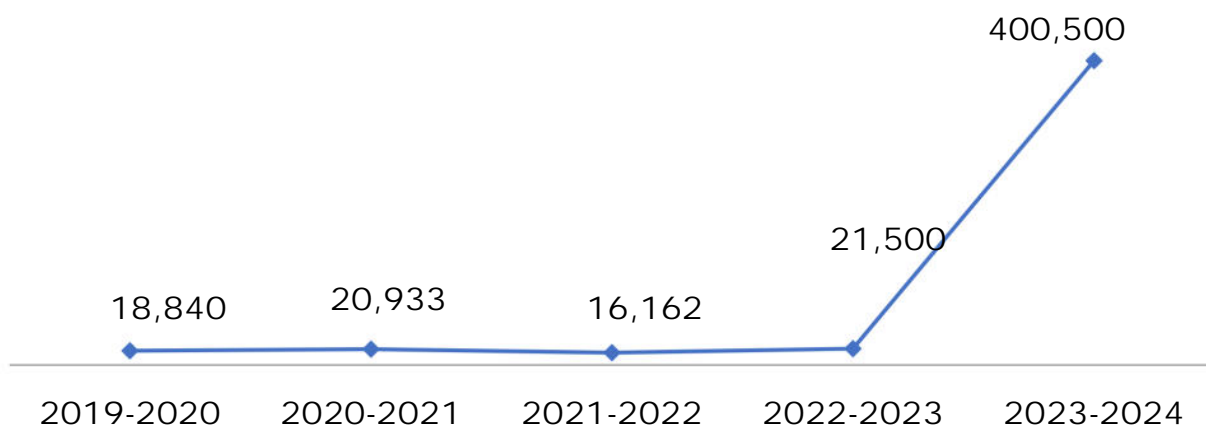




Water Impact Fee Revenue

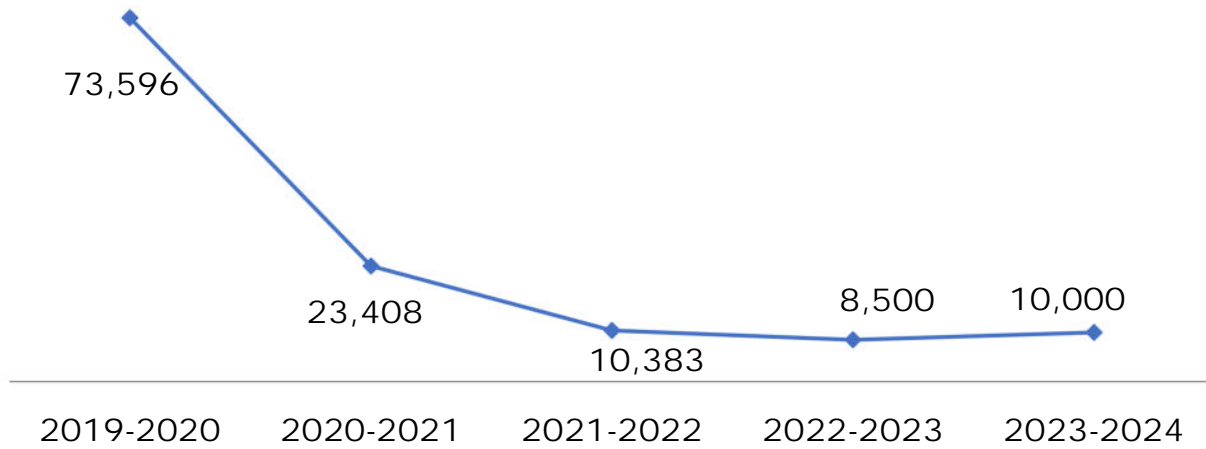


Water Interest Income





Water Miscellaneous Revenue





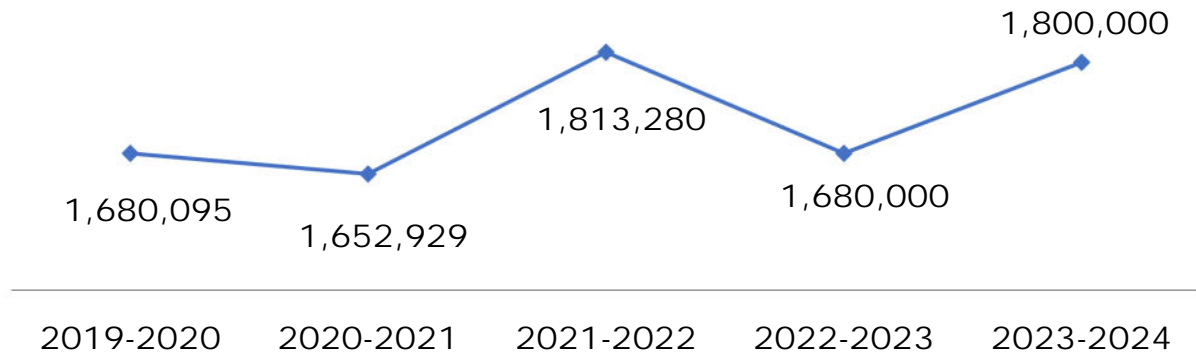
Total Wastewater Revenues

Type of Revenue	Amount Budgeted
Wastewater Revenue	1,800,000
Septage Revenue	680,000
Crystal Lake Wastewater	140,000
Lake Damon Wastewater	40,000
Penalties	145,000
Tapping Fees	5,000
Impact Fees	40,000
Other Income	7,500
Total Water Revenues	2,587,500

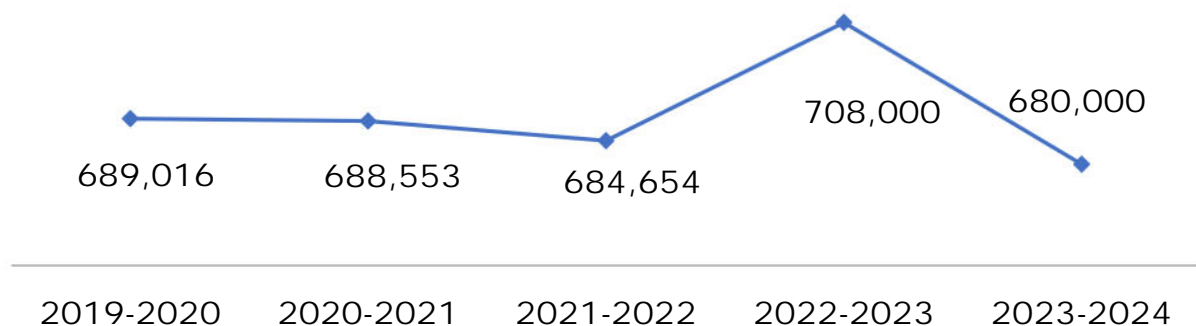




Wastewater Revenue

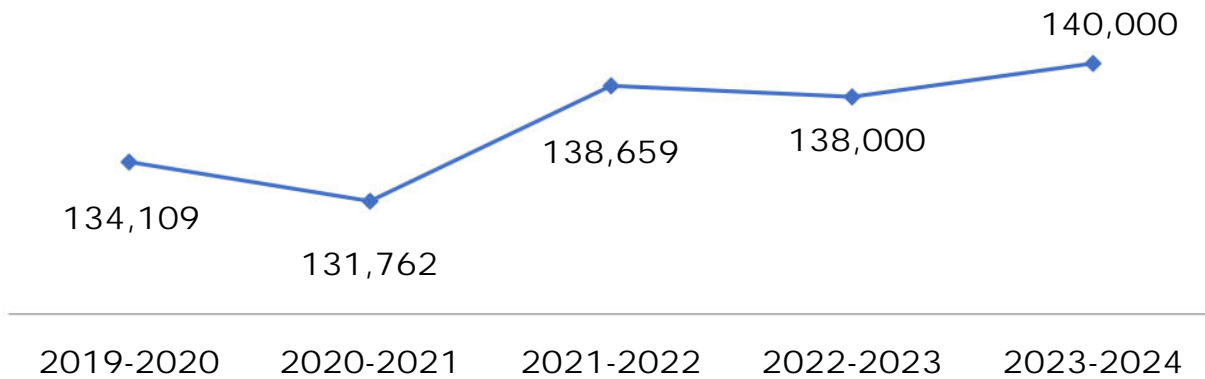


Septage Revenue

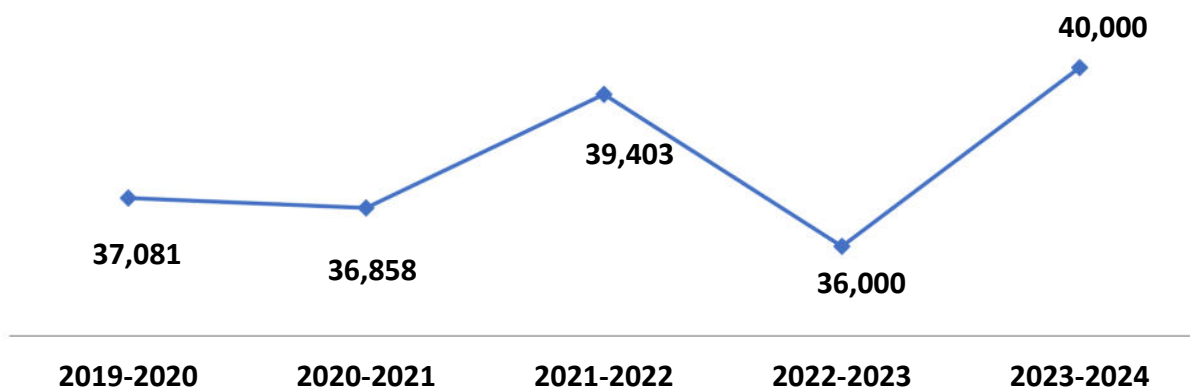




Crystal Lake Wastewater Revenue

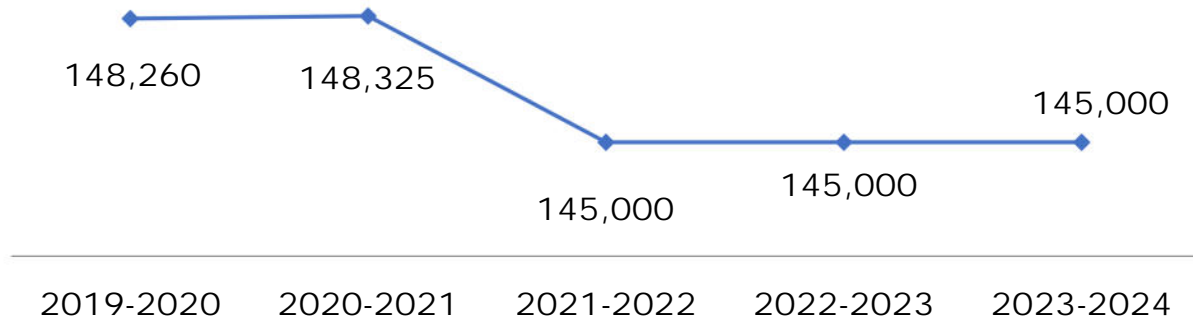


Lake Damon Wastewater Revenue

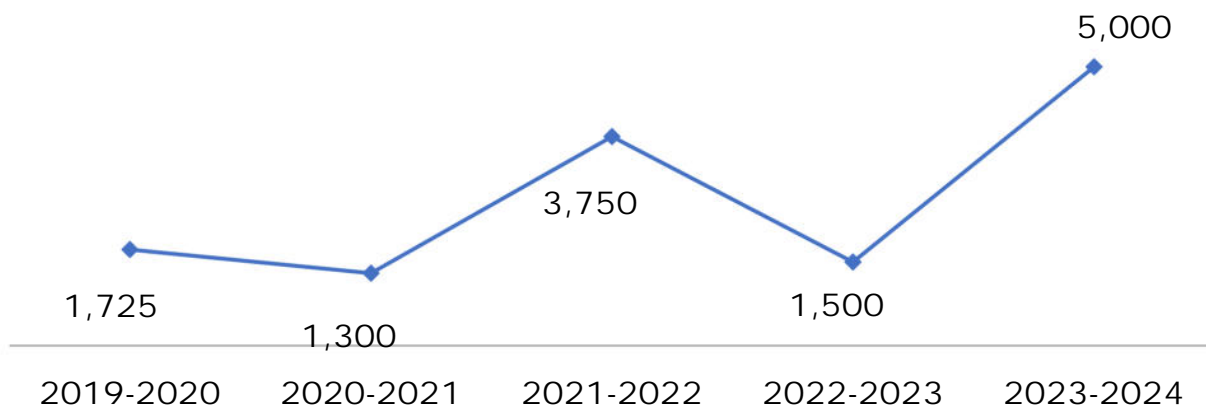




Wastewater Penalties Revenue

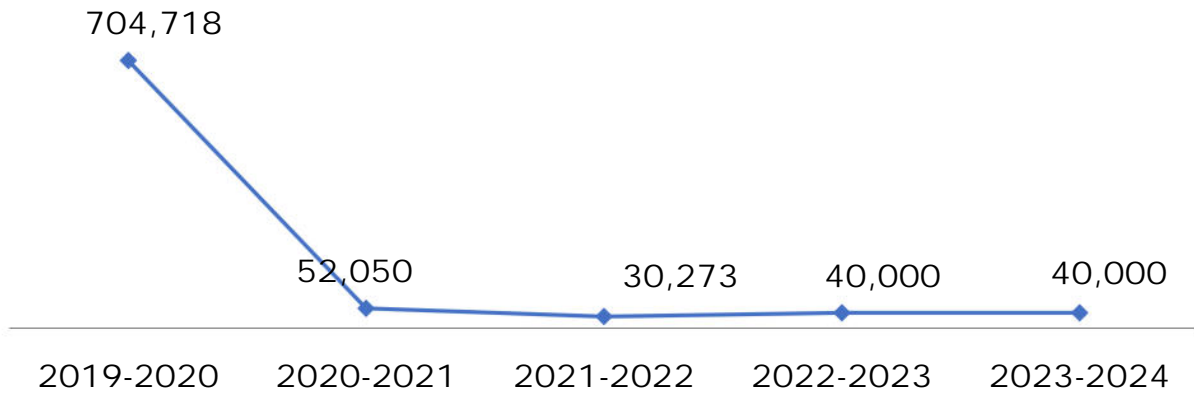


Wastewater Tapping Fee Revenue

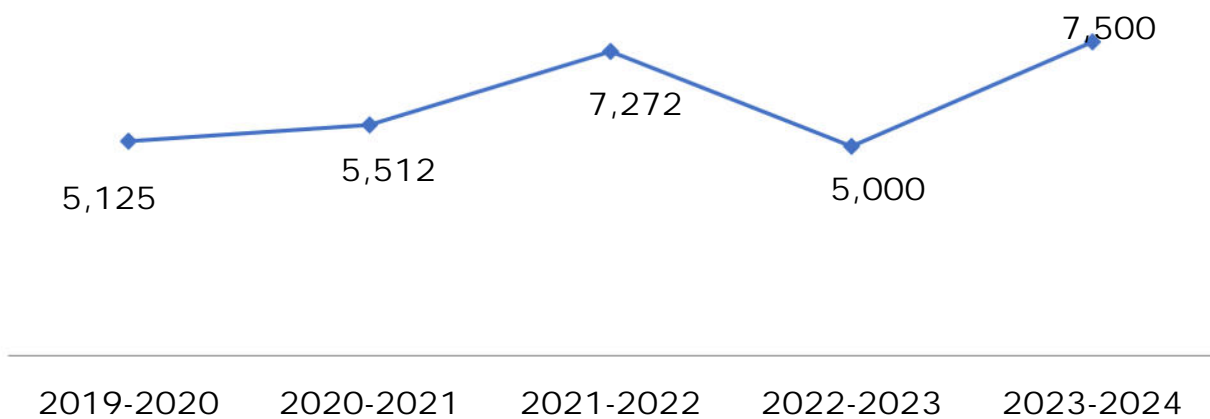




Wastewater Capacity Fee Revenue



Other Wastewater Revenue

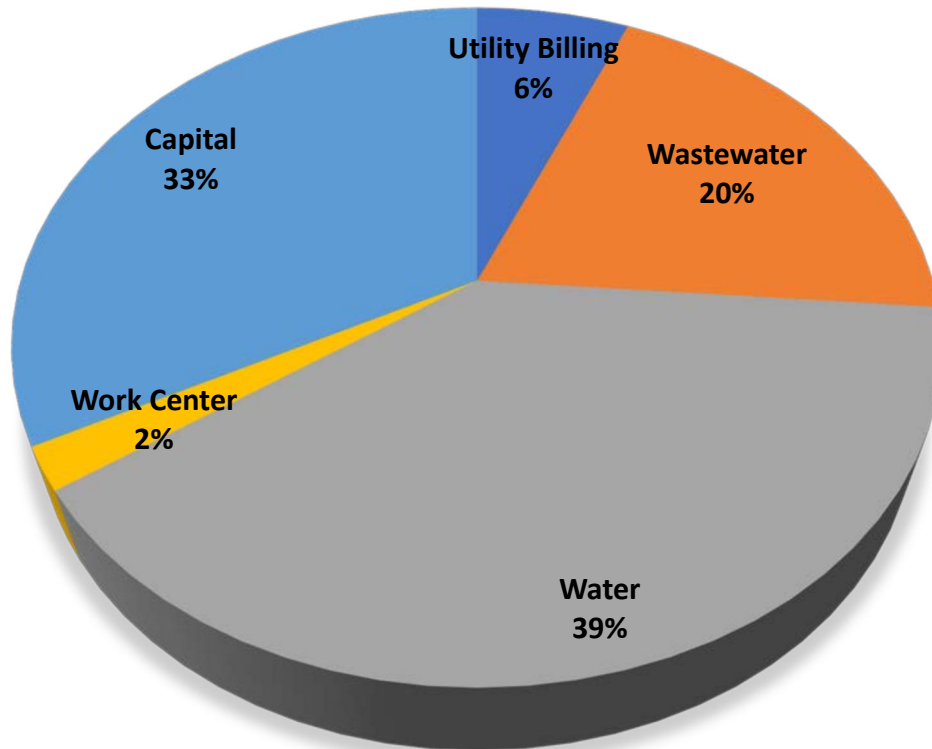




Total Water/Wastewater Fund Expenses

Description: The Water and Wastewater Utility Fund is a full-service utility providing potable water production and distribution, wastewater collection and treatment, and infrastructure inspections on all projects.

Utility Billing Services	453,200
Wastewater Services	1,411,530
Water Services	2,773,690
Work Center	143,740
Total Operating Expenses	<u>4,782,160</u>
Capital	<u>2,318,060</u>
Total Expenses	<u>7,100,220</u>
Return On Investment	<u>1,900,000</u>





Utility Billing Services Expenses





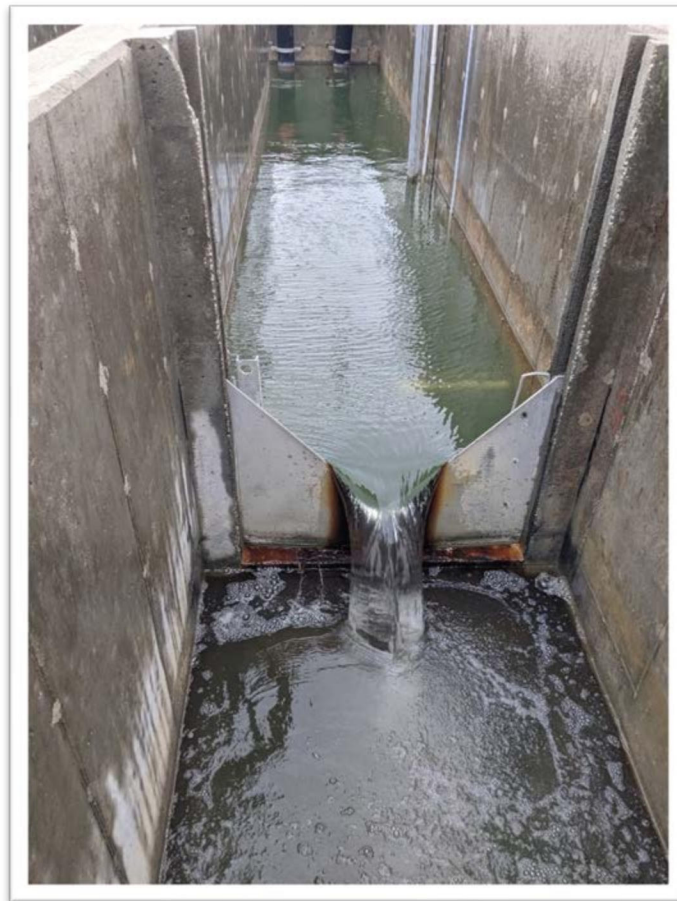
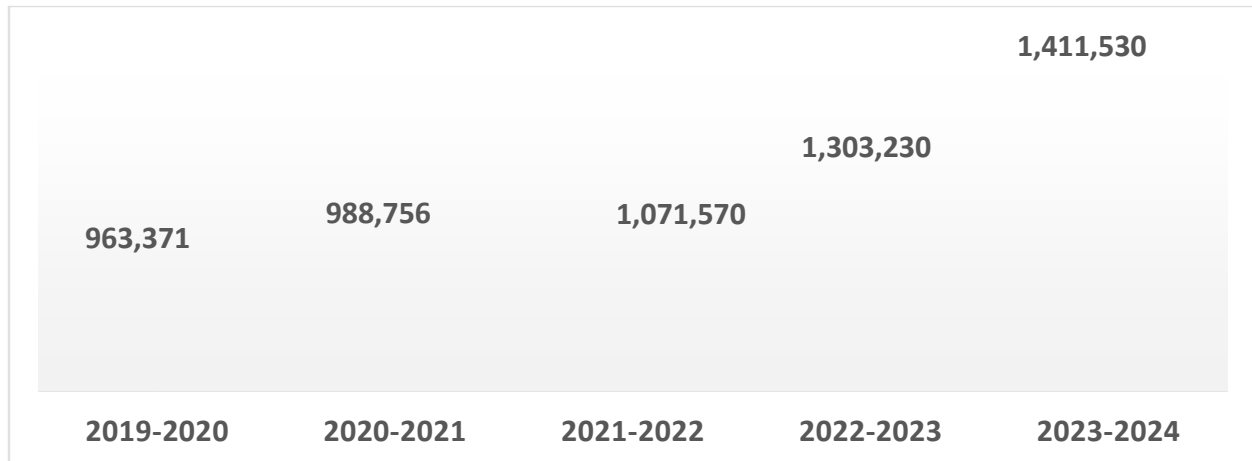
Utility Billing Services Expenses

(Continued)

UTILITY BILLING SERVICES		2019-2020	2020/2021	2021/2022	2022/2023	2023/2024
401-0701-533.11-00	EXECUTIVE SALARIES	26,221	31,965	31,621	60,300	45,500
401-0701-533.12-00	REGULAR SALARIES & WAGES	165,155	186,836	225,117	172,670	234,810
401-0701-533.14-00	OVERTIME	2,962	10	689	960	750
401-0701-533.21-00	FICA	14,317	15,388	19,805	16,970	20,380
401-0701-533.22-00	FRS CITY CONTRIBUTIONS	42,375	(77,709)	13,565	12,570	15,700
401-0701-533.22-14	CITY PLAN	10,378	16,644	19,749	19,670	30,049
401-0701-533.23-00	LIFE & HEALTH INSURANCE	1,236	1,487	1,790	1,360	1,690
401-0701-533.23-20	UHC	28,305	24,310	35,914	29,620	35,360
401-0701-533.23-35	EMPLOYER HSA CONTRIBUTION	21	876			
401-0701-533.23-40	OPEB	9,826				
401-0701-533.24-00	WORKER'S COMP	1,653	1,512	1,619	1,780	2,210
401-0701-533.25-00	UNEMPLOYMENT COMP	3,300	908			
	TOTAL PERSONNEL COSTS	305,750	202,227	349,870	315,900	386,449
401-0701-533.32-00	ACCOUNTING & AUDITING	9,299	9,731	3,862	-	0
401-0701-533.34-00	OTHER CONTRACTUAL SERVICE	34,988	55,680	27,774	31,590	23,430
401-0701-533.34-50	PRE-EMPLOYMENT			164	-	300
401-0701-533.40-00	TRAVEL & PER DIEM		0	0	1,000	1,000
401-0701-533.41-00	COMMUNICATIONS SERVICES	2,752	3,857	2,928	2,400	2,260
401-0701-533.42-00	TRANSPORTATION/POSTAGE	14,585	14,614	15,510	14,000	21,300
401-0701-533.42-10	TRAINING SCHOOLS		0	149	800	800
401-0701-533.44-00	RENTALS & LEASES	4,875	4,980	5,128	6,630	7,560
401-0701-533.46-10	BUILDINGS REP & MAINT		0	135	1,000	1,400
401-0701-533.46-20	VEHICLE REP & MAINT			2,813		
401-0701-533.49-00	OTHER CHARGES & OBLIGATIONS		249	1,068	1,200	1,200
401-0701-533.51-00	OFFICE SUPPLIES	3,271	2,860	3,660	3,600	3,600
401-0701-533.52-00	OPERATING SUPPLIES	4,381	2,625	1,336	2,000	2,400
401-0701-533.56-00	UNIFORMS		100	1,944	2,000	1,500
	TOTAL OPERATING COSTS	74,151	94,695	66,473	66,220	66,750
	Total Cost	572,662	341,678	416,343	382,120	453,200



Wastewater Services Expenses





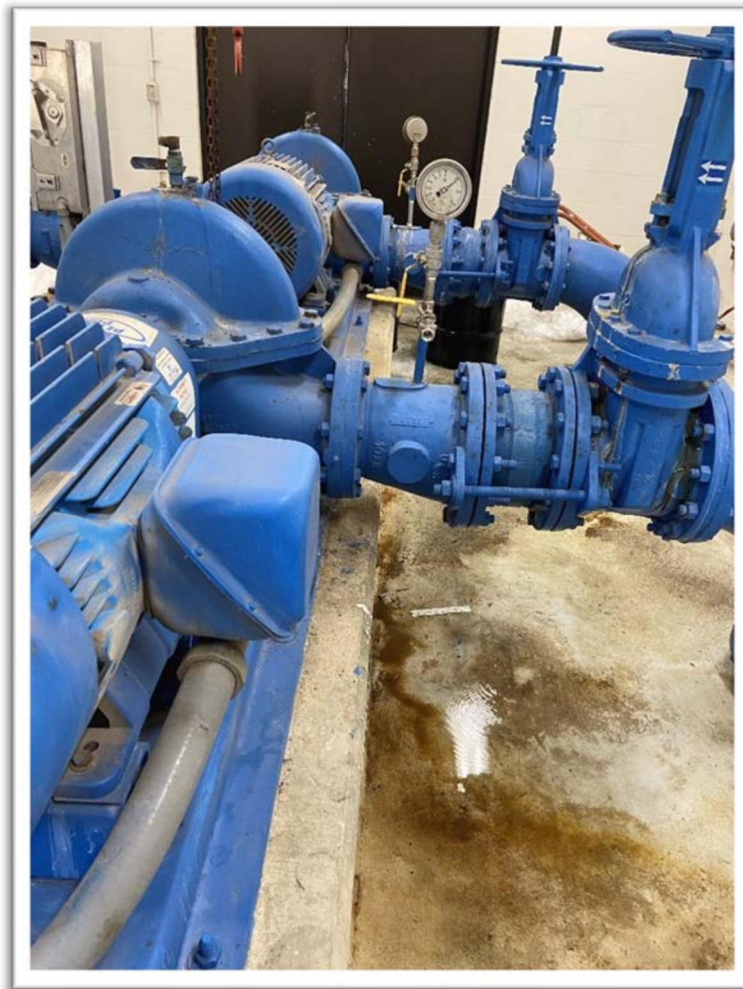
Wastewater Services Expenses (Continued)

WASTEWATER SERVICES		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
401-0751-535.11-00	EXECUTIVE SALARIES	6,265	14,854	-	-	-
401-0751-535.12-00	REGULAR SALARIES & WAGES	140,015	134,096	156,602	207,540	236,700
401-0751-535.14-00	OVERTIME	6,792	8,178	13,928	28,400	15,720
401-0751-535.17-00	ON CALL AND HOLIDAY WORK	8,716	8,135	8,664	19,640	-
401-0751-535.21-00	FICA	12,225	11,961	13,958	18,370	21,240
401-0751-535.22-00	FRS RETIREMENT CONTRIBUTIONS	81,589	15,094	19,746	29,040	39,720
401-0751-535.22-14	CITY PLAN		0		-	-
401-0751-535.23-00	LIFE & HEALTH INSURANCE	692	702	817	1,220	1,410
401-0751-535.23-20	UHC	15,109	13,739	17,738	32,060	32,410
401-0751-535.23-35	EMPLOYER HSA CONTRIBUTION	27	597	965	-	-
401-0751-535.23-40	LIFE & HEALTH / OPEB	20,026	-			-
401-0751-535.24-00	WORKERS COMP	6,756	5,698	6,100	6,710	8,320
401-0751-535.25-00	UNEMPLOYMENT	99	43			
	TOTAL PERSONNEL COSTS	298,311	213,054	238,519	342,980	355,520
401-0751-535.31-00	PROFESSIONAL SERVICES	22,296	114,372	78,988	95,000	80,000
401-0751-535.32-00	ACCOUNTING & AUDITING	9,299	9,731	18,381	20,610	22,480
401-0751-535.34-00	OTHER CONTRACTUAL SERVICE	7,069	19,916	3,072	34,560	44,990
401-0751-535.34-40	SLUDGE HAULING	151,645	154,820	176,363	192,000	240,000
401-0751-535.40-00	TRAVEL & PER DIEM	22	0	0	1,000	1,000
401-0751-535.41-00	COMMUNICATIONS SERVICES	1,039	1,339	2,229	1,800	1,800
401-0751-535.42-00	TRANS. POSTAGE	17,327	14,816	17,437	14,000	22,300
401-0751-535.42-10	TRAINING SCHOOLS	1,000	119	175	1,000	1,000
401-0751-535.42-20	GASOLINE	1,222	1,788	3,213	4,000	5,000
401-0751-535.42-30	DIESEL		0	5,752	6,000	3,000
401-0751-535.43-10	ELECTRICITY	99,051	106,737	128,385	122,640	156,000
401-0751-535.43-30	WATER	9,041	5,619	9,429	9,000	7,000
401-0751-535.44-00	RENTALS & LEASES		0	137		0
401-0751-535.45-10	PROPERTY & OTHER INS.	49,074	56,736	69,553	79,990	100,640
401-0751-535.46-10	BUILDINGS REP & MAINT	1,003	694	5	2,000	2,000
401-0751-535.46-20	VEHICLES REP & MAINT	9,526	2,819	10,528	6,000	6,000
401-0751-535.46-25	SEWER LINE REPAIRS		0			
401-0751-535.46-30	OTHER REPAIRS & MAINT	69,434	36,914	30,821	50,000	50,000
401-0751-535.46-40	MACHINERY REP & MAINT	42,671	29,784	38,203	60,000	40,000
401-0751-535.46-46	REPLACEMENT & MAINTENANCE	17,657	19,448	29,021	40,000	0
401-0751-535.46-47	PUMPS REP & MAINT (NEW)					40,000
401-0751-535.51-00	OFFICE SUPPLIES		339	385	600	1,000
401-0751-535.52-00	OPERATING SUPPLIES	16,541	11,278	7,468	8,750	10,000
401-0751-535.52-31	UNIFORMS	906	1,314	1,471	2,000	6,000
401-0751-535.52-32	CHEMICALS & LAB SUPPLIES	138,157	178,368	201,621	204,000	210,000
401-0751-535.52-33	PERISHABLE TOOLS		8,022	-	4,000	4,000
401-0751-535.54-00	SUBSCRIPTION & MEMBERSHIP	1,080	730	413	1,300	1,800
	TOTAL OPERATING COSTS	665,060	775,702	833,052	960,250	1,056,010
		1,543,075	1,515,326	1,629,205	1,303,230	1,411,530



Water Services Expenses

			2,894,650	2,773,690
1,687,348	1,453,273	1,819,295		
2019-2020	2020-2021	2021-2022	2022-2023	2023-2024





Water Services Expenses (Cont.)

WATER SERVICE		2019/2020	2020/2021	2021/2022	2022/2023	2022/2024
401-0801-536.11-00	EXECUTIVE SALARIES	19,861	23,507	-	-	-
401-0801-536.12-00	REGULAR SALARIES & WAGES	534,401	481,752	701,820	976,470	1,048,600
401-0801-536.14-00	OVERTIME	32,599	24,964	39,762	70,570	48,960
401-0801-536.15-00	SPECIAL PAY			1,000		
401-0801-536.17-00	ON CALL AND HOLIDAY WORK	10,811	14,697	17,120	41,030	-
401-0801-536.21-00	FICA	44,802	38,455	57,778	77,980	82,430
401-0801-536.22-00	FRS CONTRIBUTION CITY	116,874	68,483	71,776	119,820	154,270
401-0801-536.22-05	FRS EMPLOYEE CONT PD CITY		-			-
401-0801-536.22-14	CITY PLAN	4,968	4,598	5,978	6,730	-
401-0801-536.23-00	LIFE & HEALTH INSURANCE	3,253	2,818	12,707	6,160	6,710
401-0801-536.23-20	UHC	64,427	51,775	85,410	154,670	140,610
401-0801-536.23-35	EMPLOYER HSA CONTRIBUTION	16	1,219	6,268	-	-
401-0801-536.23-40	LIFE & HEALTH INSURANCE / OPEB		-			
401-0801-536.24-00	WORKER'S COMP	23,104	24,328	26,044	28,650	35,530
401-0801-536.25-00	UNEMPLOYMENT COMPENSATION	34	14	91		
	TOTAL PERSONNEL COSTS	855,150	736,613	1,025,755	1,482,079	1,517,111
401-0801-536.31-00	PROFESSIONAL SERVICES	21,379	26,761	38,599	52,500	59,500
401-0801-536.32-00	ACCOUNTING & AUDITING	9,299	14,731	18,381	20,610	22,480
401-0801-536.34-00	OTHER CONTRACTUAL SERVICE	125,597	50,184	32,188	78,650	30,650
401-0801-536.34-50	PRE-EMPLOYMENT	474	291	241	500	1,000
401-0801-536.40-00	TRAVEL & PER DIEM	18	-	-	4,000	1,000
401-0801-536.41-00	COMMUNICATIONS SERVICES	2,391	2,368	3,285	2,760	4,560
401-0801-536.42-00	FREIGHT & POSTGAGE	657	-	668	1,500	4,500
401-0801-536.42-10	TRAINING SCHOOLS	2,044	56	248	500	3,500
401-0801-536.42-20	GASOLINE	18,683	29,744	47,065	40,000	55,000
401-0801-536.42-30	DIESEL	9,259	7,090	30,116	24,000	27,000
401-0801-536.43-10	ELECTRICITY	126,538	130,239	156,418	155,870	170,000
401-0801-536.43-30	WATER/SEWER	464	479	464	600	600
401-0801-536.43-40	GARBAGE	442	442	442	480	3,000
401-0801-536.44-00	RENTALS & LEASES	550	480	646	600	1,380
401-0801-536.45-10	PROPERTY & OTHER INS.	60,729	73,876	89,788	75,000	129,910
401-0801-536.46-10	BUILDING REP & MAINT		467	9	500	1,000
401-0801-536.46-20	VEHICLES REP & MAINT	23,766	13,505	43,131	20,000	25,000
401-0801-536.46-30	OTHER REPAIRS & MAINT	19,974	40,350	11,765	25,000	25,000
401-0801-536.46-40	MACHINERY REP & MAINT	7,681	13,523	4,674	20,000	25,000
401-0801-536.46-46	REPLACEMENT & MAINT			9,725		-
401-0801-536.49-00	OTHER CUR CHARGES & OBLG.	24,398	1,398	11,148	45,000	10,000
401-0801-536.49-10	ADVERTISING	235	-	-	1,000	1,000
401-0801-536.51-00	OFFICE SUPPLIES	1,233	1,000	2,751	1,000	1,000
401-0801-536.52-00	OPERATING SUPPLIES	21,835	10,594	3,185	12,000	12,000
401-0801-536.52-20	INVENTORY ITEMS	57,357	33,470	107,478	250,000	150,000
401-0801-536.52-31	UNIFORMS	5,589	3,236	4,060	10,000	12,000
401-0801-536.52-32	CHEMICALS & LAB SUPPLIES	48,184	50,890	47,065	52,500	72,000
401-0801-536.52-33	SMALL TOOLS		10,089	7,749	15,000	5,000
401-0801-536.52-49	JANITORIAL SUPPLIES	1,187	851	-	2,000	2,000
401-0801-536.52-51	WATER METERS	241,210	198,954	117,701	500,000	400,000
401-0801-536.54-00	SUBSCRIPTION & MEMBERSHIP	1,025	582	712	1,000	1,500
401-0801-536.56-00	UNIFORMS		1,010	3,839		
	TOTAL OPERATING COSTS	832,198	716,660	793,540	1,412,570	1,256,580
		2,201,777	1,979,843	2,375,265	4,793,569	2,773,690

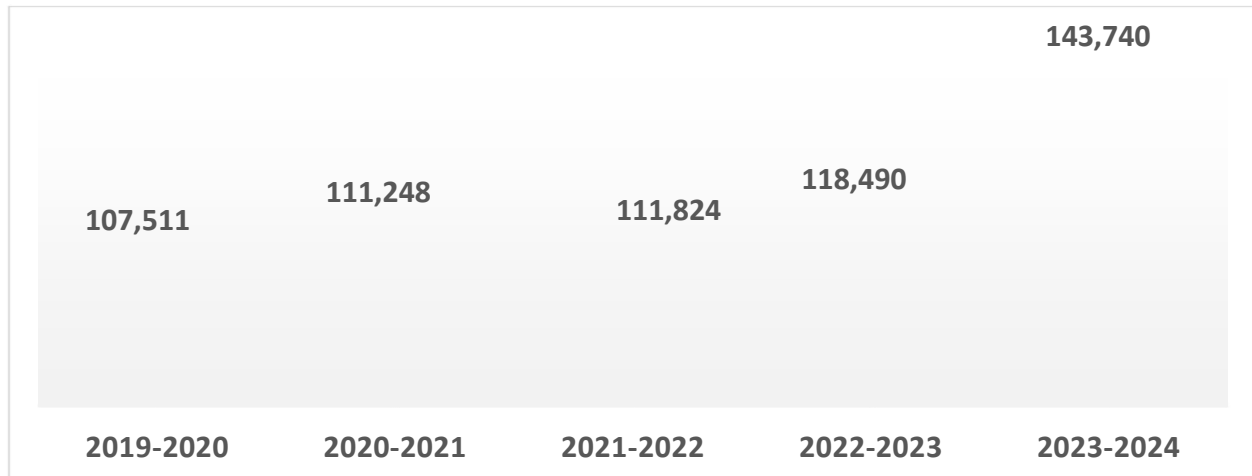


Water & Wastewater Capital

\$ 500,000	Water Meter Replacement Program
\$ 500,000	Waterline Transmission Program
\$ 250,000	Lift Station Rehabilitation Program
\$ 250,000	Wastewater Lining/Pipe Bursting Program
\$ 250,000	Water Treatment Plant Repairs & Maint.
\$ 130,000	Generators for Lift Stations
\$ 90,000	Spare Pumps
\$ 89,400	Automatic Hydro Flushers
\$ 16,500	Brush Cutting Finish Mower
\$ 186,660	Ford F250 4WD (3)
\$ 55,500	Generator with Pad & Electric (SCADA)
<u>\$2,318,060</u>	Total Water & Wastewater Capital



Work Center Expenses



WORK CENTER		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
401-0851-533.34-00	OTHER CONTRACTUAL SERVICE	16,000	18,055	10,733	2,040	2,040
401-0851-533.41-00	COMMUNICATIONS SERVICES	7,431	7,557	6,332	8,360	6,210
401-0851-533.43-10	ELECTRICITY	2,141	2,155	2,318	3,000	3,000
401-0851-533.43-30	WATER	1,055	1,116	1,067	1,200	1,200
401-0851-533.43-40	GARBAGE	884	884	884	960	960
401-0851-533.44-00	RENTALS & LEASES	2,813	3,791	3,565	2,400	2,400
401-0851-533.45-10	PROPERTY AND OTHER INS	57,997	67,052	82,200	94,530	118,930
401-0851-533.46-40	MACHINERY REP & MAINT	335	387	-	500	1,000
401-0851-533.46-46	REPLACEMENT & MAINTENANCE	1,766	396	1,054	1,000	1,000
401-0851-533.51-00	OFFICE SUPPLIES	591	286	976	1,500	2,000
401-0851-533.52-00	OPERATING SUPPLIES	16,498	9,567	2,695	3,000	5,000
401-0851-533.52-20	INVENTORY ITEMS					
401-0851-533.52-49	INVENTORY ADJUST TO COUNT					
	TOTAL OPERATING COSTS	107,511	111,248	111,824	118,490	143,740
401-0851-533.99-30	RETURN TO GENERAL FUND CA	590,000	1,175,000	1,200,000	1,900,000	1,900,000
	TOTAL NONOPERATING COSTS	590,000	1,175,000	1,200,000	1,900,000	1,900,000
		697,511	1,286,248	1,311,824	2,018,490	2,043,740



Airport Fund

Description: The Avon Park Executive Airport, as it is known today, opened as a civil airport in April 1940 as Avon Park Municipal Airport. During World War II it was leased by the United States Army Air Force on October 4, 1941. During the war, it was assigned to the Army Air Force Training Command as a contract pilot training airfield. It was placed under the jurisdiction of the 61st Army Air Force Fight Training Detachment (Contract Flying). At the end of the war the facility reverted back to the city for operation as the Avon Park Municipal Airport.

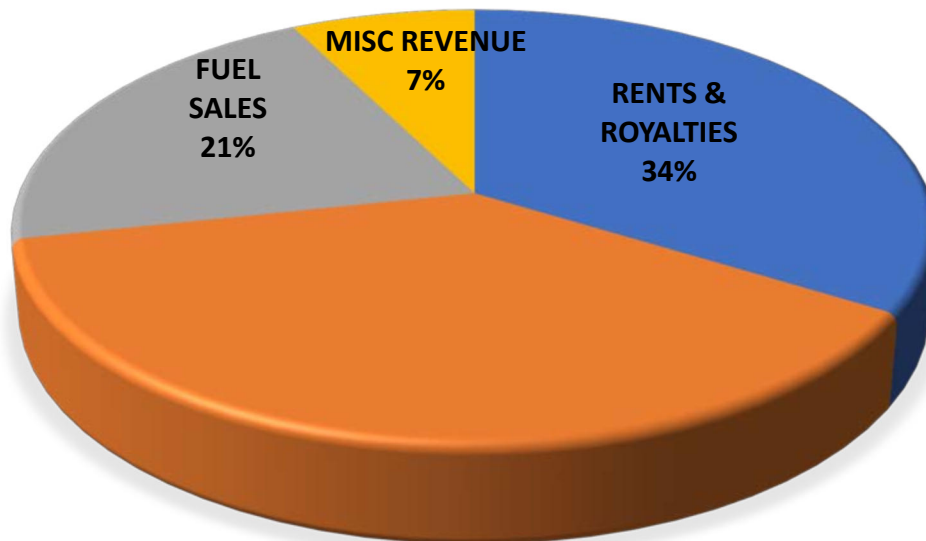
The City is in the process of entering into a long-term lease agreement with Florida Airport Management.

BUDGET SUMMARY					
	Airport	GRANTS	CAPITAL	TOTAL	
ESTIMATED REVENUES					
Permits and Fees	12,000			12,000	
Intergovernmental		318,000		318,000	
Fines and Forfeitures				0	
Charges for Services	283,400			283,400	
Other	226,000			226,000	
TOTAL SOURCES	521,400	318,000	0	839,400	
Transfers In - General Fund - Expenses & Capital	475,570			475,570	
Fund Balance/Reserves/Net Assets	0			0	
TOTAL REVENUES, TRANSFERS & FUND BALANCES	996,970	318,000	0	1,314,970	
ESTIMATED EXPENDITURES					
Transportation	614,260	318,000	350,000	1,282,260	
TOTAL EXPENDITURES	614,260	318,000	350,000	1,282,260	
Operating Transfers Out - Gen Fund Loan Payment	15,800			15,800	
Operating Transfers Out - Sanitation Fund Loan Payment	16,910			16,910	
Fund Balance/Reserves/Net Assets	366,910			(0)	
TOTAL EXPENDITURES, TRANSFERS, AND FUND BALANCES	996,970	318,000	350,000	1,314,970	



Airport Fund Revenues

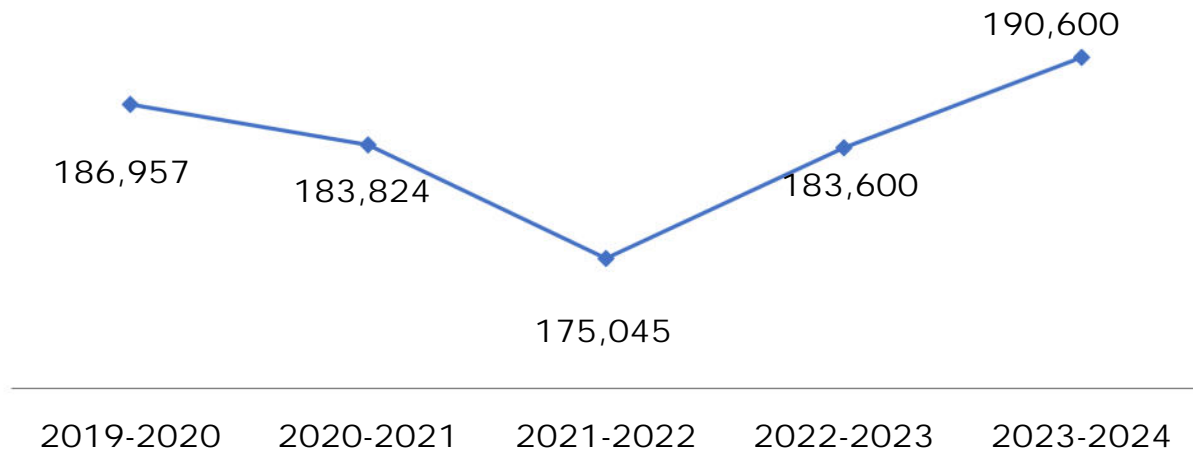
Rents & Royalties	283,400
Fuel Sales	175,000
Misc. Revenue	63,000
Total Operating Revenue	521,400
Intergovernmental – Grants	318,000
Total Revenue	839,400



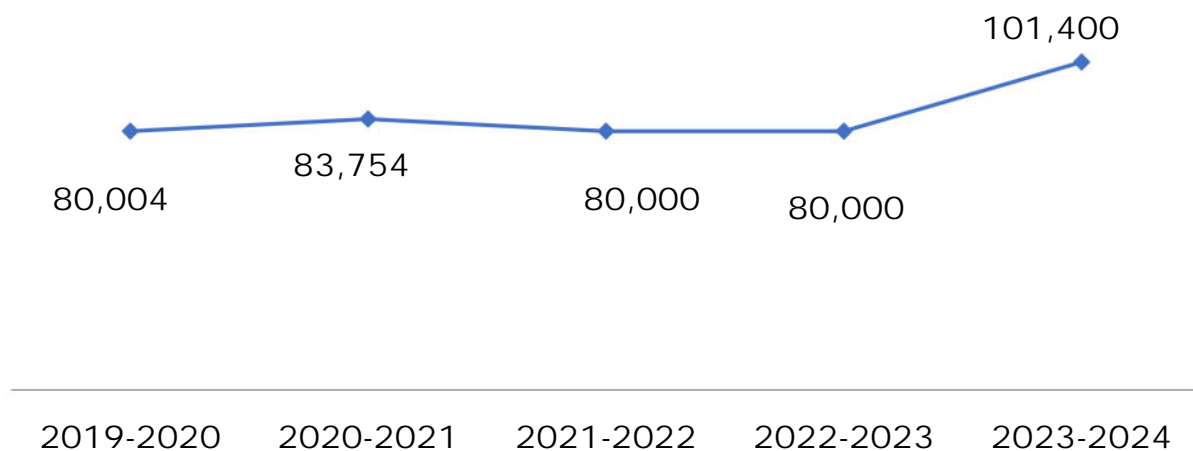


Airport Fund Revenues (Cont.)

Hanger Rent



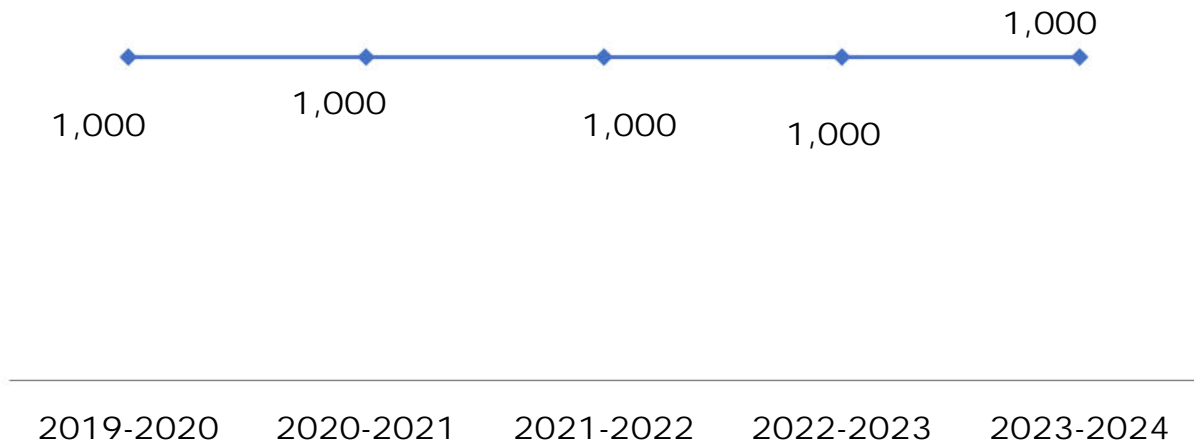
Classic Caladium (Industrial Bldg.)



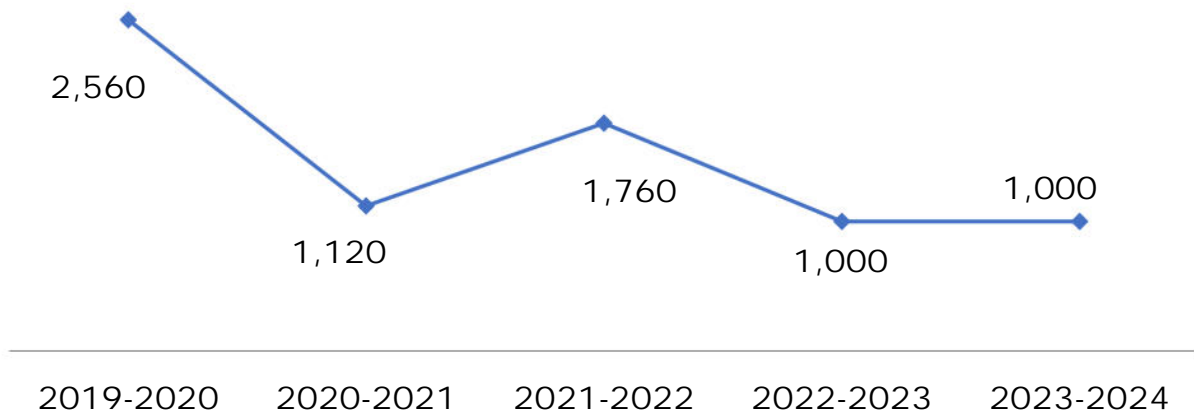


Airport Fund Revenues (Cont.)

Ramp Rentals

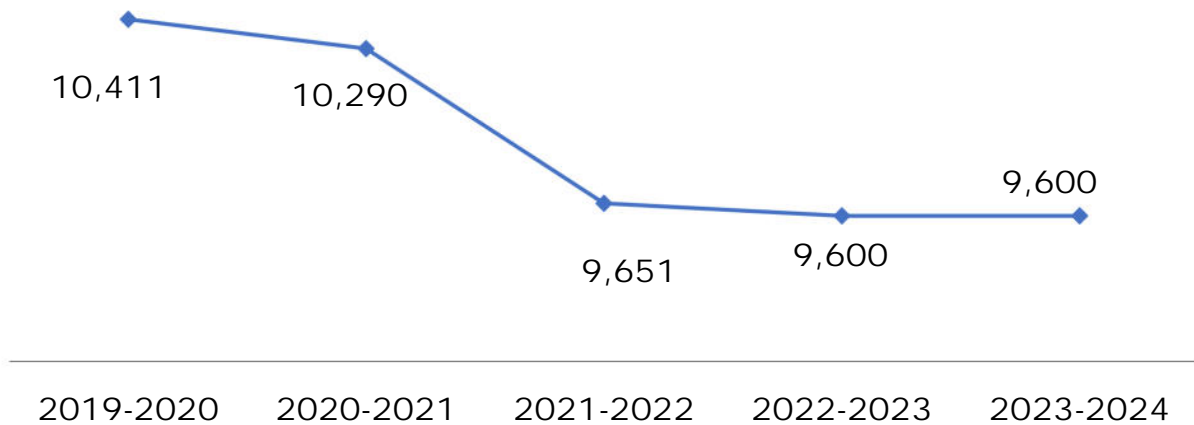


Tie Down Rentals

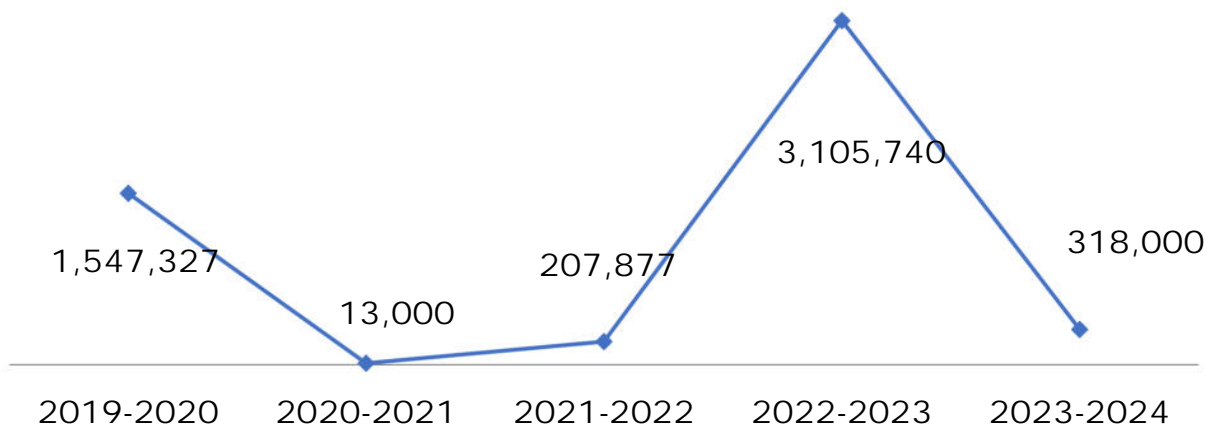




Airport Fund Revenues (Cont.) Maintenance Fees

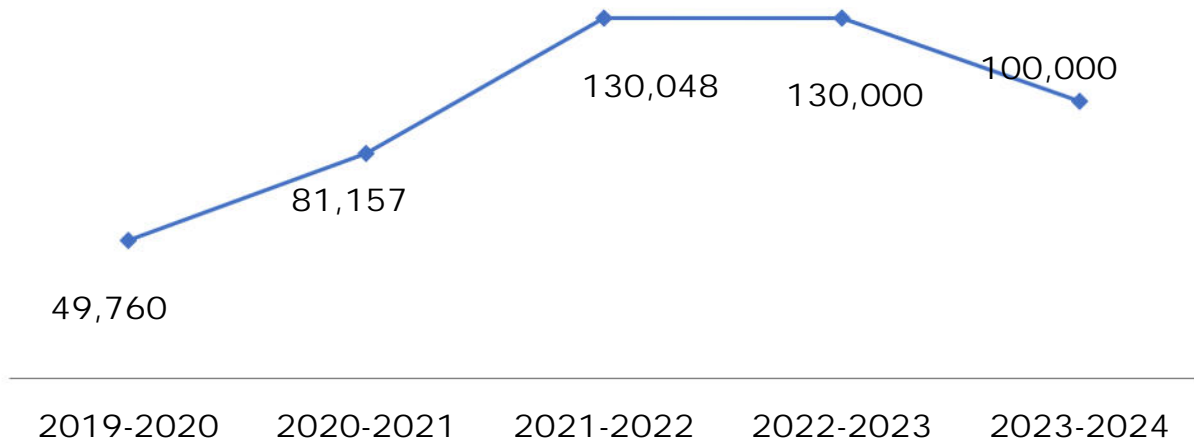


Grants

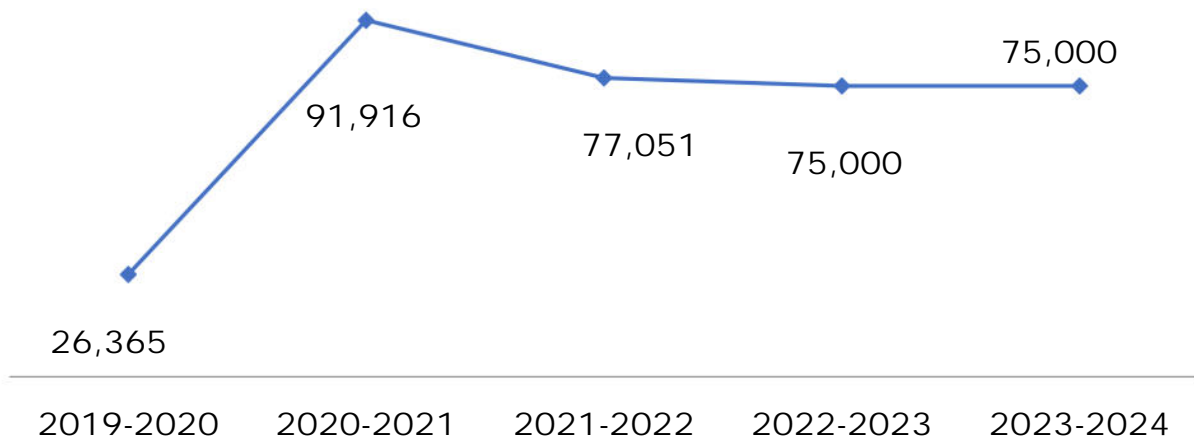




Airport Fund Revenues (Cont.) Aviation Fuel

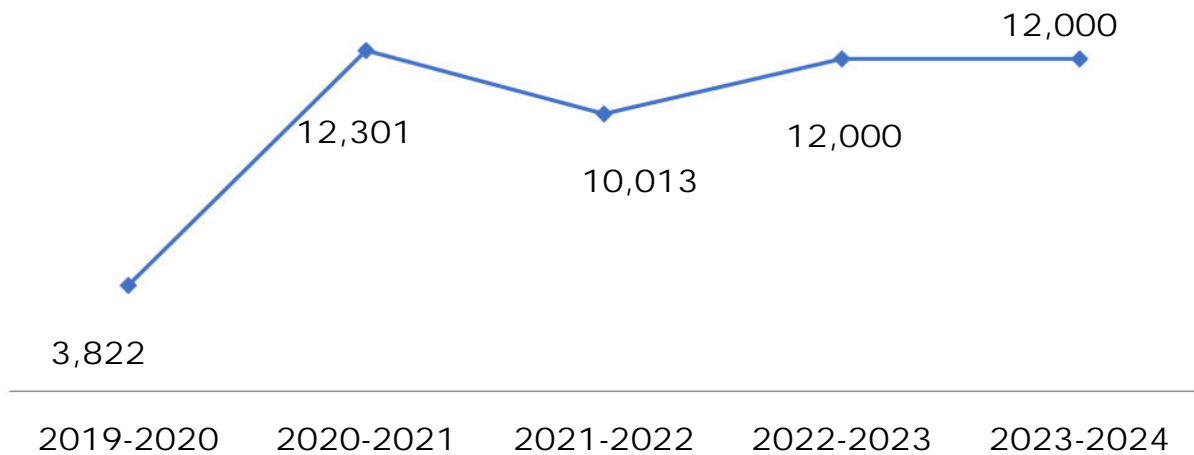


Jet Fuel

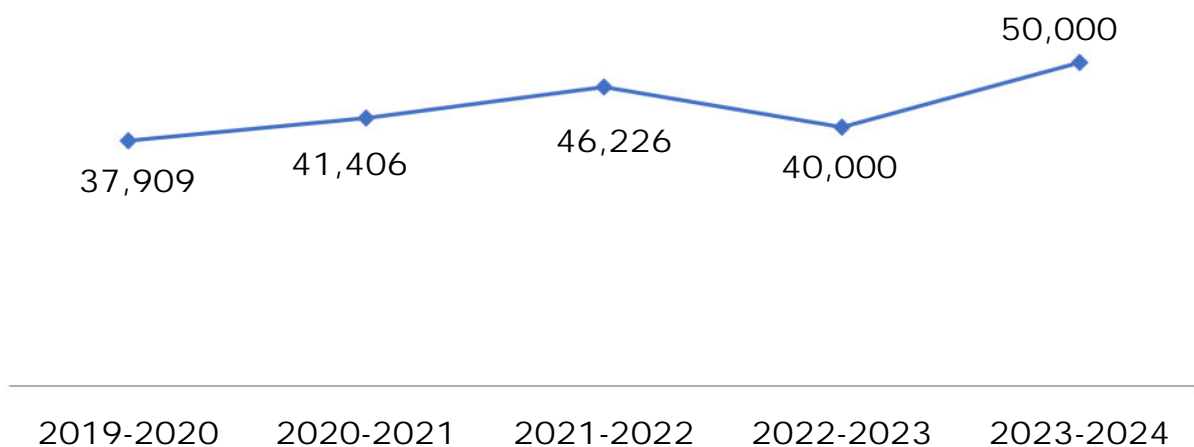




Airport Fund Revenues (Cont.) Penalties

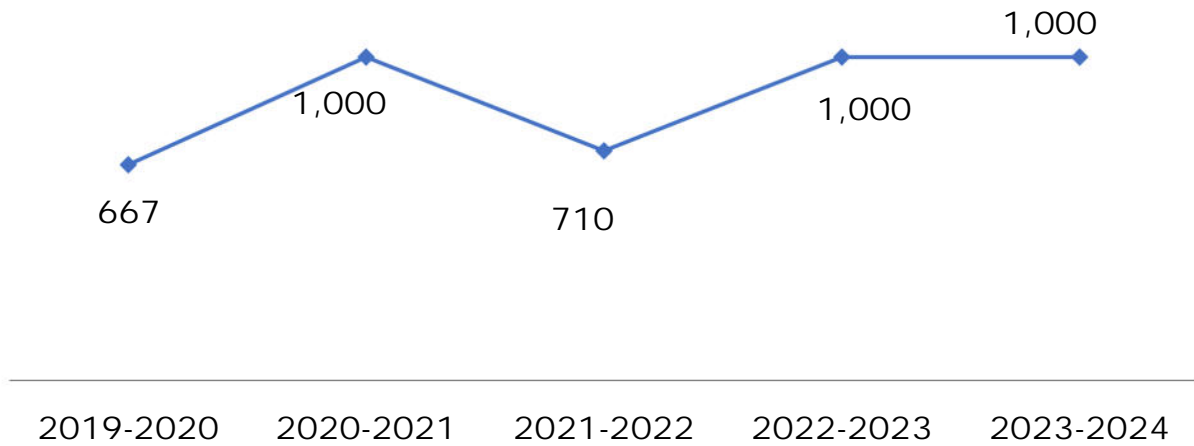


Property Taxes



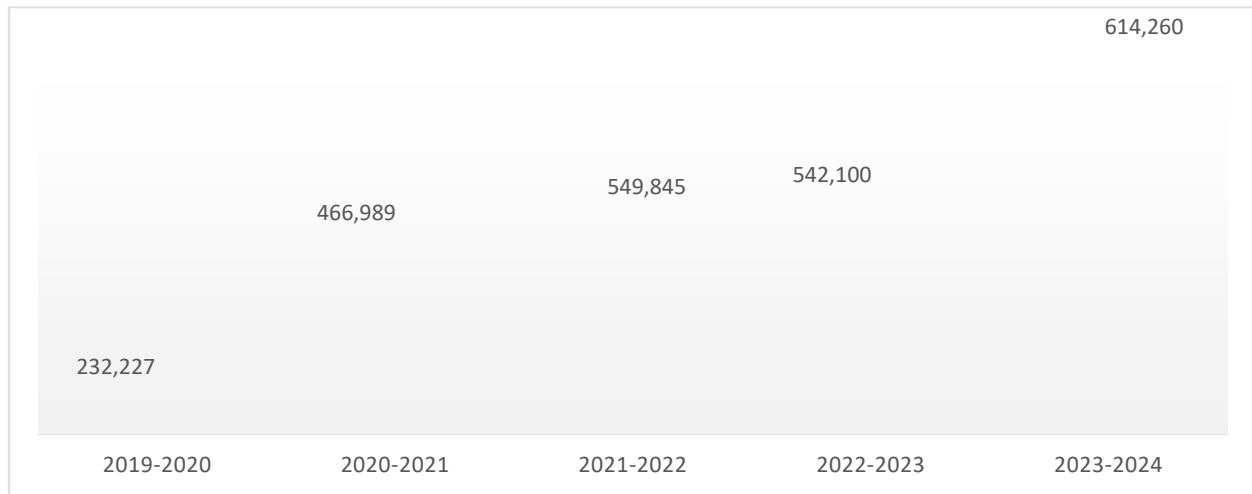


Airport Fund Revenues (Cont.) Miscellaneous





Airport Fund Expenses



		FY19/20	FY20/21	FY21/22	FY22/23	FY23/24
402-0452-542.10-01	AVIATION FUEL	43,943	70,028	117,202	125,000	90,000
402-0452-542.10-02	JET FUEL	14,934	38,875	50,936	70,000	50,000
402-0452-542.31-00	PROFESSIONAL FEES	2,914	11,589	59,538	120,000	125,920
402-0452-542.31-20	APRON PLANNING GRANT			2,800		0
402-0452-542.31-30	PROFESSIONAL/AIPP			40,620		
402-0452-542.32-00	ACCOUNTING & AUDITING		2,500	0	5,000	0
402-0452-542.34-00	OTHER CONTRACTUAL SERVICES	9,549	154,319	97,604	0	25,000
402-0452-542.34-00	OTHER CONTRACTUAL SERVICES					
402-0452-542	TRAVEL & PERDIEM	172				
402-0452-542.41-00	COMMUNICATION SERVICES	3,050	3,246	2,060	4,000	2,500
402-0452-542.43-10	ELECTRICITY	3,743	3,248	11,130	15,000	15,000
402-0452-542.43-30	WATER	1,778	1,631	1,718	5,000	2,300
402-0452-542	RENTALS & LEASES	813				
402-0452-542.45-00	INSURANCE	49,117	61,151	69,553	70,000	100,640
402-0452-542.46-00	REPAIR & MAINTENANCE	18,586	21,341	8,767	25,000	10,000
402-0452-542.46-10	INDUSTRIAL BUILDING		20,500	677	0	101,400
402-0452-542.46-46	REPLACEMENT & MAINTENANCE	14,372	4,533	3,479	25,000	10,000
402-0452-542.48-00	PROMOTIONAL ACTIVITIES	215	140	353	500	0
402-0452-542.49-00	OTHER CURRENT OBLIGATIONS	66,316	72,336	80,498	75,000	80,000
402-0452-542.51-00	OFFICE SUPPLIES	33		2,803	500	0
402-0452-542.52-00	OPERATING SUPPLIES	2,663	1,534	106	2,000	1,000
402-0452-54252-49	JANITORIAL SUPPLIES	29	18	0	100	500
		232,227	466,989	549,845	542,100	614,260



Sanitation Fund

Description: The Sanitation Fund provides the removal of all residential and commercial garbage within the city limits.

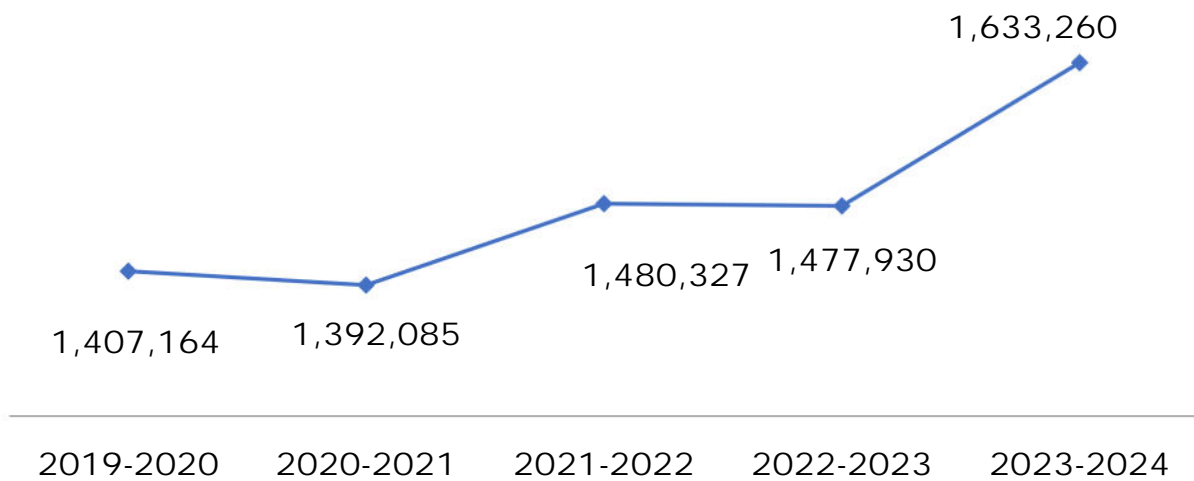
BUDGET SUMMARY				
		Sanitation	Capital	TOTAL
ESTIMATED REVENUES				
Charges for Services		1,589,500		1,589,500
Other		43,760		43,760
TOTAL SOURCES		1,633,260	0	1,633,260
Transfers In - Airport Fund - Loan Payment		16,920		16,920
Transfers In - Water & Wastewater Fund		303,470		303,470
Fund Balance/Reserves/Net Assets		30,140		30,140
TOTAL REVENUES, TRANSFERS & FUND BALANCES		1,983,790	0	1,983,790
ESTIMATED EXPENDITURES				
Physical Environment		1,983,790		1,983,790
TOTAL EXPENDITURES		1,983,790	0	1,983,790
Operating Transfers Out				
Fund Balance/Reserves/Net Assets		(0)		(0)
TOTAL EXPENDITURES, TRANSFERS, AND FUND BALANCES		1,983,790	0	1,983,790





Sanitation Fund Total Revenues

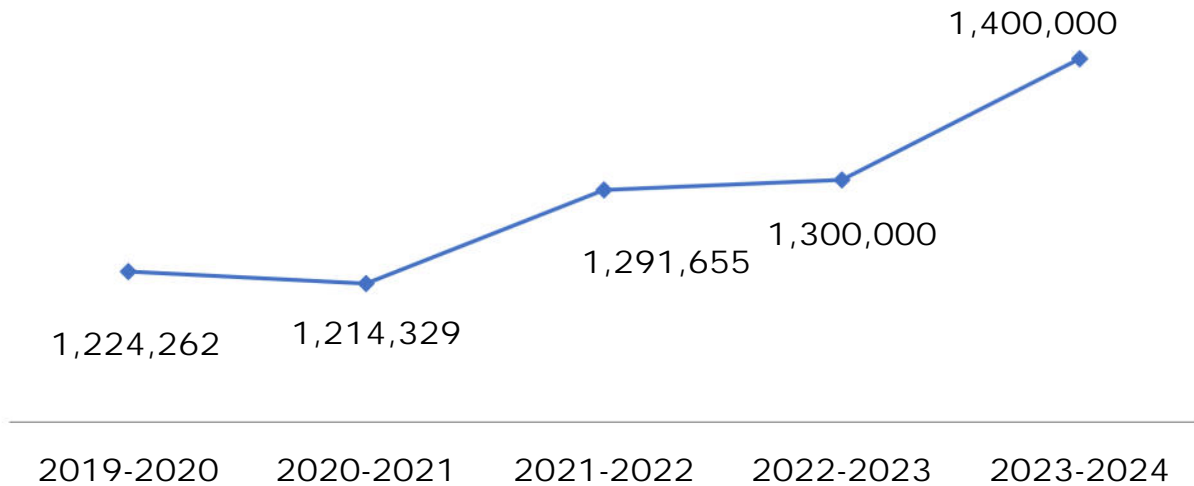
Charges for Services	1,589,500
Misc. Revenue	43,760
Total Operating Revenue	<u>1,633,260</u>



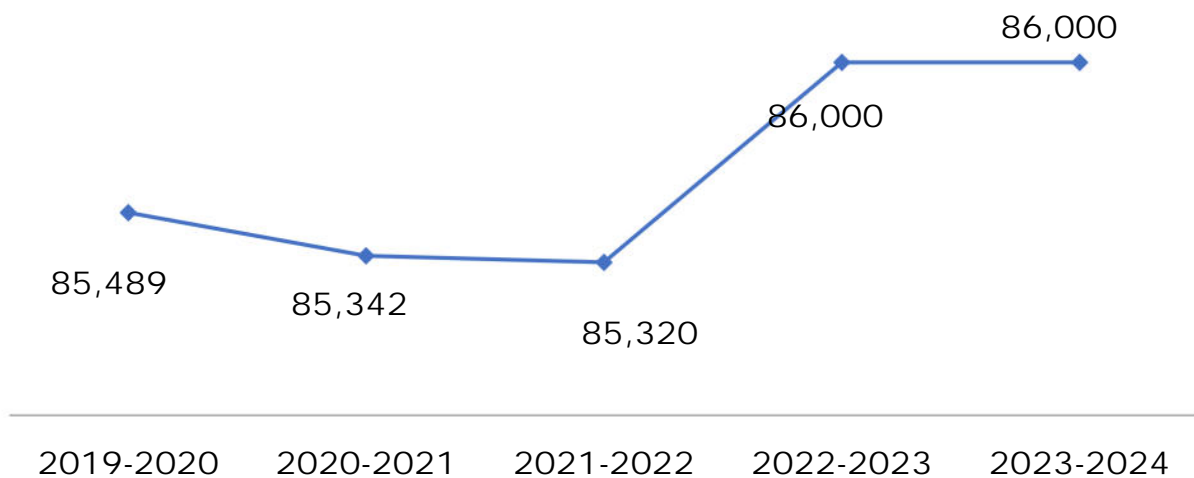


Sanitation Fund Revenues (Cont.)

Garbage Revenue



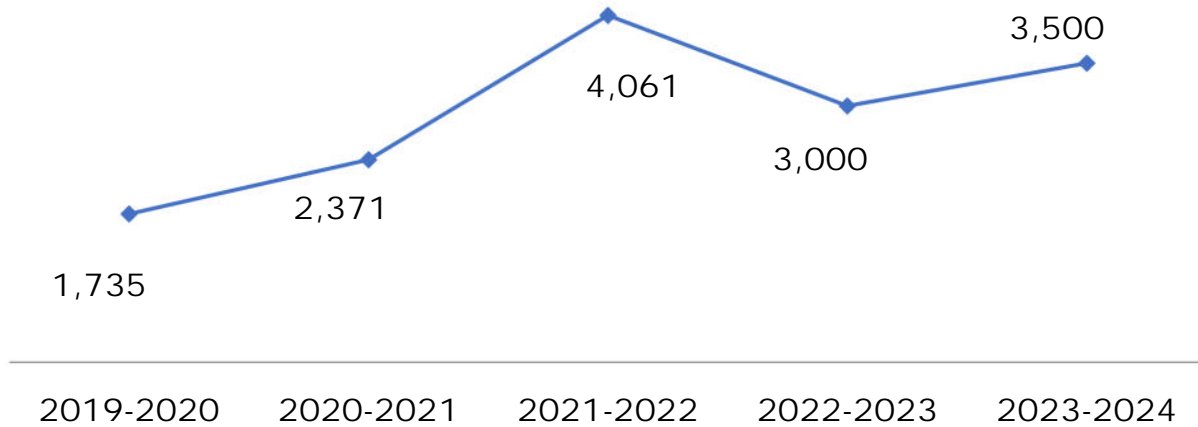
Crystal Lake Garbage



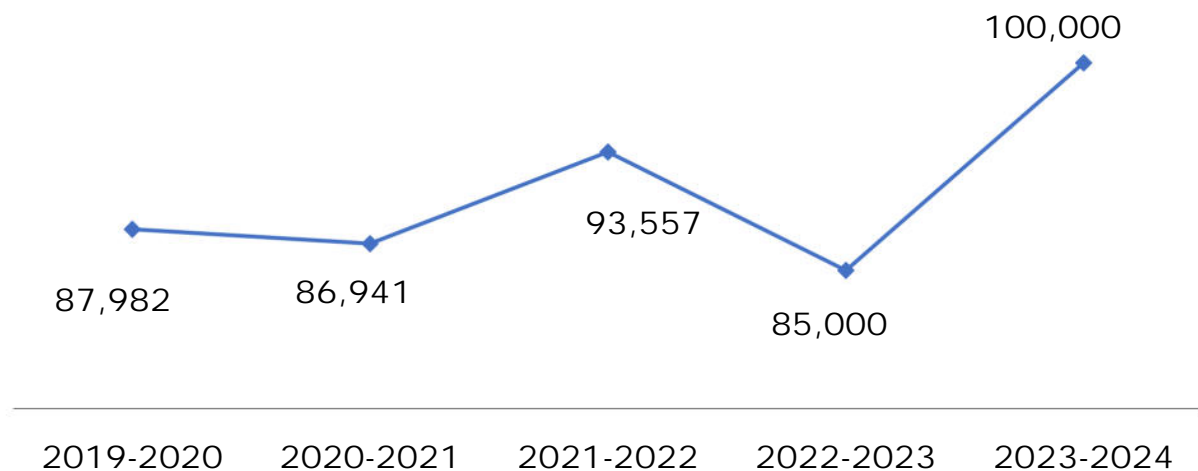


Sanitation Fund Revenues (Cont.)

Tire Pickups



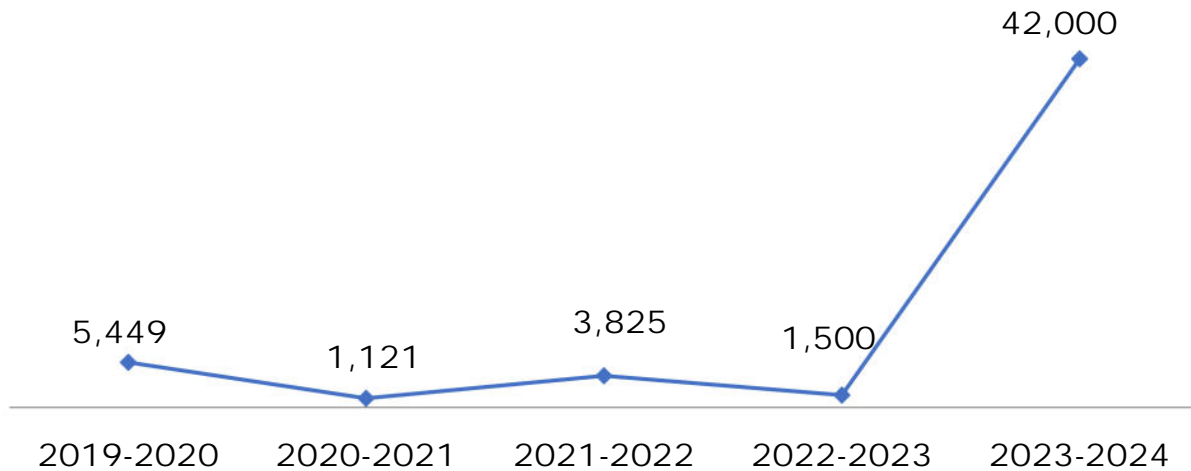
Dumpster Fees





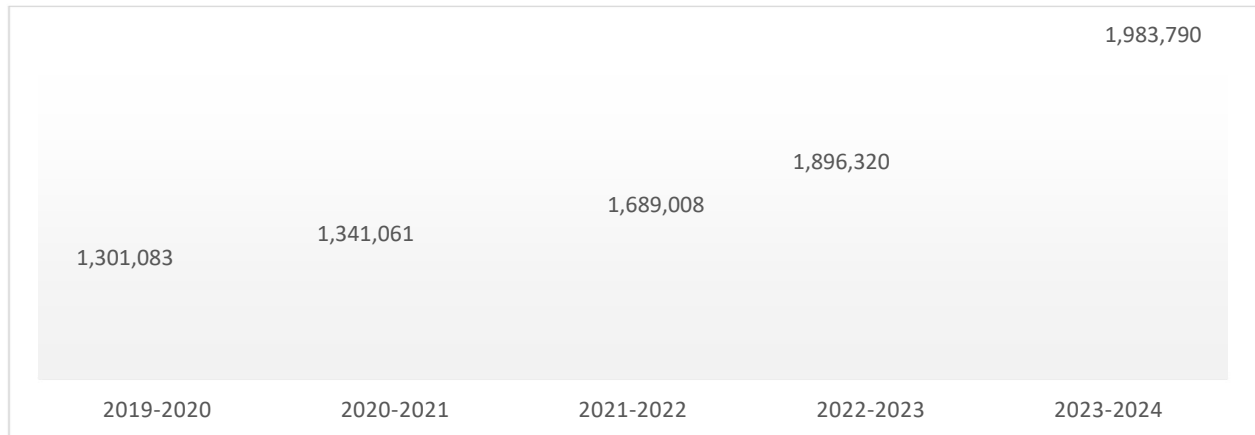
Sanitation Fund Revenues (Cont.)

Miscellaneous





Sanitation Fund Expenses





Sanitation Fund Expenses (Cont.)

GARBAGE/SOLID WASTE DISP.		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
403-0451-534.11-00	EXECUTIVE SALARIES	17,179	29,780	13,714	25,840	19,500
403-0451-534.12-00	REGULAR SALARIES & WAGES	275,754	424,468	560,520	742,230	778,330
403-0451-534.14-00	OVERTIME	15,000	8,365	8,006	12,690	12,080
403-0451-534.21-00	FICA	24,085	32,517	42,282	56,610	58,740
403-0451-534.22-00	FRS CONTRIBUTIONS CITY	30,269	30,000	83,276	84,390	99,900
403-0451-534.22-14	CITY PLAN	3,993	7,468	9,426	9,560	13,210
403-0451-534.23-00	LIFE & HEALTH INSURANCE	2,237	2,498	1,778	5,100	5,200
403-0451-534.23-20	UHC	58,894	47,061	60,414	124,020	105,010
403-0451-534.23-35	EMPLOYER HSA CONTRIBUTION	0	938	1,609	-	-
403-0451-534.24-00	WORKER'S COMPENSATION	19,450	31,192	33,393	36,730	45,550
403-0451-534.25-00	UNEMPLOYMENT COMPENSATION	0	1,113	64	-	-
	TOTAL PERSONNEL COSTS	446,861	615,400	814,482	1,097,170	1,137,520
403-0451-534.31-00	PROFESSIONAL SERVICES	0	0	0	-	-
403-0451-534.32-00	ACCOUNTING & AUDITING	8,000	5,011	7,439	4,940	5,720
403-0451-534.34-00	OTHER CONTRACTUAL SERVICE	26,000	30,240	32,337	35,000	5,000
403-0451-534.34-50	PRE-EMPLOYMENT	1,000	476	656	1,000	1,000
403-0451-534.40-00	TRAVEL & PER DIEM	0	0	0	-	-
403-0451-534.41-00	COMMUNICATIONS SERVICES	1,000	800	520	600	1,500
403-0451-534.42-00	TRANSPORTATION/POSTAGE	13,000	19,585	16,335	17,110	12,000
403-0451-534.42-10	TRAINING SCHOOLS	1,000	0	1,630	1,000	1,000
403-0451-534.42-20	GASOLINE	4,000	1,539	2,695	4,000	2,500
403-0451-534.42-30	DIESEL	65,000	53,654	113,571	100,000	120,000
403-0451-534.43-10	ELECTRICITY	1,800	2,155	2,246	2,500	2,500
403-0451-534.44-00	RENTALS & LEASES	10,000	0	137	10,000	4,000
403-0451-534.45-10	PROPERTY AND OTHER INS.	42,000	43,326	53,114	40,000	76,850
403-0451-534.46-20	VEHICLES REP&MAINT	130,000	72,582	105,774	125,000	130,000
403-0451-534.46-40	MACHINERY REP & MAINT	0	542	1,316	-	2,000
403-0451-534.46-46	MACHINERY REP & MAINTENANCE	0	363	0	-	-
403-0451-534.51-00	OFFICE SUPPLIES	1,000	1,241	39	1,000	200
403-0451-534.52-00	OPERATING SUPPLIES	9,000	14,849	14,435	15,000	5,000
403-0451-534.52-10	COMMERCIAL CONTAINERS	35,000	0	18,470	35,000	30,000
403-0451-534.52-11	GARBAGE CARTS	4,700	0	12,669	-	20,000
403-0451-534.52-17	LANDFILL PAYMENTS	390,000	472,704	485,584	400,000	420,000
403-0451-534.55-10	RECORDING FEES-LEINS	2,500	1,259	1,165	2,000	2,000
403-0451-534.56-00	UNIFORMS	8,500	5,335	4,395	5,000	5,000
	TOTAL OPERATING COSTS	753,500	725,662	874,526	799,150	846,270
		1,301,083	1,341,061	1,689,008	1,896,320	1,983,790



Total General Fund Five-Year Capital Improvement Plan (CIP)

	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Transportation	1,260,350	994,000	998,000	1,133,210	820,000
Parks & Recreation	1,460,000	1,000,000	1,070,000	1,000,000	1,000,000
Police	200,340	-	-	-	-
General Government	810,000	114,000	100,000	-	-
Fire Department	145,100	1,779,660	83,640	88,010	92,820
	3,875,790	3,887,660	2,251,640	2,221,220	1,912,820
Funding Source					
Grants	1,550,000	590,000	590,000	500,000	500,000
Infrastructure	1,790,590	3,089,660	1,393,640	1,388,010	1,392,820
General Fund	535,200	208,000	268,000	333,210	20,000
	3,875,790	3,887,660	2,251,640	2,221,220	1,912,820





Transportation Five-Year CIP

	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Street Improvements	500,000	500,000	500,000	500,000	500,000
Sidewalks and Curbs	100,000	100,000	100,000	100,000	100,000
Stormwater & Drainage	200,000	200,000	200,000	200,000	200,000
Mower Replacement Program	16,000	17,000	18,000	19,000	20,000
2023 Haulotte Man Lift roll into 24	50,000				
John Deere with Bush Hog	77,400				
2023 Ford Super Duty F550 Crane	93,950				
F150 Extended Cab 2WD	45,000				
(2) F150 2WD	80,000				
Ford T250 High Roof Cargo Van	41,000				
Digital Message Boards (2)	40,000				
UTV	13,000				
Ice Machine for Public Works Shop	4,000				
F250 Diesel Aluminum Flat Bed 2WD		62,000			
Ford F250 Diesel 4WD		70,000			
F150 2WD		45,000			
Ford F600 w/ Aerial Lift			180,000		
Street Sweeper				314,210	
	1,260,350	994,000	998,000	1,133,210	820,000
Funding Source					
Grants					
Infrastructure	800,000	800,000	800,000	800,000	800,000
General Fund	460,350	194,000	198,000	333,210	20,000
	1,260,350	994,000	998,000	1,133,210	820,000

2022-2027 – Street Improvements: The Transportation Department continues its road improvement program inside the city limits to improve roads and traffic flow. Projects include, but are not limited to, paving City owned dirt roads; maintaining existing roads; and installing new signage and striping to comply with the Manual on Uniform Traffic Control Devices (MUTCD) guidelines which will extend their useful life.

2022-2027 – Sidewalks and Curbs: The Transportation Department continues to construct new sidewalks and repair and replace existing sidewalks inside the city limits. This improves pedestrian pathways and continues their connectivity. As the City annexes property, consideration will be given to areas which can be improved by constructing new sidewalks.

2022-2027 – Stormwater & Drainage Improvements: The Transportation Department continues to correct nuisance flooding; provide corrective maintenance; replace and upgrade infrastructure; improve water quality; and reduce costs. Plans include the development of water quality models and accurate inventory of all basins, inlets, and outfalls. The model will be GIS based and provide a means to evaluate drainage and water quality issues.



Transportation Five-Year CIP

(Continued)

2024 - 2027 –Mower Replacement Program: This allows the Streets Department to be able to replace 2 commercial lawn mowers each year, which is needed.

2022-2023 Haulotte Man Lift: This tow behind man lift is needed because the lift the city currently owns is old and unreliable, the current lift was purchased at auction and is constantly breaking down, the controls are unreliable and have left city employees stranded up in the air when the controls would not operate.

2023-2024 John Deere Tractor with Bush Hog: This is a tractor and bush hog for mowing mainly on U.S 27, and will also be used throughout the city where space allows. Currently, the Streets Department has no large mowing equipment and must borrow the tractor from the Wastewater Department in order to mow the swales and ditches on US 27. Using a tractor enables it to be accomplished in one pass, what it takes the small zero turn mowers three and half passes to complete.

2023-2024 Ford Super Duty F550 /w Crane: This truck is needed for the City stormwater program. The crane is needed to aid in lifting manholes, storm drain grates, pumps, and other items out that are too heavy for the employees to lift/move.

2023 - 2024 – F150 Extended Cab 2WD: This truck will be purchased for Streets Department to replace a 2005 Ford F150 (#54) that is no longer cost effective to maintain and will be sold at auction.

2023 - 2024 – (2) F150 2WD: These trucks will be purchased for Streets Department to replace a 2001 Ford F150 (#38) and a 2008 Ford Ranger (#53) that are no longer cost effective to maintain and will be sold at auction.

2023 - 2024 – Ford T250 Cargo Van: This van will be purchased for Streets Department to replace a 2009 Ford E250 Van (#57) with 173,000 miles, used by the facilities custodian, this vehicle is no longer cost effective to maintain and will be sold at auction.

2023-2024 - Message Boards - Message boards In order to close down Main Street for events, parades, etc. A total of (3) message boards are needed (per FDOT regulations). Two boards must be placed on US 27 north and south of the Main Street intersection and one placed near Avon Park High School. It is an FDOT requirement to have message boards put out a minimum of 2-weeks prior to the any event that requires the closing of any portion of Main Street. As it stands now, we run a very high risk of not being in compliance with FDOT regulations when closing a state road due to city owning only one message board. The City currently borrows signs from FDOT or the Highlands County Road and Bridge Department; however, there are times they are unavailable for us to borrow. To rent two (2) message boards costs about \$6K for two-weeks. Plus, the city owning them enables the city to use the board for other important messages for our citizens during disasters (i.e., shelter locations, food/water, etc.)

2023-2024 - UTV - A Utility Vehicle is needed for miscellaneous tasks, mainly in the Mall area for weed spraying and being more mobile instead of parking the truck and walking the entire length of the Mall (or driving the truck from one parking spot to another, typically towing a trailer, which takes up a lot of space) with backpack sprayers, etc. The vehicle will also be utilized for sprinkler maintenance and other jobs in and around the Mall area.



Transportation Five-Year CIP

(Continued)

Ice Machine for Shop - Ice Machine at Public Works Building is beyond its useful life and needs to be replaced. This Ice Machine is needed for all the staff out in the field to stay hydrated and cool.

2024 - 2025 – F250 Diesel Aluminum Flat Bed 2WD: This truck will be purchased for the Streets Department to replace a 2007 Ford F150 Fuel Truck (#2) that is no longer cost effective to maintain and will be sold at auction.

2024 - 2025 – Ford F250 Diesel 4WD with Utility Bed and Compressor: This truck will be purchased for the Streets Department to replace a 2011 Ford F250 Truck (#55) that is no longer cost effective to maintain and will be sold at auction.

2024 - 2025 – Ford F150 2WD: This truck will be purchased for Streets Department to replace a 2014 Ford F150 Truck (#64) that is no longer cost effective to maintain and will be sold at auction.

2025-2026 F600 Aerial Lift Truck: This truck would be a force multiplier for the entire City because it would serve multiple departments. This will serve as a huge time saver for putting up Christmas decorations, changing light bulbs on Main Street, tree trimming, inspecting roofs/buildings, maintenance of buildings and any place else where needed. It is highly mobile versus a tow behind lift.

2026-2027 Street Sweeper: Currently the contracted street sweeper company only does sweeping once a month per the contract agreement. This vehicle is needed for the City stormwater program. Owning a street sweeping could allow it to be done on as-needed basis. For example, storms where Main Street could have been cleaned in its entirety in just a couple hours instead of a week, etc.



Parks & Recreation Five-Year CIP

	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Durrah Martin Park FRDAP (50/50)	400,000	400,000	400,000	400,000	400,000
MLK Jr. Sports Complex FRDAP (50/50)	400,000				
Lake Tulane Park FRDAP (50/50)	200,000	200,000	200,000	200,000	200,000
Donaldson Park FRDAP (50/50)	400,000	400,000	400,000	400,000	400,000
Boys & Girls Club A/C Units	60,000				
F150 Extended Cab 4WD			70,000		
	1,460,000	1,000,000	1,070,000	1,000,000	1,000,000
Funding Source					
Grants	800,000	500,000	500,000	500,000	500,000
Infrastructure	600,000	500,000	500,000	500,000	500,000
General Fund	60,000	-	70,000	-	-
	1,460,000	1,000,000	1,070,000	1,000,000	1,000,000

2022-2028 – Durrah Martin Park: Plans for Durrah Martin Park include a passive/paved parking lot (storm water friendly); irrigation system; walking trail around the complex; additional bleacher seating; second child playground area; relocating and constructing a screened recycle/dumpster enclosure; and development of additional pavilions. 50% of this project would be funded by the Florida Recreation Development Assistance Program (FRDAP) in the amount of \$200,000 and the other 50% would come from local matching funds in the amount of \$200,000. Future improvements for Durrah Martin Park will continue each year and funding would be requested through FRDAP.

2022-2028 – Martin Luther King, Jr. Sports Complex: Plans for Martin Luther King, Jr. Sports Complex include the rehab of existing concrete bleachers; addition of new bleachers on the visitor side; improved basketball courts; replacement of rusted fencing around the field; re-striping the existing parking area; and addition of pavilions on the visitor's side of the field. 50% of this project would be funded by the Florida Recreation Development Assistance Program (FRDAP) in the amount of \$200,000 and the other 50% would come from local matching funds in the amount of \$200,000. Future improvements for the Martin Luther King, Jr. Sports Complex will continue each year and funding would be requested through FRDAP.

2023-2028 – Lake Tulane Playground: Lake Tulane and its beach area has historic significance to the City of Avon Park. Restrooms are in need of repair. The park has capacity to provide expanded recreational use and can be developed to include additional pavilions, a child playground area, beach improvements and parking. 50% of this project would be funded by the Florida Recreation Development Assistance Program (FRDAP) in the amount of \$100,000 and the other 50% would come from local matching funds in the amount of \$100,000. Future improvements for Lake Tulane Playground will continue each year and funding would be requested through FRDAP.



Parks & Recreation Five-Year CIP

2023-2028 – Donaldson Park: The park sits on the east side of Lake Verona, with a large sandy beach which city and county residences and other visitors truly enjoy. Plans for Donaldson Park include a Splash Pad (“spray-ground”) with age-appropriate areas and fencing; an amphitheater; new irrigation system throughout the park, and new/additional child playground equipment, new or refurbished sport’s facility (e.g., pickleball courts, etc.) 50% of this project would be funded by the Florida Recreation Development Assistance Program (FRDAP) in the amount of \$200,000 and the other 50% would come from local matching funds in the amount of \$200,000. . Future improvements for Donaldson Park will continue each year and funding will be requested trough FRDAP.

2023-2024 - Boys and Girls Club Gym A/C: There are (2) 15 ton HVAC units running the gym area in the boys and girls club. Each 15 ton air handler unit requires (2) 7.5 ton condensing outdoor units. Currently the gym area is running on 25% capacity due to (3) outdoor condensing units being inoperable and unrepairable. The office and classroom A/C’s are working but are very high maintenance and go down a number of times throughout the year. All of the A/C’s at the boys and girls club are 22-23yrs old and are in dire need of replacement.

2024 - 2025 – Ford F150 Extended Cab 4WD: This truck will be purchased for the Parks Department to replace a 2014 Ford F150 Truck (#9) that is no longer cost effective to maintain and will be sold at auction.



Law Enforcement Five-Year CIP

	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Vehicles	200,340				
	200,340	-	-	-	-
Funding Source					
Grants					
Infrastructure	200,340				
General Fund					
	200,340	-	-	-	-
2023-2024 - Patrol Cars: Under the interlocal agreement the City agrees to pay the Sheriff \$200,340 for FY 2023/2024.					





General Government Five-Year CIP

	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Timekeeping Software	-	14,000			
Neighborhood Revitalization	800,000	800,000	800,000		
Conference Table and Chairs	7,000				
Finance Bldg Kitchen & Bathroom	3,000				
	810,000	814,000	800,000	-	-
Funding Source					
State Grants	750,000	750,000	750,000		
Infrastructure	50,000	50,000	50,000		
General Fund	10,000	14,000			
	810,000	814,000	800,000	-	-

2024-2025 - Timekeeping hardware/software: Works electronically to update and maintain the timekeeping processes.

2023 – 2026 – Community Development Block Grant (CDBG) - Neighborhood Revitalization: CDBG may be submitted for installation of sidewalks and mitigation infrastructure in residential or commercial areas. Alternatively, the City can apply for a neighborhood rehabilitation grant.

2023-2024 - Conference Table and 10 Chairs: The table and chairs for the City Hall conference have outlived their useful life and need to be replaced.

2023-2024 - Finance Building Kitchen and Bathroom Remodel: The Kitchen and Bathroom in the Finance Building are in need of repair. The Kitchen has no counter space and a small bathroom sink. The Bathroom has a janitors mop sink.



Fire Department Five-Year CIP

	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Fire Hydrant Replacement & Maintenance	40,000	40,000	40,000	40,000	40,000
Radios (3 per yr.)	19,500	21,450	23,600	25,960	28,560
Bunker Gear	16,550	18,210	20,040	22,050	24,260
Remodel Shower/Bathroom	35,000				
Cable Machine for Gym	4,000				
Bluetooth Speakers (4)	3,200				
5 Inch Supply Hose	9,000				
Pony Hose	12,000				
Ballistic Vest	1,000				
Desk for Officer's Room	4,850				1
Aerial Truck		1,700,000			1
	145,100	1,779,660	83,640	88,010	92,820
Funding Source					
Grants	-				
Infrastructure	140,250	1,779,660	83,640	88,010	92,820
General Fund	4,850				
	145,100	1,779,660	83,640	88,010	92,820

2023 - 2028 – Fire Hydrant Replacements & Maintenance: The city is initiating a long-range plan to install new fire hydrants, to keep in compliance with the city's Municipal Code of Ordinances. Replacement fire hydrants, are on an as needed basis, when identified.

2023-2028 - Motorola Radios: These radios are the firefighters' main mode of communication. They are used on a daily basis, on every call, to communicate between other firefighters and Central Dispatch. The radios are individually programmed, and include life-safety features. The radios are tested and approved to be intrinsically safe for use in hazardous areas. The radios that are being replaced will be 10-years old at time of their replacement.

2023-2028 - Bunker gear: This structural protective gear has a life span of 10-years from the date of manufacture. In an effort to reduce the risk of exposure to cancer causing chemicals, bunker gear is purchased in two-sets for every firefighter. This equates to 50-sets of gear to be replaced over every 10-year period (five-sets per year). The city annually applies for a grant through the city's insurance carrier from its insurance carrier, Preferred Insurance Group, for \$5,000; however, it is not awarded every year.



Fire Department Five-Year CIP

(Continued)

2023 - 2024 – Remodel Shower and Bathroom: Both are original to the building and in need of upgrade and repair.

2023-2024 - Cable Machine for Gym- This machine will replace several machines that are more than 10-years old and parts can no longer be found. This will also free up much needed space in the bays.

2023-2024 - Bluetooth Speakers – These speakers attach to the SCBA masks and portable radio, which are vital for clear communication.

2023-2024 - 5 Inch Supply hose - These are 100-foot sections of fire hose that are used for supplying the fire apparatus. They have a 10-year life span. There is currently only one spare hose in inventory; but historically about 3 fail every year.

2023-2024 - Pony Hose - These are the same as above just shorter version, typically about 25 feet in length

2023-2024 - Ballistic Vest – We are in need of 1 more vest this year for the member in command from our department.

2023-2024 - Workstation/Locker for Officer's Room – A workstation and locker (matching the other lockers) is needed for the officer's room.

2024 - 2025 – Aerial Truck: The current Aerial Truck will be past its useful life in FY24/25; and needs to be replaced.



Water Wastewater Five-Year CIP

	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Water Meter Replacement (Operating)	500,000	500,000	500,000	500,000	500,000
Water Line Transmission	500,000	500,000	500,000	500,000	500,000
Lift Station Rehabilitation	250,000	250,000	250,000	250,000	250,000
Lining and Pipe Bursting Wastewater Lines	250,000	250,000	250,000	250,000	250,000
Water Treatment Plant Repairs & Maintenance	250,000	250,000	250,000	250,000	250,000
Generators for Liftstations (3520 WW Supply)	130,000	130,000	130,000	130,000	130,000
Spare Pumps	90,000	90,000	90,000	90,000	90,000
Automatic Hydro Flushers (20 @ 4,470 ea.)	89,400				
Brush Cutting Finish Mower	16,500				
F250 4WD	62,220				
F250 4WD	62,220				
F250 4WD	62,220				
Generator with Pad and Electric - SCADA @PW	55,500				
Ground Penetrating Radar Cart		23,000			
Lift Station Lining (20 WW Supply)		160,000	160,000	160,000	160,000
Trencher		8,900			
Vacon Truck		525,000			
F250 4WD Diesel (2)		150,000			
Chevy Silverado 6500 Crane Truck				170,000	
	2,318,060	2,836,900	2,130,000	2,300,000	2,130,000
Funding Source					
State Grants					
Water Wastewater Utility Funds	2,318,060	2,836,900	2,130,000	2,300,000	2,130,000
	2,318,060	2,836,900	2,130,000	2,300,000	2,130,000

2023-2028 – Water Meter Replacement: The Water Department has undertaken a water meter replacement project for the past three years. AWWA standard recommends full replacement of water meters after ten years of service. Failure to maintain a meter replacement program could result in under-billing for customer water consumption. A continued and sustained program is necessary to keep meters serviced and up to date. The past three years has seen progress being made.

2023-2028 – Water/Sewer Multi Year Main Transmission: This yearly project continues to expand the City's utilities (when new C&D positions are filled) into new service areas or for areas where the City has entered into developer agreements for service. The budgeted cost of these system expansions is projected at \$500,000 annually. This project would be funded from the water/sewer fund.



Water Wastewater Five-Year CIP

(Continued)

2023-2028 – Lift Station Rehabilitation: The Wastewater Department will budget \$250,000 from the utility to provide routine maintenance and replacement items to the mechanical and structural elements at the lift stations.

2023-2028 – Wastewater Pipe Lining and Bursting: The Wastewater Department will budget \$250,000 from the utility to rehabilitate aging infrastructure.

2024-2028 – Water Treatment Plants Overhaul: Rehab Water Treatment Plant facilities to include: Clear wells for water storage, pumps, existing structures and construction of a new enclosed equipment and material storage facility for pumps, valves, hydrants, pipe, sleeves, fittings etc.; additionally, a parking lot for staff and their service trucks.

2024-2028 – Generators for Liftstations: The Wastewater Department will purchase 5320 WW generators for all liftstations which are needed for uninterrupted service during natural disasters and power outages.

2024-2028 – Spair Pumps:

2022-2024 – Automatic Hydro Flushers: The Water Department will purchase 40 automatic hydro flushers which are needed for flushing dead end points in the water system.

2023-2024 – Brush Cutting Finish Mower: The Water and Wastewater Departments will purchase this brush cutting finsh mower attachment, for the remote controlled mower, which is needed for mowing slopes.

2023 - 2024 – F250 4x4 Diesel Extended Cab with Utility Bed and Strokes - This truck will be purchased for Water Department to replace a 2002 Ford F250 Truck (#3) that is no longer cost effective to maintain and will be sold at auction.

2023 - 2024 – F250 4x4 Diesel Extended Cab with Utility Bed and Strokes: This truck will be purchased for Water Department to replace a 2004 Ford F350 Truck (#49) that is no longer cost effective to maintain and will be sold at auction.

2023 - 2024 – F250 4x4 Diesel Extended Cab with Utility Bed and Strokes: This truck will be purchased for the Water Department to replace a 2008 Ford F350 Truck (#34) that is no longer in service due to a blown engine and will be sold at auction.

2023-2024 - Generator with Pad and Electrical: For SCADA system back up at Public Works Barn



Water Wastewater Five-Year CIP

(Continued)

2023-2024 - Ground Penetrating Radar Cart :

2024 - 2027 – Lift Station Relining Program: The Wastewater Department will budget \$160,000 annually for the relining of lift stations to prevent H2S from eating away the lift station.

2024 - 2025 – Trencher: The Water Department will purchase a trencher to be utilized for running new utility lines.

2024 - 2025 – Vacon Truck: This truck will be purchased to replace a 2017 that will be transferred to stomwater and a 2001 vacon truck that is no longer cost effective to maintain and will be sold at auction.

2024 - 2025 – (2) F250 4x4 Diesel Extended Cab with Utility Bed and Strobes: This truck will be purchased for Water Department to replace a 2012 Ford F250 Truck (#59) and a 2013 Ford F250 (#61) that are no longer cost effective to maintain and will be sold at auction.

2026 - 2027 – Chevy Silverado 6500 Crane Truck with EPack: This truck will be purchased for Water Department to replace a 2017 Ford F550 Crane Truck (#73) that is no longer cost effective to maintain and will be sold at auction.